

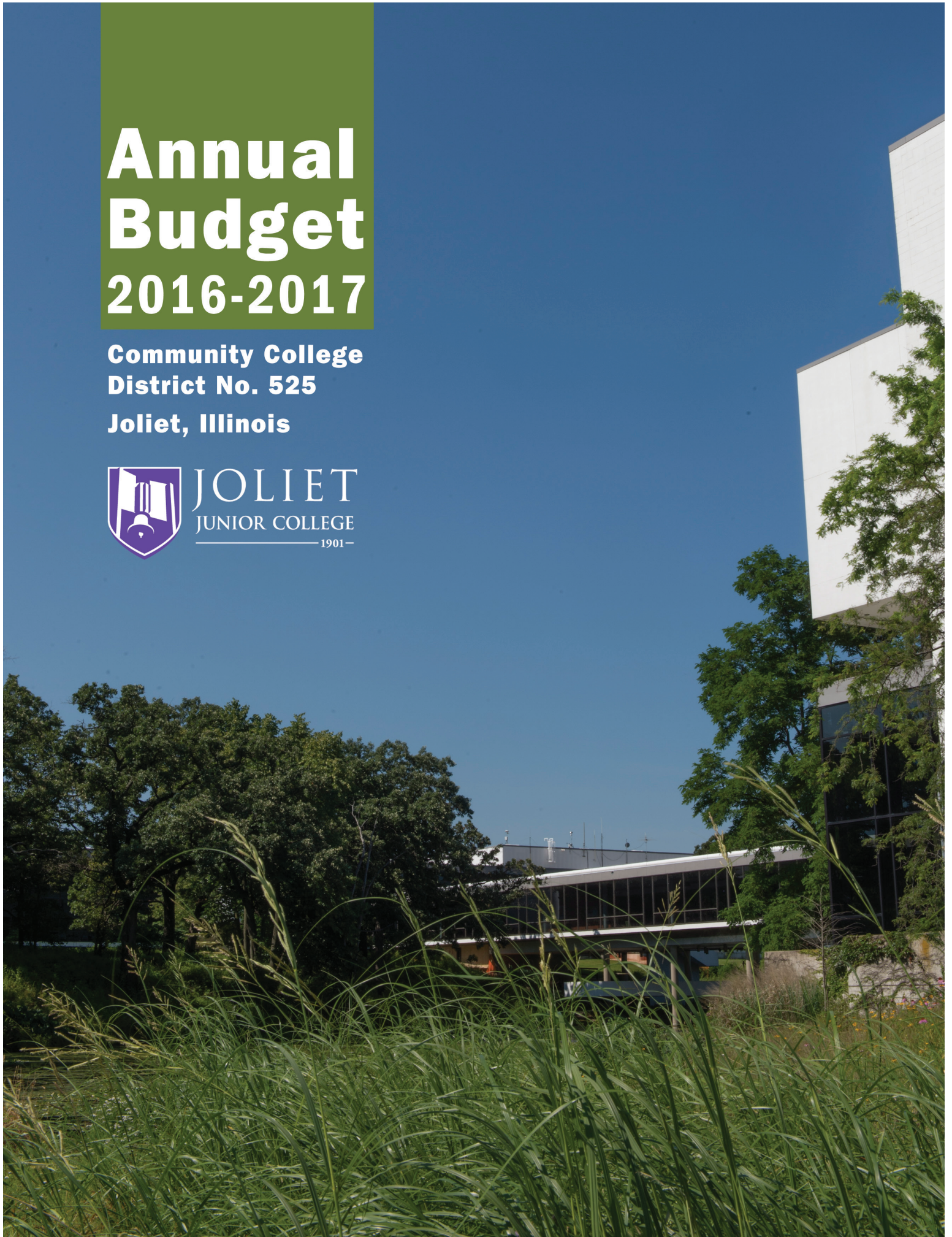
Annual Budget 2016-2017

**Community College
District No. 525**

Joliet, Illinois



JOLIET
JUNIOR COLLEGE
—1901—



JOLIET JUNIOR COLLEGE
Community College District 525

Annual Budget
For the
Fiscal Year Ended June 30, 2017

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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Joliet Junior College

Illinois

For the Fiscal Year Beginning

July 1, 2015

Executive Director

**THE GOVERNMENT FINANCE OFFICERS ASSOCIATION
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Presented a

DISTINGUISHED BUDGET PRESENTATION AWARD

To

JOLIET JUNIOR COLLEGE

District #525

Joliet, Illinois

For its Annual Budget
For the fiscal year beginning July 01, 2015

In order to receive this award,
a governmental unit must publish a budget document
that meets program criteria
as a policy document,
as a financial plan,
as an operations guide,
and as a communications device.

This award is valid for a period of one year only.
We believe our current budget continues to conform to program requirements,
and we are submitting it to GFOA to determine its eligibility for another award.
Joliet Junior College has received this prestigious award for 11 consecutive years.

TABLE OF CONTENTS

Message from the President.....	i
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I. Introduction

History of Joliet Junior College.....	1-4
FY17 Budget Highlights.....	5-10
Strategic Plan/Operational Plan.....	11-18
Organizational Charts/Department Descriptions.....	19-47
Budget Process.....	48-51

II. Financial Section

Fund Descriptions.....	52-56
Revenue Summary.....	57-60
Expenditure Summary.....	61-65
Financial Summary and Tables	
All Funds.....	66-70
Education Fund.....	71-74
Operations and Maintenance Fund.....	75-77
Restricted Purposes Fund.....	78-81
Audit Fund.....	82-83
Liability, Protection and Settlement Fund.....	84-85
General Obligation Bond Fund.....	86-87
Operations and Maintenance Restricted Fund.....	88-90
Auxiliary Enterprise Fund.....	91-94
Self Insurance Fund.....	95-96
Working Cash Fund.....	97-98
Grants.....	99-103
Capital/Facilities Master Plan.....	104-121
Debt.....	122-125
Financial Policies.....	126-146

III. Statistical Data

Tuition and Fee History.....	147
Communities Served.....	148
Student Enrollment and Demographic Statistics.....	149
Illinois Community College Board Funding.....	150
Comparison of Tax and State Revenue by Colleges.....	151
Assessed Value and Tax Levy of Taxable Property.....	152
Fund Balances - Budgetary Basis.....	153

Enrollment by Ethnicity.....	154
Students At-A-Glance.....	155
High School Graduates Who Attend Joliet Junior College.....	156
Occupational Projections.....	157
Demographic Data.....	158

IV. Appendix

Illinois Community Colleges Map.....	159
Campus Locations.....	160
Joliet Junior College District 525 Map.....	161
Resolution to Adopt Tentative FY 2016-2017 Budget.....	162
Budget Resolution for FY 2016-2017.....	163-164
Glossary/Acronyms.....	165-179

V. BUDGET DETAIL..... 180-316

June 14, 2016

Members of the Board of Trustees and Citizens of Joliet Junior College, Illinois Community College District 525:

As Joliet Junior College celebrates its 115th anniversary year, it is with great pleasure that I present to you the college's annual budget for the 2017 fiscal year. It has been developed with extensive planning and input from the college community through our shared governance process, and is based on the 2017-2019 Financial Plan and annual priorities established by the Board of Trustees.

The college's budget is designed to fulfill its mission of enriching people's lives as an innovative and accessible institution, dedicated to student learning, community prosperity, cultural enrichment, and inclusion. In order to present a balanced operating budget for the 44th consecutive year, the following planning goals were employed:

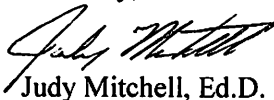
- Reallocate existing resources to fund new requests
- Address potential impact of the state's ongoing fiscal crisis on the college's budget
- Retain realistic projections in property tax revenues
- Anticipate 1% enrollment growth
- Maintain responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs
- Implement action plans from the 2016-2019 Strategic Plan with emphasis on opening the City Center Campus and investing more dollars in strategic marketing and community engagement.

Like any successful organization, surviving and thriving over a century does not come without challenges. Labor market fluctuations, economic downturns, and perilous state budget problems test our resolve frequently. While funding challenges persist, we continue to keep education affordable. It is imperative we continue to keep the institution's operational budget conservative given the uncertainty of the future. Highlights of the new budget include:

- \$10 increase in tuition
- 1% enrollment growth
- New personnel costs to support student success initiatives and facility maintenance for the opening of our new City Center Campus
- Required grant fund match for U.S. Department of Education Title III Grant to support student engagement, persistence and completion programs.

The campus community continues to express significant determination in the wake of these challenges. We've reduced our operating costs over the past four years by over \$2 million. We've actively pursued creative revenue sources, receiving more than \$5.4 million in grant awards to offset operational costs in FY16. We've done all of this while keeping tuition low for our students—in FY16, JJC ranked 14th out of 16 peer colleges like Moraine Valley, Prairie State, Elgin Community College, and others across the state for the lowest tuition rate. With the support and vision of the Board of Trustees, our lasting focus is to provide affordable, accessible, and quality learning experiences to our District 525 residents.

Sincerely,



Judy Mitchell, Ed.D.
Interim President

**HISTORY
OF
JOLIET JUNIOR COLLEGE**

HISTORICAL BACKGROUND

Joliet Junior College, the nation's first public community college, offers pre-baccalaureate programs for students planning to transfer to a four-year university. A comprehensive community college, JJC provides occupational education leading directly to employment, adult education and literacy programs, workforce development services, and student support services.



J. Stanley Brown (shown on the left), superintendent of Joliet Township High School, and William Rainey Harper (shown on the right), president of the University of Chicago, founded JJC in 1901 as an experimental postgraduate high school program. The college's initial enrollment was six students; today, JJC serves more than 35,000 students in credit and noncredit courses.

Brown and Harper's innovation created a junior college that academically paralleled the first two years of a four-year college or university. It was designed to accommodate students who desired to remain within the community yet still pursue a college education. Within a few years, the concept of "community" had grown to include students outside the existing high school district.

By December 1902, the Board of Trustees officially sanctioned the program and made postgraduate high school courses available tuition-free. In 1916, the Board of Trustees officially named the post-high school program Joliet Junior College. The following year, the North Central Association of Colleges and Schools accredited the college, and the State Examining Board approved selected courses for teacher certification. Enrollment at the time numbered 82 students.

In the years that followed, JJC responded positively and creatively to the pressures of a world war, depression and rapid social change. The college met the challenge of a growing technological society in the 1920s and 1930s by expanding the curriculum to include programs in business and industrial training. The return of war veterans in the 1940s and 1950s prompted further curriculum development in the area of two-year occupational programs. Both the transfer and occupational divisions of the college grew at a steady pace.

In 1965, the Illinois Legislature enacted the Illinois Junior College Act, creating specific districts served by various community colleges. JJC was to serve people in parts of seven counties in northern Illinois. By 1967, college enrollment approached 4,000 students. In February of that year, the citizens of 12 high school districts in portions of Will, Grundy, Kendall, LaSalle and Kankakee Counties voted to establish Illinois Community College District 525 - an area to be served by JJC.

For two years, the college rented facilities at the original Joliet Township High School building. In February 1968, the Board of Trustees selected 368 acres on the west side of Joliet for a new campus. In April 1969, the Board voted to build interim facilities consisting of 17 temporary buildings on the new site. The college began offering classes at its new location in September 1969, serving 4,130 day and evening students.

The \$50 million Main Campus was fully operational in the fall of 1974. During 1973 and 1974, both the area and the population of the district expanded with the addition of Peotone, Dwight, Odell, and the area of Lemont that is in Cook County. Today, the 1,442-square-mile district serves a population of more than 700,000 in Will, Grundy, Kendall, LaSalle, Kankakee, Livingston, and Cook Counties. To better serve people throughout the district, off-campus instructional sites have been established at many high schools in the college district, as well as civic centers, churches, libraries, and businesses.

In the fall of 1980, the college opened an instructional site at the Louis Joliet Renaissance Center at 214 North Ottawa Street in Joliet's downtown City Center. Today that facility is known as the college's City Center Campus, which offers a variety of credit and noncredit classes. The City Center Campus provides hands-on experience for Culinary Arts and Hospitality Management students who run the Renaissance Center restaurant and banquet facilities. The City Center Campus also houses the college's Community and Economic Development (CED) division. CED is the headquarters for workforce preparation, employee training, business development and technology deployment for JJC's district. CED includes Workforce Development and the Division of Adult Education and Literacy. The Division of Adult Education and Literacy works to provide a range of education, job training, employment, and support services for participants and their families. Most programs and services are provided at no cost, and provide funds for tuition, books, transportation, and childcare.

In January 1993, JJC opened the North Campus at 1125 West 135th Street in Romeoville, a 35,000-square-foot facility with 18 general classrooms; biology, chemistry and computer skills labs; a library/learning resource center; and offices for student services, faculty and administrative support. North Campus, now referred as the Romeoville Campus, offers a full range of credit and noncredit classes.

The Main Campus expanded in 1995 with the Arthur G. and Vera C. Smith Business and Technology Center. The 90,000-square-foot facility houses several state-of-the-art microcomputer labs; the Business and Computer Information and Office Systems Departments; and the Electronics Engineering Technology, Electrical/Electronic Automated Systems Technology, Construction Technology and Computer-Aided Drafting

programs. The facility also is home to many of JJC's Community and Economic Development workforce services that assist business and industry in adapting modern technologies directly into the workplace.

In 2000, Joliet Junior College opened the Veterinary Technology and Industrial Training building, a 15,638-square-foot at Main Campus. Centennial Commons, which provides student housing on campus, was built and is operated and run by a private entity.

With significant growth in student population from Grundy County, JJC opened the Grundy County Center at 1715 North Division Street in Morris in fall 2001. The college recently expanded the facility from two classrooms of almost 1,000 square feet to four classrooms with over 3,000 square feet. This space is a leased facility. This campus is now known as the Morris Education Center.

In 2007, the John H. Weitendorf Sr. Agricultural Education Center was opened to serve the needs of JJC agriculture and veterinary medical technology students. The property is located at 17840 West Laraway Road in Joliet and was donated by JJC alumnus John H. Weitendorf.

In 2008, the college embarked on a five-year master planning process to design and complete seven major projects which were to encompass the most sweeping physical changes in over 40 years.

In 2009, the 11,626-square-foot Greenhouse Facility was opened to serve the needs of horticultural students and the community. The Leadership in Energy and Environmental Design (LEED) Certified building is located on the eastern edge of the Main Campus.

In the spring of 2011, the 40,577-square-foot Facility Services building opened and is located on the north side of the Main Campus. The LEED Gold structure centralizes buildings, roads, grounds, and maintenance functions of the college.

In the summer of 2011, the 114,500-square-foot, three-story Campus Center opened and is located on the east side of Main Campus. Considered the new front door, the LEED Gold building centralizes student services, in addition to housing the new library and administration.

Also that summer the college formally opened its new 17,000-square-foot LEED Silver Automotive Technology Expansion, located on the south side of campus, which was expanded to include body work and diesel engine repair.

In the summer of 2012, the 37,009-square-foot LEED Silver Natural Science expansion was completed on the south side of the Main Campus. The new building added eight new laboratories/classrooms as well as preparatory and storage space.

In the spring of 2013, the 124,694-square-foot LEED Gold Health Professions Center was completed on the northeast side of Main Campus. The Center was created to expand the

high-demand nursing, allied health and emergency services program, also allowing for expansion into other allied health fields based on labor market needs.

In the spring of 2014, the City Center core and shell were completed. Interior build-out commenced in FY16 and completion is planned for January 2017.

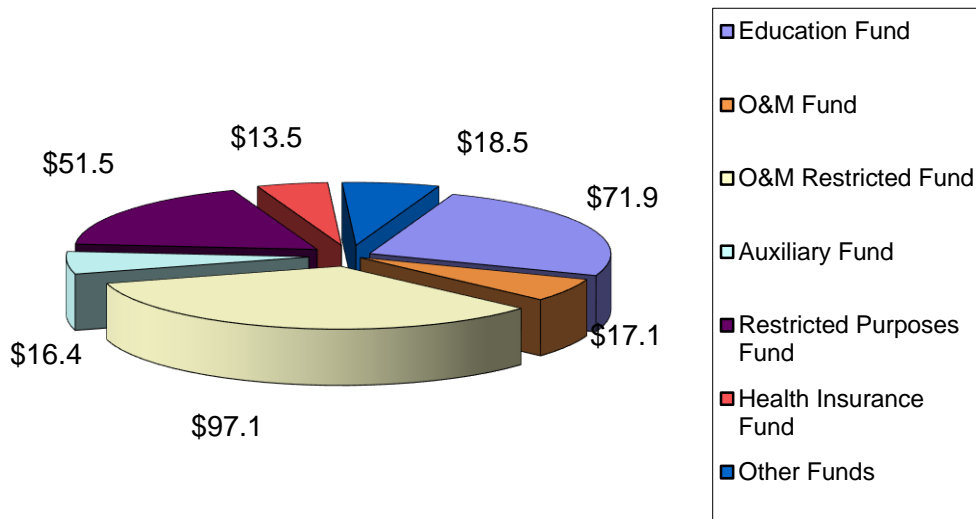
FY17 BUDGET HIGHLIGHTS

FY17 BUDGET HIGHLIGHTS

JJC is expected to experience a 1% growth in enrollment for FY17 which aligns with projections in the Strategic Enrollment Management Plan. Tuition revenue shows a 2.5% increase from the previous year’s budgeted amount due to a slight decrease in credit hour enrollment offset by a \$10 per credit hour tuition rate increase for FY17. As the economy slowly recovers, growth is projected to resume and then continue for the foreseeable future. Recent data regarding new construction permits continue to represent slow growth, but residents continue to move into the JJC district. The increases that arise from the standard operations of the college have been funded with expenditure reductions, a tuition rate increase and additional property tax dollars. Revenue from the state is projected to decrease based on reimbursable credit hours. Increasingly, the burden of maintaining the quality of existing programs rests on the students and the local taxpayers.

The appropriation for all funds, including transfers, for FY17 totals \$286 million. This figure includes all expenses related to instruction, operations, capital projects, and all other ancillary operations at JJC. Of this amount, the total operating budget for FY17 is \$88.94 million. Compared to last year’s operating budget of \$87.14 million, this represents a 2.07% increase over FY16.

FY17 Total Budget \$286M (in \$millions)



Balanced Budget

The operating budget is structurally balanced. Reserves or one-time revenue sources have not been used to bring expenditures in line with resources. This is the 44th year of balanced operating budgets at the college.

FY17 Operating Funds Budget

	<u>EDUCATION</u>	<u>O&M</u>	<u>TOTAL</u>
REVENUES			
Revenues	\$ 71,637,000	\$ 17,085,000	\$ 88,722,000
Transfers in	<u>\$ 218,811</u>	<u>\$ -</u>	<u>\$ 218,811</u>
Total Revenues	\$ 71,855,811	\$ 17,085,000	\$ 88,940,811
EXPENDITURES			
Expenses	\$ 71,411,828	\$ 14,310,000	\$ 85,721,828
Transfers (out)	\$ (443,983)	\$ (2,775,000)	\$ (3,218,983)
TOTAL APPROPRIATION	<u>\$ 71,855,811</u>	<u>\$ 17,085,000</u>	<u>\$ 88,940,811</u>

Updated Financial Projections

Each year the budget of JJC is guided by the [Three-Year Financial Plan](#), which was presented to the Board of Trustees in January 2016. The plan was discussed, and the following assumptions and options were presented to the board:

- Total property tax revenue growth of 2.2%
- Tuition increase of \$10 per credit hour
- State revenue budgeted at \$7.8 million
- 1% enrollment growth
- No capital, student or technology fee increase
- Personnel spending increase of 0.0% to 3.0% based on pending union negotiations – average of 2%
- 4% health benefit cost increase

Expenditures of JJC’s operating budget were projected in the financial plan to be \$89.33 million. The FY17 budget presented to the board at the April 26, 2016 board workshop meeting totaled \$88.94 million. The final budget varied the financial plan by less than 1%.

The increase for salaries unchanged from the original projection and the estimated cost of all union contracts is fully funded. The increase for employee benefits was reduced from a projected 4% increase to a 2% increase based on claims. Eight new full time positions and seven new part time positions of which two positions were previously grant funded

were created to support the opening of the city center campus, the master plan and to fulfill requirements of a Title III grant. These positions are detailed in the expenditure section.

State Funding

Due to the state of Illinois' fiscal crisis and its lack of a clearly defined financial plan, JJC has conservatively estimated state revenue for FY17. State revenues are expected to decrease from last year by \$300,000 due to the enrollment experienced in FY15. Since FY00, the state's share of the college's operating budget has decreased from 18.7% to a projected 9.5% in FY17. Additional changes in grants are expected but were not available at the time of the publication of this document.

Institutional Priorities

As mentioned in the President's message, budget planning goals were developed in order to present a balanced operating budget. The development of those goals was guided by institutional priorities that were derived from the strategic plan. The priorities were:

- Reallocate existing resources to fund new requests
- Realistic projections in property tax revenues
- Anticipated 1% enrollment growth
- Emphasis on student success
- Responsible reserves
- Continue implementation of the master plan and addressing its impact on operating costs
- Implement action plans from the strategic plan with emphasis on the City Center new initiative and a Marketing initiative.

Capital Improvements

JJC has compiled all infrastructure needs, funding and related data in a comprehensive document called the Capital Improvement Program (CIP). The actual document details projects to be completed in the coming fiscal year and projects capital needs for the next three years. Total capital funding for FY17 is projected at \$29.39 million excluding funding for the master plan. Additional capital information is detailed in the *Capital/Facilities Master Plan* section of this document.

In order to accommodate future enrollment increases and provide better service to students, additional facilities were constructed and current facilities were upgraded as part of the college's 2008-2013 Master Plan. This plan is nearing completion with the interior build-out of the City Center building which is on schedule to be completed in January 2017. Construction on projects began during FY09 with the college issuing \$70 million in debt funded by a capital assessment fee charged directly to the students with another \$89 million in debt supported by the citizens of Community College District 525 after a successful referendum attempt in November 2008. Detailed information, including the impact on the operating budget, can be found in the *Capital/Facilities Master Plan* section.

During FY13, an update to the college’s Master Plan was completed and approved by the Board of Trustees at a total estimated cost of \$67.4 million. Within this plan, expansion of the Romeoville campus and a new multipurpose facility on main campus were identified as the top priorities. In FY14, the college issued \$44.365 million in debt for this purpose and construction began during FY16. Both projects are expected to be completed July 2017.

Long Range Financial Plans

Tying expenses to the strategic goals provide a high-level summary of how well resources are focused. The college uses a model to project three years of financials/budgets using contractual changes, anticipated revenue streams, expected increases in expenses, and a small allocation for potential funding for capital needs. These initiatives impact the current budget in several ways. They helped to provide substantive information as we entered into several labor contracts guiding substantial restructuring; they supported the need to review our processes for efficiency and some paid resources to do so on a limited time basis; they have demonstrated the need to seek reductions in several expense areas; and, they assisted in changing the structure of shared insurance expenses.

The financial health of JJC is dependent on three major sources of revenue consisting of property taxes, tuition, and state funding. The assumptions used for these categories are summarized as follows:

	Increase FY17	Increase FY18	Increase FY19
Property Taxes	2.20%	3.50%	4.00%
Tuition Rate	\$94/cr. hr.	\$106/cr. hr.	\$111/cr. hr.
Tuition Increase	\$10/cr. hr.	\$12/cr. hr.	\$5/cr. hr.
Enrollment	1.00%	1.00%	1.00%
Reimbursable Credit Hours	-5.99%	-5.69%	1.00%
State Funding	-3.51%	-3.94%	1.00%

Property Taxes. JJC’s property tax revenue is restricted by the Property Tax Extension Limitation Law (PTELL) and rates on individual funds. While the rates on individual funds do not pose a restriction based on projections, PTELL limits the district’s overall tax rate by the Consumer Price Index (CPI) plus any new property in the district. The projected increase for FY17 is 2.20% due to CPI for the current year being 0.70% and a 1.50% increase from new property which is similar to last year. For FY18, an overall 3.5% increase is used, which is comprised of a 2.0% increase from CPI and 1.5% increase from new property. For FY19, an overall 4.0% increase is used, which is comprised of a 2.0% increase from CPI and 2.0% increase from new property. As the economy continues to improve, a conservative increase in new construction is projected.

Tuition and Fees. Over the last ten years, credit hours have grown annually by an average 1.61%. Currently, the college has experienced a 5.1% decrease in enrollment for FY16. Due to the economy showing signs of improvement over the past few years, enrollment

has dropped from its high in FY11. For these reasons, a slight 1.0% increase has been projected in FY17, FY18, and in FY19. For FY17, a \$10 increase in tuition and fees is projected. For FY18 and FY19, a \$12 and \$5 tuition increase is projected, respectively.

State Sources. State funding is based on credit hours earned two years prior to the current year, multiplied by the current year reimbursement rate. The number of credit hours used in the state’s funding formula has decreased 6.0% for FY17 due to the enrollment experienced in FY15. Due to the state implementing a new funding formula, the college would have experienced increases in FY13-15 except for a hold harmless adjustment. The state has indicated the hold harmless adjustment will be discontinued. Based on these factors, the college is expected to receive \$7.8 million, or a 3.5% decrease in FY17 followed by a 3.9% decrease in FY18 and then a 1.0% increase in FY19.

JJC’s largest expenditure is personnel costs, which represent 81% of the total operating expenses of the college. The following summarizes the expenditure assumptions used in the three-year financial plan.

	% Increase FY2017	% Increase FY2018	% Increase FY2019
Salaries	0.00-4.00%	2.00-4.00%	2.00-4.00%
Benefits	4.00%	7.00%	7.00%
Other Expenditures	3.00%	3.00%	3.00%
Utilities	5.00%	5.00%	5.00%
O & M Utilities	4.00%	4.00%	6.00%
Contingency – Education Fund	\$400,000	\$400,000	\$400,000
Contingency – O & M Fund	\$200,000	\$200,000	\$200,000

The college has separate union contracts that cover faculty, adjunct faculty, support and technical staff, clerical, campus police, facility services and food service employees. The increases from the current contractual agreements have been used in the projections.

Due to health insurance plan design changes, total benefit costs, while projected to increase 4%, were reduced to a budgeted increase of only 2% for FY17 based on our renewal notice. For FY18-19 benefits are factored at a 7% increase based on historical trends.

Due to benefit costs being less than originally projected, budgeted contingency in the Education Fund was increased to \$575,000 and contingency in the Operation and Maintenance Fund was increased to \$225,000.

This [Three-Year Financial Plan](#) integrates the college’s Academic Quality Improvement Program (AQIP) with the financial resources necessary to meet strategic planning objectives.

Challenges

The biggest challenge JJC currently faces is the State of Illinois' inability to adopt a complete budget. While the state finally approved partial funding for higher education in April 2016, it only represented 27% of expected FY16 funding and expectations of additional funding are diminishing quickly. Due to the state's uncertainty in passing a budget, the college has been developing a contingency plan to mitigate the loss of state funding, including:

Contingency	800,000
Vacant positions	
Faculty (4)	352,000
City Center new initiatives/personnel	450,000
Master Plan positions - mid year hires	120,000
Current vacancies	500,000
Restricted travel	300,000
Class scheduling efficiencies	500,000
Deferral of capital improvement projects	1,250,000
Tax Abatement for 2009 BAB interest rebate	<u>1,530,000</u>
Sub-total	5,802,000
State operating fund grants & Adult Ed	<u>9,500,000</u>
Additional revenue/staff reductions	<u><u>(3,698,000)</u></u>

Additional challenges include a local environment that may not be supportive of any increased tax or tuition dollars, and the increased operational costs of adding substantial new facilities. The college continues to review operations to improve efficiencies or limit expenses along with revenue enhancing options wherever possible.

**STRATEGIC PLAN/
OPERATIONAL PLAN**

STRATEGIC AND OPERATIONAL PLANNING OVERVIEW

Process for Development of the Strategic Plan

Joliet Junior College (JJC) defines strategic planning as a systematic and on-going process used to anticipate and respond to major decisions facing the college during a three-year period beyond the present.¹ Strategic planning looks at the organization as a whole, is oriented toward the future, supports the mission, is externally directed, spans organizational boundaries, deals with greater levels of uncertainty, and is about creating value for our community and the students we serve.

The JJC vision and mission are articulated and achieved through its Strategic Plan, strategic goals, and core values. The goal of the strategic planning process is to create a vision for the college, establish goals and objectives in line with our mission of serving students, and connect the plan to resources through budget and operational planning.

The 2016-2019 Strategic Plan is now in its first year of implementation with the college's Strategic Plan committee charged with monitoring progress achievements toward strategic goals. To monitor progress, the committee has assigned employees from its membership to:

- Report progress quarterly on strategic goal measures and metrics.
- Serve dually on the Program Improvement Committee (PIC). An institutional level committee established to create and facilitate a continuous quality improvement environment in which the college documents how decision making takes place and uses the data collected in this model to support and inform institutional planning (strategic, financial, master, and other plans). This committee writes the Education Plan (strategic operational plan) based on Annual Program Updates (APUs) collected annually from all college units; and facilitates the writing and update of the AQIP Portfolio each year.
- Use the Education Plan to inform annual progress toward strategic goals.

During 2016, the annual Personal Assessment of the College Environment (PACE) Survey was conducted. PACE results have not yet been published. An evaluation of the survey results will be done and used to guide progress during the 2016-2019 strategic planning years.

Strategic Plan

Vision

Joliet Junior College will be the first choice.

Mission

¹ Elements of this definition from J. Bryson, 2004, Strategic Planning for Public and Nonprofit Organizations.

Joliet Junior College is an innovative and accessible institution, dedicated to student learning, community prosperity, cultural enrichment, and inclusion. Joliet Junior College delivers quality lifelong learning opportunities empowering diverse students and the community through academic excellence, workforce training, and comprehensive support services.

Strategic Goals

Strategic Goal 1: Provide Education Pathways that Promote Completion

Offer quality educational pathways that align secondary and postsecondary curricula, course pathways, and industry-recognized credentials promoting access, success, and completion.

Strategic Goal 2: Improve Data Accessibility and Integrity

Align data systems and processes to promote a framework of accountability and results tied to college success.

Strategic Goal 3: Collaborate with Employers and the Community

Engage and partner with employers and the community to enhance academic programming.

Strategic Goal 4: Improve Community Awareness and Strategic Marketing

Leverage marketing assets to build and solidify the College's image, which is aimed at promoting quality and accessible academic programs.

Strategic Goal 5: Improve Internal Communications

Establish effective college-wide communications to improve information dissemination, idea generation, and employee engagement.

Core Values

Core values can be seen as guidelines that drive the college's behavior or mindset when executing the strategic and operational plans that lead to our success. Joliet Junior College fosters a caring and friendly environment that embraces diversity and sustainability and encourages personal growth by promoting the following core values.

Respect and Inclusion

Joliet Junior College advocates respect and inclusion for every individual by demonstrating courtesy and civility in every endeavor. Joliet Junior College pledges to promote and recognize the diverse strengths of its employees and students, and to value and celebrate the unique attributes, characteristics, and perspectives of every individual.

Integrity

Joliet Junior College sees integrity as an integral component of all work done at the College. Joliet Junior College employees demonstrate responsible, accountable, and ethical professionalism. Also, Joliet Junior College models open, honest, and appropriate communication.

Collaboration

Joliet Junior College promotes collaborative relationships as part of the scholarly process, including partnerships within the institution and with other learning communities. Joliet Junior College supports the personal and professional growth of employees and is committed to the advancement and support of intellectual growth, regardless of employment position at the College.

Humor and Well-Being

Joliet Junior College recognizes humor as a means for employees and students to achieve collegial well-being, development of strong work teams, and self-rejuvenation. Joliet Junior College provides a healthy environment where creativity, humor, and enjoyment of work occur, including recognizing and celebrating success.

Innovation

Joliet Junior College supports and encourages innovation and the pursuit of excellence. Joliet Junior College values, respects, and rewards both creative risk-taking and the enthusiastic pursuit of new ideas with foresight and follow-through.

Quality

Joliet Junior College supports quality in the workplace and its educational programming by continually reflecting, evaluating, and improving on programs and services. Joliet Junior College is built upon a foundation of quality programs and services, while also implementing continuous improvement in order to ensure excellence.

Sustainability

Joliet Junior College recognizes that true sustainability involves a commitment to environmental, social, and economic improvement. Joliet Junior College encourages planning, solutions, and actions that provide benefits for students, employees, and the community.

JJC Operational Planning Overview

Strategic Plan

The college regularly conducts strategic planning to provide focus for academic programming needed by district stakeholders. In 2015, the college created the 2016-2019 Strategic Plan. Environmental scans of education and the labor force identified trends that would impact students in order to develop new courses and curriculum. Other areas of the college also develop activities and plans aligned with the strategic goals. The 2016-2019 Strategic Plan will end on June 30, 2019 and the college will document its accomplishments as part of the planning process.

The college has developed a cycle for reviewing progress on the Strategic Plan. Progress toward achieving our goals is reported to the entire campus at the beginning of the fall semester. Review and evaluation of our goals is done with the entire campus during the beginning of the spring semester. Additionally, the college has established a set of key institutional measures and metrics.

In order to improve the structure for monitoring and evaluating the Strategic Plan, the college created a strategic planning committee and the program improvement committee. The strategic planning committee is charged with strengthening the planning structure of the college. The program improvement committee is charged with establishing a continuous improvement process through which data is collected to support and operationalize strategic goals. In addition, the Office of Institutional Research & Effectiveness is committed to a regular three-year cycle of survey and environmental scan completion. These resulting survey and scan data will be used to guide efforts to complete current strategic goals and to establish future ones.

Next Steps - Operationalizing the Strategic Plan

In 2016, the college began efforts to evaluate and incorporate the Academic Quality Improvement Program (AQIP) process as a model for college level strategic planning. Adjustments to align strategic planning to the four year AQIP process will be made which will allow the college to leverage resources available through AQIP sponsored and provided support activities such as peer reviews and Strategy Forums. A strategy to eliminate the use of two separate systems designed to establish strategic goals will be defined and communicated to the college community. This action will allow the college to eliminate a duplicity of efforts and term use that exists because the college maintained a separate strategic planning process and the AQIP continuous quality improvement and accreditation process.

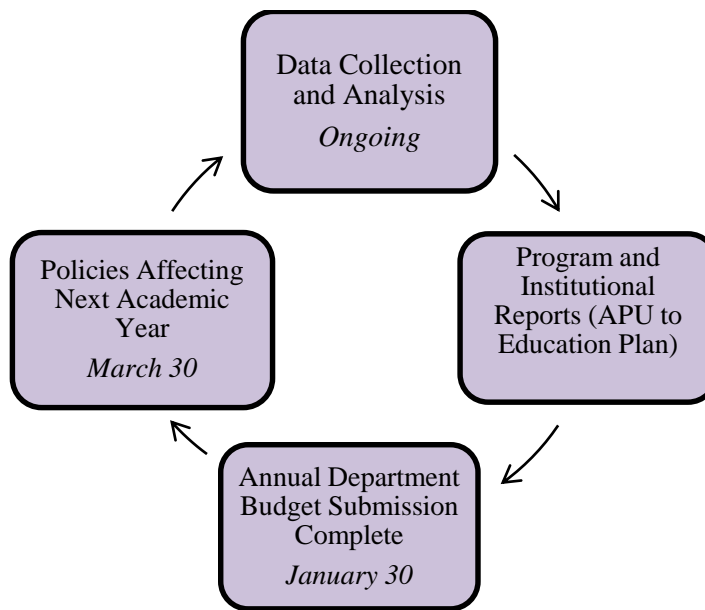
A high priority for the coming year continues to be establishing a strong link between the budget and the Strategic Plan. Initial progress began in 2015 through the APU process that has college units connect activities to strategic goals and budget needs. These identified connections are then used during the budget planning process to help the institution identify priorities among the submitted funding requests.

JJC defines operational planning as the implementation component of the Strategic Plan. It defines what JJC will accomplish, how and when it will take place, and how performance will be measured². Operational planning is oriented toward the short-term future (one to three years), focuses on actions that support strategic goals, and the associated allocation of resources. In 2016, JJC began using the Education Plan document, a compilation of APU reports and division level evaluations, for prioritization of goals as its guiding document for operationalizing the strategic plan goals.

The following figure is a draft of the annual college planning cycle for the upcoming year and is detailed on the following pages.

Figure: Annual Planning Cycle

² Elements of this definition from J. Bryson, 2004, *Strategic Planning for Public and Nonprofit Organizations* and G. Morrisey, 1987, *Guide to Operational Planning*



Data Collection and Analysis

A variety of methods can be used to collect and analyze data to ensure JJC's programs/departments meet general standards of quality. The minimum required standard for conducting an acceptable program review for the Illinois Community College Board (ICCB) is an analysis of program need, program cost-effectiveness, and program quality³.

JJC also encourages examining the efficiency, effectiveness, and impact of the program or department.

- **Efficiency** - the degree to which a program has been productive in relationship to its resources.
- **Effectiveness** – the degree to which goals have been reached.
- **Impact** – the degree to which a program has resulted in changes.

Program and Institutional Reports

Program reporting is an integral component of accreditation through the Higher Learning Commission (HLC) and recognition through the ICCB. JJC is required by the ICCB to submit program reviews for academic and administrative programs on a five-year cycle. Program review is the process by which faculty and staff articulate program goals and evaluate results for the program/department they administer. A program is any activity that consumes budget dollars and resources and fulfills a specific need. A department, on the other hand, generally manages several programs, including the budgeting, staffing, equipment, and space needs. Programs/departments selected for a program review are identified in the program review schedule submitted annually to the ICCB.

³ ICCB Program Review Manual. Fiscal Year 2012-2016, <http://bit.ly/1is8lmR>

The annual program update (APU), implemented in 2015, identifies program outcomes (goals/results) and how they link to the institution's strategic plan goals. The annual update also includes performance measures, evidence of results, budget requirements, plans for professional development, and a three year action plan for improvement. When compiled, the annual updates can comprise a significant portion of the five-year program review. The five-year program reviews and annual updates provide information for the college's strategic and operational plans.

Annual program updates are compiled and summative reports written at the division level. Through this report division level goals, accomplishments, and operational and personnel priorities are identified and communicated. The finalized division reports are then used to write the JJC Education Plan. The Education Plan identifies institution level operational and personnel priorities.

Annual Department Budget Submission Complete

Departmental budgets will be completed using the practices established by the budget committee, incorporated through the updated planning process.

Policies Affecting Next Academic Year

Implement institutional policies affecting the next academic year established through the updated planning process.

How the Plan is Linked to Accreditation for Higher Education

As part of our accreditation through the HLC, JJC participates in the Academic Quality Improvement Program (AQIP). AQIP is based upon the principles of continuous quality improvement. According to the HLC, what distinguishes AQIP from traditional accreditation processes is its concentration on systems and processes both as the basis for quality assurance and as the lever enabling institutional improvement⁴. To that end, AQIP has developed six categories that are essential to all effective colleges and universities. The categories take a systematic view in defining and evaluating key systems and processes as they relate to learning. The six AQIP categories are:

1. Helping students learn.
2. Meeting student and other stakeholder needs.
3. Valuing employees.
4. Planning and leading
5. Knowledge management and resource stewardship
6. Quality overview

JJC's processes and results for the strategic and operational plans are central to demonstrating the college meets the HLC accreditation criteria in all categories. AQIP

⁴ Text is from the Higher Learning Commission, *Principles and Categories for Improving Academic Quality*, http://www.aqip.org/index.php?option=com_docman&task=doc_view&gid=189&Itemid=128

provides feedback to the college's Systems Portfolio regarding strengths and opportunities. Priorities that arise out of the feedback are infused in the development of college priorities. The AQIP process also requires institutions to engage in a minimum of three action projects at any one time. These action projects are automatically considered college priorities in the budgeting process. The AQIP action projects are described below and include the AQIP category and strategic goal to which they are linked or associated.

Institutional Priorities Addressed through AQIP Action Projects

Data Stewardship: Improving Access and Use of Data for Effective Decision-Making

- HLC Category Five: Knowledge Management and Resource Stewardship
- JJC Strategic Goal 2: Improve Data Accessibility and Integrity
- Timeframe: December 2013 – September 2016

The AQIP Systems Portfolio review process revealed a consistent weakness regarding the use of data for continuous improvement across all programs, institutional goals and objectives. JJC is targeting data stewardship across the college and seeks to increase the number of faculty, staff and administrators accessing and using data for reporting and decision-making. The Data Stewardship Action Project is constructing and formalizing a permanent institutional *Data Stewardship Committee* as part of Joliet Junior College's shared governance structure. The standing committee will *ensure the quality and integrity of institutional data and is charged with* developing and administering standards, policies, procedures/protocols, and professional development to assist in defining, managing, and accessing data at Joliet Junior College.

JJC Course Scheduling Assessment and Implementation Plan

- HLC AQIP Category 5: Knowledge Management and Resource Stewardship
- JJC Strategic Goal 1: Provide Education Pathways and Promote Completion
- Student Enrollment Management Plan: Access and Enrollment, Program Offerings – Strategy 1: Evaluate and explore course scheduling at JJC, Analyze the schedule to improve course offerings and help increase enrollment by 1%
- Timeframe: January 2016 – May 2017

Scheduling is managed by various academic departments and divisions. Inconsistencies have developed which have contributed to an inefficient and unsatisfactory course schedule. There needs to be improvement in course offerings to support the retention, persistence, and completion of our students. At present, the College does not have an established or stated set of standards for scheduling courses, has not clearly scheduled so that students can complete the defined pathways in each program, and has allowed each area to define its own course offering plan that is not based on a comprehensive student focused cross-divisional review.

This action project will analyze current course schedules and recommend specific improvements. A multi-year plan will be developed and implemented to maximize student enrollment and completion. A scheduling process will be defined and a mechanism established to implement, monitor, and manage the process.

Improving Retention, Persistence and Completion at JJC

- HLC AQIP Category 1: Helping Students Learn
- Timeframe: October 2015 – October 2017

Like many community colleges, JJC faces a challenge in assisting students to persist and complete their educational goals, whether those goals include degrees, certificates or just course completion. The purpose of the Action Project is to identify those positive and negative factors at Joliet Jr. College which impact student persistence, retention and completion. We hope to improve our performance in each of these areas and reduce barriers to student success. We expect that the Action Project will improve key areas such as faculty engagement with students, academic advising, student awareness of degree requirements and more effective student services. The first year will provide sufficient time to fully develop an effective focus group format including procedures and questions, schedule and conduct a significant number of focus group sessions across academic disciplines and sites, gather and summarize student responses, analyze collected data and report findings with recommendations to appropriate stakeholders.

Based on focus group information, interventions will be developed and implemented during the second academic year 2016-2017.

Update on Projects Developed through the FY13 through FY17 Budget Processes

During the FY13 through FY17 budget processes, decision making for new initiatives was guided by the college's Strategic Plan. Several new departmental projects were funded.

Of the 37 new projects that were funded in FY13 in the academic affairs, administrative services, student development, human resources and information technology divisions, 35 have been completed and two are ongoing. For FY14, of the 13 new projects that were funded, 12 have been completed and one is ongoing. Of the 42 new projects that received funding for FY15, 35 have been completed, four are still in progress, one is ongoing, and two have been discontinued. For FY16, of the 29 projects, 23 have been completed while six are in progress. For FY17, a total of 14 new projects have been funded. Included in those 14 are initiatives that focus on the opening of the new city center campus which will house the culinary arts department and a marketing drive designed to promote JJC.

Details on the 14 new FY17 projects and 14 uncompleted FY13-16 projects are found in the *Organizational Chart/Department Descriptions* section. Current projects will include an estimated completion date range. Unfinished projects from prior years will include status updates.

ORGANIZATIONAL CHART/ DEPARTMENT DESCRIPTIONS

DEPARTMENT/PROGRAM DESCRIPTIONS

Joliet Junior College (JJC) has five divisions; three primary operational divisions and two administrative divisions, all of which report to the president of the college. The operational departments, each led by a vice president are:

- Academic Affairs
- Administrative Services
- Student Development

The administrative divisions, each led by an executive director are:

- Human Resources
- Information Technology

Leadership is provided by a vice president in each operational area. The Human Resources and Information Technology divisions have leadership provided by an executive director. Leadership for these divisions is appointed by the Board of Trustees after recommendation by the president. Three operational leaders, two administrative leaders, the chief of staff, the director of communications and external relations, and the president make up the membership of the Senior Leadership Team (SLT).

The subsequent pages include division information as follows:

- Organization chart identifying the relationships of units and programs
- Respective responsibility narrative
- FY17 funded initiatives guided by the college's strategic plan, as well as active FY13 through FY16 initiative updates

ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	VP Academic Affairs 01-18101, 05-10519 Honors 01-18102, Phi Theta Kappa 01-18108, 05-18108 International Education 01-19006	Dean Arts & Sciences 01-18110	Department Chairs English / World Languages 01-10005, 05-10505 Fine Arts 01-10002, 05-10002, 05-10502 Math 01-10008, 05-10508 Natural Science/P.E. 01-10009, 05-10009, 05-10509 Social/Behavioral Science 01-10014, 05-10514	
			Dean Academic Excellence & Support 01-18113	Associate Dean Library 01-21102, 05-21102, 05-69122 iCampus 01-14501, 01-23105, 05-23105 Academic Effectiveness 01-25205	
			Dean Advanced Technology & Applied Sciences 01-18115 06-14949	Department Chairs Agriculture /Horticulture 01-10001, 05-10501 Business Ed 01-10003, 05-10503 Computer Info & Office Systems 01-10004, 05-10504 Culinary Arts/Hospitality 01-10016, 05-10016, 05-10516, 05-49784, 05-61174, 05-61175 Tech. Ed. 01-10015, 05-10515, 05-69070	
			Dean Health Professions & Emergency Services 01-18125	Nursing Department Chair 01-10017, 05-10517, 01-19906 Health & Public Service Department Chair 01-10025, 05-10525	Health Care/Continuing Ed 05-17933 Vet Tech 01-10018, 05-10518, 05-69095
			Director Adult Education and Literacy	01-14514, 06-16513, 16, 17, 18, 19, 20	
			Director Extended Campuses & High School Relations 01-14524	Romeoville Campus 01-14512, 05-14512 City Center Campus 01-14515 Morris Education Center 01-14520 Weitendorf Agricultural Education Center 01-14522 Frankfort Education Center 01-14525	
			Director Business & Auxiliary Services 01-82113	Manager Bookstore 05-62022 Manager Child Care 05-69069 Manager Food Service 05-61021 Manager Purchasing Land Laboratories 05-69101 Farmer's Market 05-16511 Greenhouse 05-69090 Mail Center & Central Stores 01-93112 Switchboard, Shipping and Receiving 02-93113	
			Director Campus Safety & Police Chief 02-74204 05-93204	Watch Commander	Police Officers Campus Safety Officers Dispatchers Records
			Director Facility Services 02-78208, 02-92209 02-76206 Fund 03	Manager Construction & Facility Planning Superintendent Maintenance 02-71201 Superintendent Custodial 02-72202 Assistant Director Roads & Grounds 02-73203	Coordinator Construction Project
			Director Financial Services & Controller 01-42602 01-82112, 12-82112	Assistant Controller Manager Budget & Risk Manager Grant Accounting Manager Payroll	
		Director Grants Development, Compliance & Performance 01-86118	Grant Writer		
		Manager Environmental Health & Safety 02-79109	PT EHS Specialist		

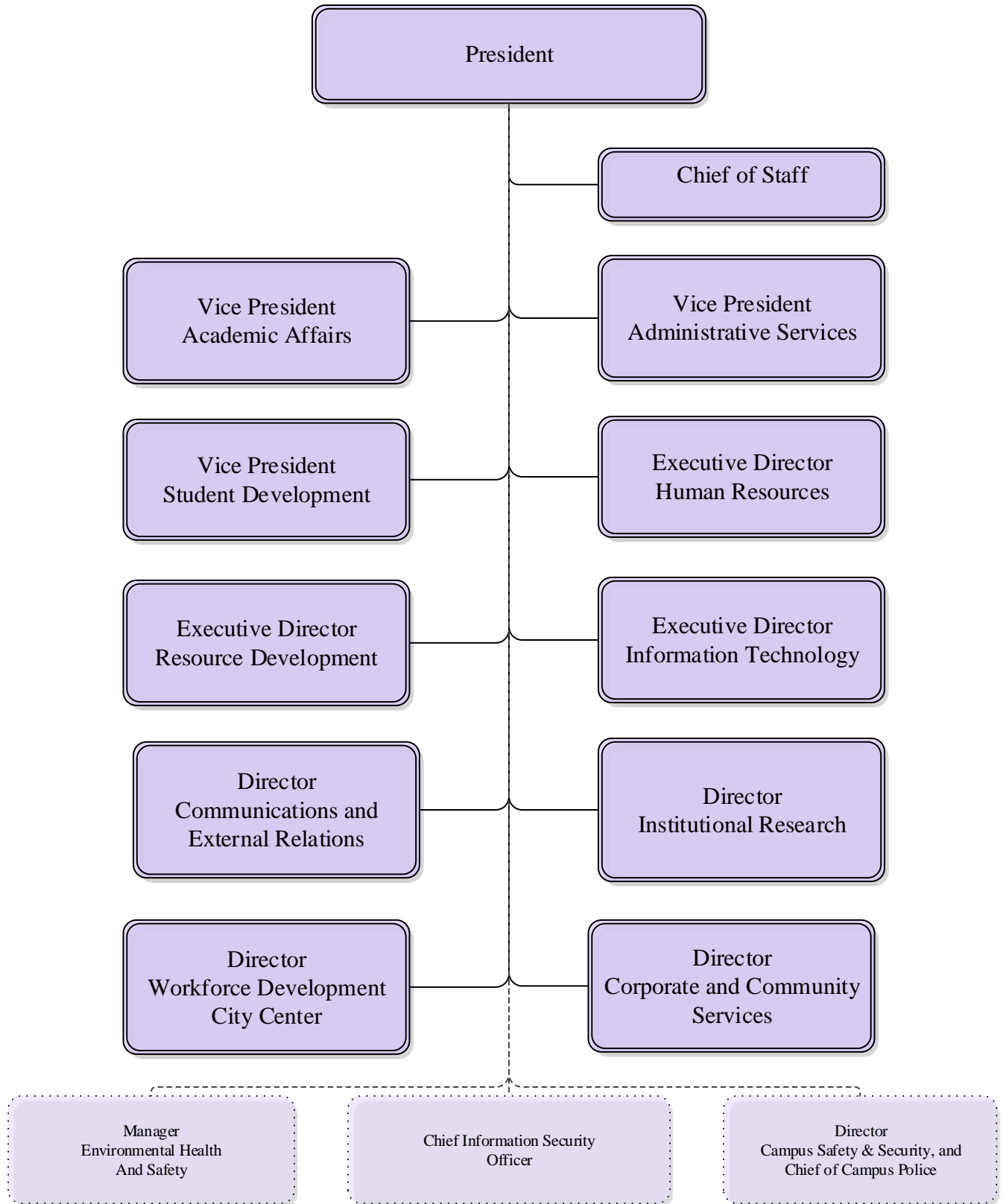
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ORGANIZATIONAL CHART DIVISIONS AND DEPARTMENTAL CODES

B O A R D O F T R U S T E E S	P R E S I D E N T	VP Student Development 01-38308	Dean Enrollment Management <i>01-31303</i>	Director Admissions & Recruitment <i>01-31301, 05-31301</i> Director Financial Aid <i>01-34304</i> Registrar <i>01-31300, 05-31300</i>	
			Dean of Students <i>01-32301, 05-32301, 05-63006, 05-63016, 05-63017, 05-69120</i>	Director Student Activities & Campus Life <i>01-33303, 01-36306, 05-36306, 05-65400</i>	
			Dean of Student Success 01-32303	Dir Acad Intervent & Accomod Svcs <i>01-23101, 01-23104, 01-38309, 05-23104</i>	
				Director Career Services <i>01-35305, 05-35306, 05-35309</i>	
				Director Multicultural Student Affairs <i>01-39310</i>	
				Director Project Achieve <i>06-19559</i>	
			Director Athletics 05-64088	Dept Chair Counselg <i>01-32302, 01-32307</i>	GSD / NSO Coordinator <i>01-25206, 01-39311, 05-39311</i> Transfer Advising Specialist
				Coordinator Women's Athletics Student-Athlete Retention Specialist Athletics <i>05-64564</i>	
			Director Marketing & Creative Services 01-83113	Project Manager, 2 Graphic Designers, Writer	
		Coordinator, International Student Services 01-36310			
		Specialist Student Development, Comm./Web Specialist			
		Executive Director Information Technology 01-95115 02-93114 05-95116	Chief Information Security Officer		
			Director Application Support Services		
			Director Program and Project Management		
			Director Tech Support Services	Academic Technology <i>01-29109</i> Print Services Manager <i>01-88118</i>	
			Manager Media Services <i>01-22103</i>		
			Manager Network Services		
		Executive Director Human Resources 01-84114 Prof. Dev't 01-92113	Manager Employee Relations		
			Manager Labor Relations		
			Manager, Employment and Talent Management		
			Manager Employmnt & Compensat'n		
		Executive Director Resource Development 06-96963	Manager Alumni Relations & Annual Fund <i>01-86116</i>		
Director Communications & Ext Relations 01-83116, 05-63006	Communications and Media Specialist				
Director Institutional Research 01-94114	2 Research Associates				
Director Workforce Development <i>01-19943, 05-17943, 05-17952, 06-42505, 06-42616</i>					
Director Corporate & Community Svcs <i>01-19900, 05-17911,12,13,14,15, 05-41104, 05-49323</i>					

PRESIDENT'S OFFICE

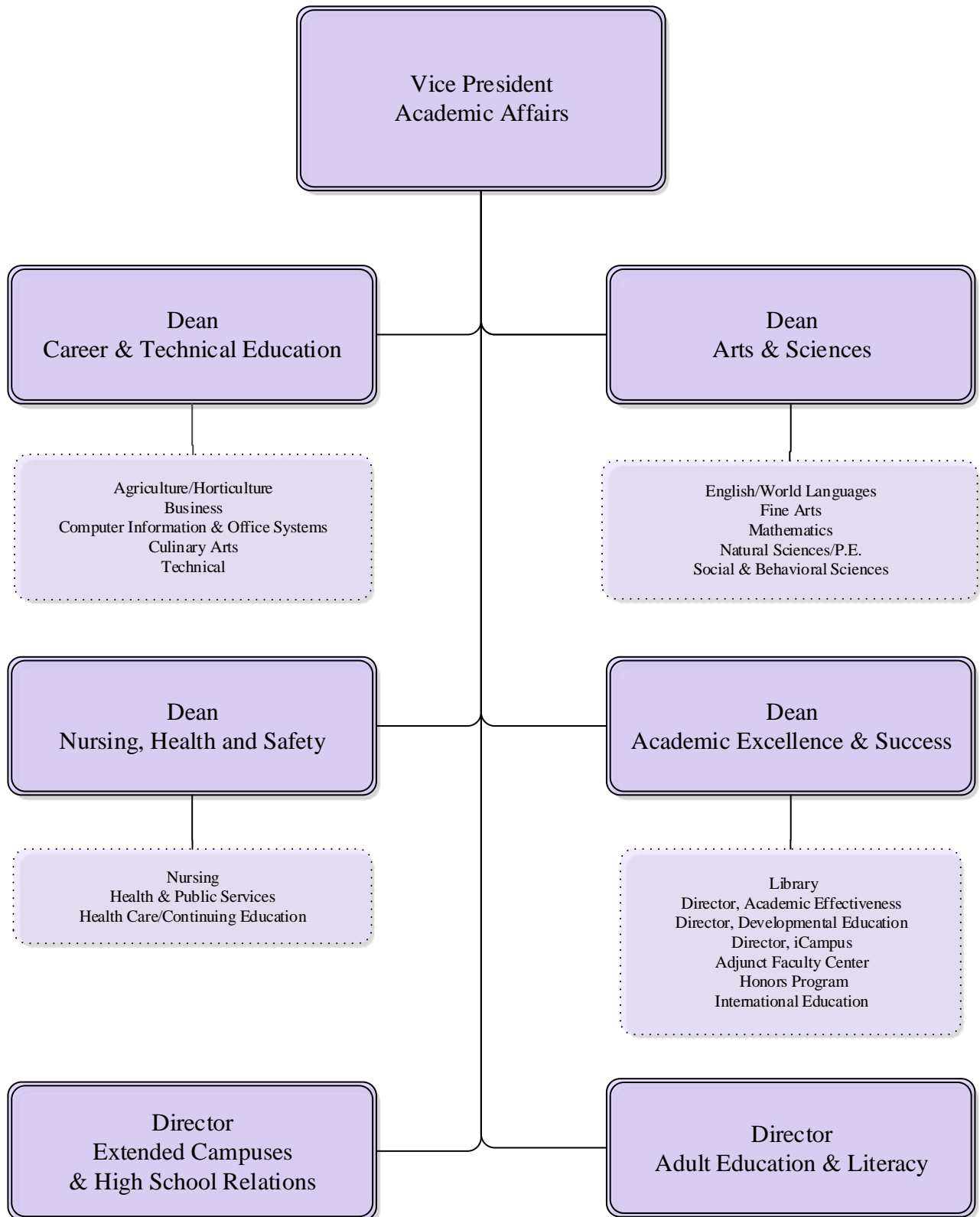


President's Office

The president is the chief executive officer of the college. She is appointed by the Board of Trustees, whose members are elected by the residents of District No. 525. The following positions report to the president: The vice president of academic affairs, the vice president of student development, the vice president of administrative services, the executive director of human resources, the executive director of information technology, the executive director of resource development, the director of communications and external relations, the director of institutional research, the director of workforce development city center, the director of corporate and community services, and the chief of staff.

In addition, the manager of environmental health and safety, the director of campus safety and police chief, and the chief information security officer have dotted-line reporting responsibilities to the president.

ACADEMIC AFFAIRS



Academic Affairs

The division of academic affairs includes 13 academic departments. Leadership of this division is provided by the vice president of academic affairs. The vice president is the chief academic officer of JJC. The academic departments have leadership provided by a department chair elected by their faculty colleagues. Each department chair reports to a respective dean: dean of arts and sciences, dean of career and technical education, dean of nursing, health and public services, or dean of academic excellence and success. The academic departments are as follows:

Agriculture/Horticulture
Business
Computer Information & Office Systems
Culinary Arts
English & World Languages
Fine Arts
Health & Public Services
Library
Mathematics
Natural Sciences/Physical Education
Nursing
Social & Behavioral Sciences
Technical

iCampus provides effective, accessible, and affordable learning opportunities through high-quality college courses and programs that utilize educational technologies, good design practices, and emerging content delivery methods to extend educational opportunities beyond the traditional classroom. The department coordinates efforts in offering online and hybrid courses for the college and supports all faculty with the use of educational technologies supported by the department.

In addition to instructional activities, adult education is also provided by the Department of Adult Education and Literacy (DAEL). This department provides educational and support services to residents of the JJC district who are 16 years of age or older, who are not enrolled in high school, who have not earned a high school diploma, who have reading, writing and/or math skills below the high school graduate level (based on standardized assessments), or who have limited English proficiency. The goals of the education and support services provided include preparing students to transition to postsecondary education/career training, and/or employment, and to function more effectively as citizens, parents, and employees. Primary grant funding is allocated through the ICCB, the IL Dept. of Human Services, and the IL Secretary of State Literacy Office. DAEL represents JJC on the Will County Workforce Investment Board (WIB) Systems and Trends Committee and Youth Council. Programs and services provided through DAEL include:

- Basic Skills and Literacy instruction at the 0-8 grade level
- High School Equivalency (GED) test preparation
- High school diploma completion (in coordination with district high schools)
- English as a Second Language from literacy through advanced levels
- Citizenship preparation for the USCIS citizenship interview and test

- Early School Leaver Transition Program (High School Diploma or Equivalency, employment readiness, college & career transition services)
- TANF Employment Readiness and Retention
- Secretary of State Adult Volunteer Literacy – Volunteer tutor training, placement with individual or small-group of learners, monitoring and support
- College and Career Transitions – Career interest assessments and advising; college placement test preparation and administration; college, financial aid, and scholarship applications; program and course selection and registration assistance; college tours and connection to programs and services
- Bridge and Integrated Career and Academic Preparation System (ICAPS) --- Provides adult education students at appropriate levels with co-enrollment and support in adult education (High School Equivalency and/or ESL) and college-credit/level coursework in a targeted career pathway in high demand employment sectors
- Transportation and child-care assistance
- Tutorial assistance (in partnership with the JJC Academic Skills Center)
- Recruitment, skills assessment, registration and retention services
- Annual graduation ceremony – Open to all district High School Equivalency, GED and adult high school diploma graduates
- Tuition assistance is provided to a limited number of successful completers entering non-financial aid eligible CTE programs or general education courses when financial aid is not available

JJC offers a dual credit program. This program consists of partnerships with over 20 schools and career centers, has experienced significant enrollment growth. Course offerings include both general education and career/technical courses and programs. This program is administered by the extended campuses and high school relations department.

In addition to the Main Campus, JJC has two extended campuses, three centers and various satellite locations where both credit and non-credit courses are offered at high schools and career centers in the JJC district. These programs are managed by the extended campuses and high school relations department, which is led by a director:

- Romeoville Campus - the Romeoville Campus is located in one of the fastest growing areas in Illinois in the village of Romeoville. Classes offered include art, accounting, computer information systems, nurse assistant training, and a variety of liberal arts courses. A student pursuing an associate in arts degree can complete the requirements at Romeoville.
- City Center Campus - the City Center Campus at 214 North Ottawa Street in downtown Joliet offers a variety of educational opportunities and services for JJC district residents. Departments and associated programs housed at the City Center Campus include:
 - Culinary Arts
 - Department of Adult Education and Literacy
 - Early Leavers Program
 - Renaissance Center

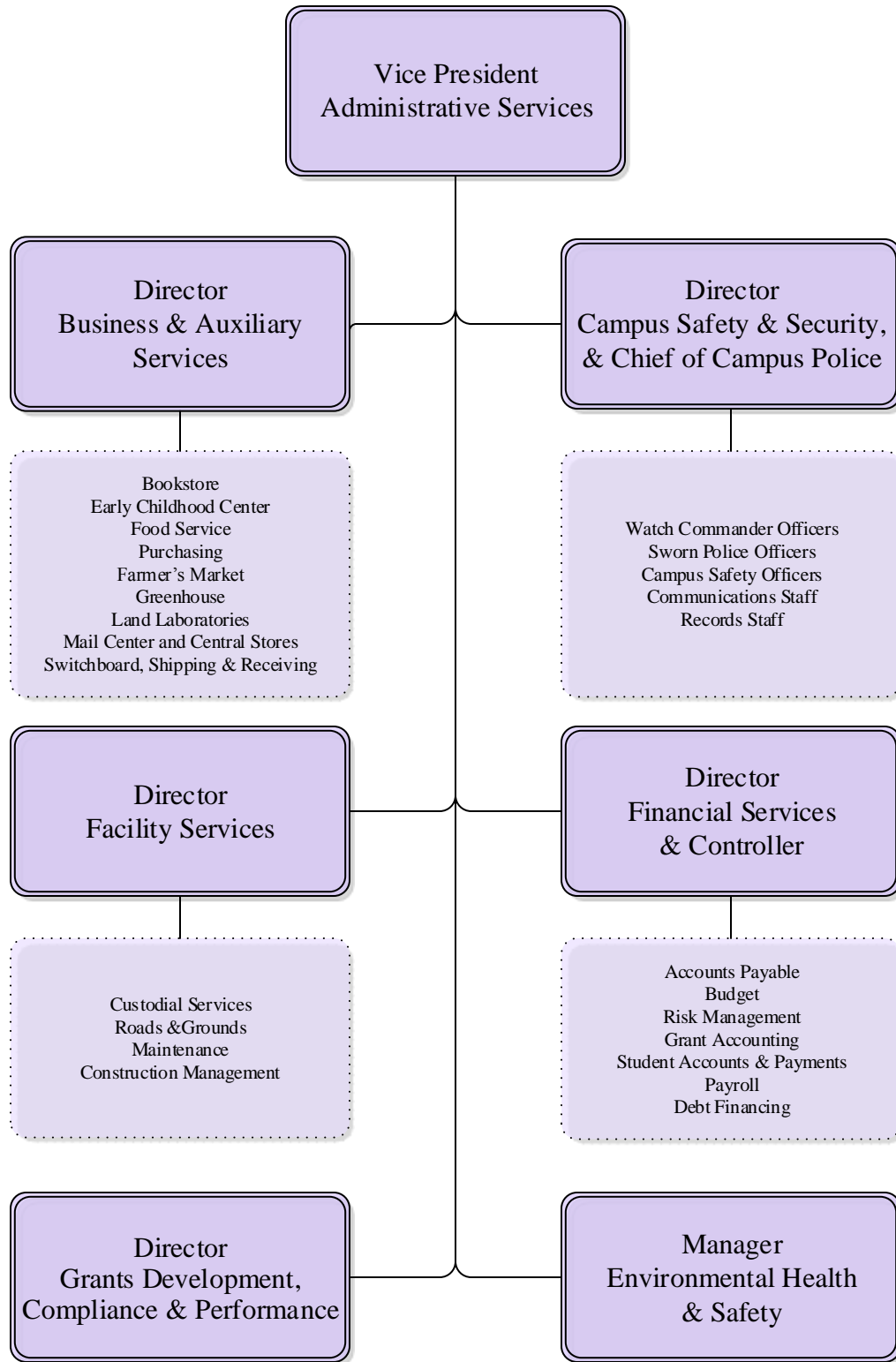
- Morris Education Center - the Morris Education Center is located at 1715 North Division Street, Morris, in the Archway Plaza. Both credit and non-credit classes are offered at this facility, such as general education, computer and lifelong learning classes. The office administers the WIA grant for Grundy County which provides financial assistance for education and training so that individuals can reenter the workforce.
- Weitendorf Agricultural Education Center - the Weitendorf Agricultural Education Center is located on 32 acres of land donated by John H. Weitendorf Sr., class of 1942. The facility, which is located on Laraway Road in Joliet, Illinois, hosts classroom and laboratory activities for JJC's agriculture, horticulture, and veterinary medical technology programs. The facility is available for rental to community and business organizations.

Academic Affairs Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Apr-Jun 2017	FY18 or beyond	
FY17	1					<i>Library</i> Increase book collections	Long term plan for library.	Increased book collection numbers.						FY18 or beyond
FY17	1					<i>Fine Arts</i> Increase instrument inventory	Supports the department's objective of promoting excellence in instruction while promoting engagement and increased opportunities to recruit unique academic offerings.	Increased enrollment and retention.			Jan-Mar 2017			
FY17	1					<i>Technical</i> Purchase/replace equipment to stay current with industry trends.	Promote excellence in technical instruction and to meet the needs of the regional industry and community.	Increased student skill level and abilities (class project with higher difficulty level). Track students after employment to measure employer satisfaction with skill level.						FY18 or beyond
FY17	1					<i>Culinary Arts</i> Hire additional personnel for culinary arts department to support the new city center culinary initiative.	To support the classroom and restaurant outlets while advancing the department offerings.	Increased positive feedback on program relating to the city center campus.				Apr-Jun 2017		
<p>*FY17 Goals:</p> <ol style="list-style-type: none"> 1. Provide education pathways that promote completion. 2. Improve data accessibility and integrity. 3. Collaborate with employers and the community. 4. Improve community awareness and strategic marketing. 5. Improve internal communications. 														
FY	Goals**					Prior Year Initiatives							Status	
FY16	1		3	4		<i>Developmental Ed</i> Include high school graduates and adult students in College Bridge	Supports the department's objective providing intensive preparatory instruction in reading, writing and mathematics to high school graduates and adult students.	Increase the number of recent high school graduates and adult students who place into college-level English and mathematics courses.	Anticipated Completion April-June 2017					
FY16	1					<i>Extended Campuses/ H.S. Relations</i> Romeoville classroom remodel	Supports the department's objective of providing a safe and upgraded learning and working environment for students and faculty.	This classroom seating replacement brings the seating in these rooms up to current college standards and provides a safe and consistent learning environment for students.	Anticipated Completion FY18 or beyond					
FY16	1					<i>Natural Science/P.E.</i> Chemistry and biology lab balances	Supports the department's objective of promoting excellence in scientific instruction and related learning.	Assures updating of basic yet essential equipment needed to teach classes.	Anticipated Completion Jul-Sept 2016					
FY15			3	4		<i>CED Ancillary Projects</i> Equipment for non-credit courses	Supports department's objective of appropriately responding to labor market needs.	Increase enrollment by 4%.	Anticipated Completion Jul-Sept 2016					
FY15	1				5	<i>Honors</i> One laptop, two iPads	Supports department's objective of improving methods of advising and efficiently serving all students.	Serve additional students in the Honors program.	Discontinued, request withdrawn					
FY15	1					<i>Natural Sciences & PE</i> NSCI 296 Lab furniture	Supports the department's objective of providing and upgrading a safe learning environment for students.	Student satisfaction survey will be completed by end of summer 2014. Student satisfaction will increase by 5%.	Anticipated Completion Jul-Sept 2016					

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion				
	1	2	3	4	5				Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Apr-Jun 2017	FY18 or beyond
FY15	1					Natural Sciences & PE Science equipment	Support's department's objective of providing a safe and properly equipped learning environment.	Student satisfaction survey will be completed at the beginning and again at the end of the semester. Student satisfaction will increase by 5%.	Anticipated Completion Jul-Sept 2016				
**FY13-FY16 Goals: <ol style="list-style-type: none"> 1. Provide education pathways that promote completion. 2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability. 3. Increase and strengthen resource development and utilization. 4. Address the needs of the growing minority, underrepresented and underprepared student populations. 5. Expand the use of technology and sustainable methods. 													

ADMINISTRATIVE SERVICES



Administrative Services

The Administrative Services Division has leadership provided by the vice president of administrative services/treasurer. The office of the vice president of administrative services is responsible for the implementation of the College's Master Plan, as well as the operation of the Main, City Center, and Romeoville campuses; also inclusive of the Morris and Weitendorf Agricultural Education Centers. Four main divisions: business and auxiliary services, campus police, facility services, and financial services; and, two departments: grant development and environmental, health, and safety report directly to the vice president. The four divisions and the related functional units include:

- Business and Auxiliary Services – managed by a director and responsible for the departments of receiving, mail, switchboard, child care, land laboratories, purchasing, and record disposal. Also, this area provides leadership for the JJC Bookstore and the Food Services operations.
 - The Early Childhood Center of JJC is a nationally accredited learning laboratory for students enrolled in the early childhood education curriculum. The center is open to JJC students, staff, faculty and the external community and accepts children from the ages of three to five.
 - Food Services is owned and operated by JJC and offers a wide variety of food, beverages, and vending in several locations throughout the main campus as well as at the Romeoville Campus.
 - The JJC Bookstore is owned and operated by the College. The bookstore sells to students all required textbooks, supplemental course materials and supplies necessary for their courses. Spirit wear, snacks, and seasonal merchandise are also available for purchase in the bookstore.
 - The Land Lab operation is comprised of three specialties:
 - The *J.F. Richards Land Lab* is a demonstration and research farm dedicated to education crop production. JJC's agriculture department established the farm in 1983. The farm serves as a teaching tool for instructors to utilize hands-on- learning as a means to reinforce classroom instruction. Students in these programs experience all aspects of agriculture production. The lab consists of 98 acres on the Main Campus and 14 acres at the Weitendorf Agricultural Education Center. Members of the Farm Committee and the Agriculture Advisory Committee provide input to projects evaluated on the farm.
 - The *Greenhouse Management Program* offers students a setting to gain experience and skills in the basics of greenhouse plant culture and maintenance, soils, fertilizers, pests, facilities, and equipment. Completed in December 2009, the greenhouse features a multi-purpose classroom and three greenhouses totaling nearly 9,000 square feet. The LEED-certified building also features a rainwater harvesting system, passive ventilation system that

reduces energy consumption, and an energy reflective roof surface to reflect solar energy and reduce cooling loads.

- *The Farmers Market* was launched in 2013 and is a weekly market held from May through September. The market's goal is to increase the availability of fresh produce to JJC students and low-income residents within the community-at-large. The market offers regional farmers the opportunity to expand their business.
- Campus Police – managed by the chief of police and responsible for safety and security of all JJC properties, students and staff. The department is staffed 24 hours, seven-days-a-week by sworn, armed and certified police officers supported by a civilian staff of campus safety officers, dispatchers, student aids and clerical personnel.
- Facility Services – managed by a director, this department oversees all custodial, grounds, maintenance and construction activities of JJC; including, building repairs, renovations, and new construction.
- Financial Services and Controller's Office – managed by the controller and is responsible for budgeting, risk management, general ledger accounting, grants accounting, accounts payable, revenue collection and receivables, payroll, debt financing, and student accounts and payments for tuition billing and collection.

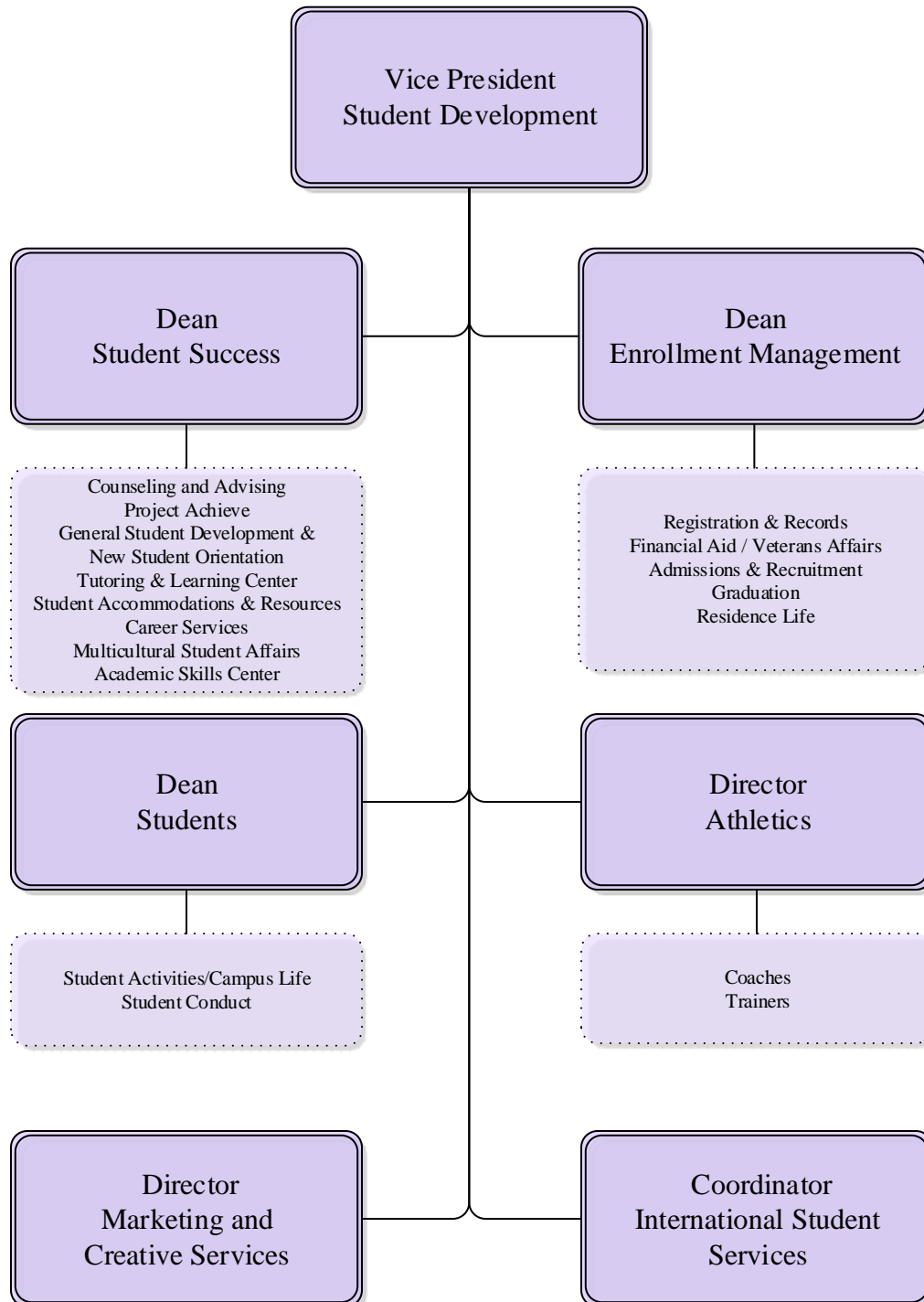
The two departments and the related functional units include:

- Grant Development - responsible for researching funding opportunities and developing grant proposals to advance support of institutional projects, initiatives and the Strategic Plan. This includes working collaboratively across college divisions to provide information on grant opportunities, assist in project development, proposal writing and grant management post award; as well as, cultivating and managing relationships with federal, state and local funding agencies, corporate and private foundations and local philanthropic organizations.
- Environmental, Health and Safety Department - ensures a safe working environment for faculty, staff and students by providing a safe working environment for employees, and a safe physical and social environment for students. This work entails presenting safety training in various areas and departments, monitoring the environment for physical and environmental hazards, development of emergency management and health plans, fire drills and severe weather drills, precautionary signage, proper storage of chemicals and hazardous waste, and development of safety procedures. Additionally, this department is responsible for visiting construction sites and projects, and meets regularly with construction staff and contractors.

Administrative Services Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion					
	1	2	3	4	5				Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Apr-Jun 2017	FY18 or beyond	
FY17	1	2	3	4	5	Vice President Administrative Services FY18 Master Plan	To create a planning document that will shape JJC's future and prioritize actions.	Hiring of an A/E firm and completion of the college's 5-year Master Plan.						FY18 or beyond
FY17	1	2	3	4	5	Vice President Administrative Services Current Master Plan	Correct budgeting of funds for needed expenses relating to the current Master Plan.	Establishment of budget and completion of current Master Plan.					Apr-Jun 2017	
FY17	1					Facility Services Small equipment purchases for opening of new City Center Campus	To be able to handle the maintenance of the additional square footage while still improving the quality of the learning environment.	Monthly measuring of work orders relating to having the correct tools.		Oct-Dec 2016				
FY17	1					Campus Police Replace 15 passenger bus	Supports the department's objective of providing a safe and upgraded working environment for students and faculty.	Replacement of this vehicle fits in with the strategic goal of Increasing Student Success in that it will allow staff to safely travel to various campuses to serve our students, minimizing liability and concerns for staff.				Jan-Mar 2017		
<p>*FY17 Goals:</p> <ol style="list-style-type: none"> 1. Provide education pathways that promote completion. 2. Improve data accessibility and integrity. 3. Collaborate with employers and the community. 4. Improve community awareness and strategic marketing. 5. Improve internal communications. 														
FY	Goals**					Prior Year Initiatives							Status	
FY15			3			Business and Auxiliary Services Farmers Market	Supports department's objective of enhancing and strengthening community and sustainable lifestyles through education and support of local farmers and artisans.	Increased availability of fresh produce to JJC students and community members who receive WIC and SNAP subsidies. Expansion of regional farmers' business while simultaneously increasing the number of urban, rural, and tribal areas' access to affordable and nutritious food.	Ongoing					
FY13	1					Facility Services Landscaping	To provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet public need.	Environment affects behavior and beautifying our natural areas is related to providing students a clean and stress-free environment to learn.	Completed and ongoing					
<p>**FY13-FY16 Goals:</p> <ol style="list-style-type: none"> 1. Increase student success and completion. 2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability. 3. Increase and strengthen resource development and utilization. 4. Address the needs of the growing minority, underrepresented and underprepared student populations. 5. Expand the use of technology and sustainable methods. 														

STUDENT DEVELOPMENT



Student Development

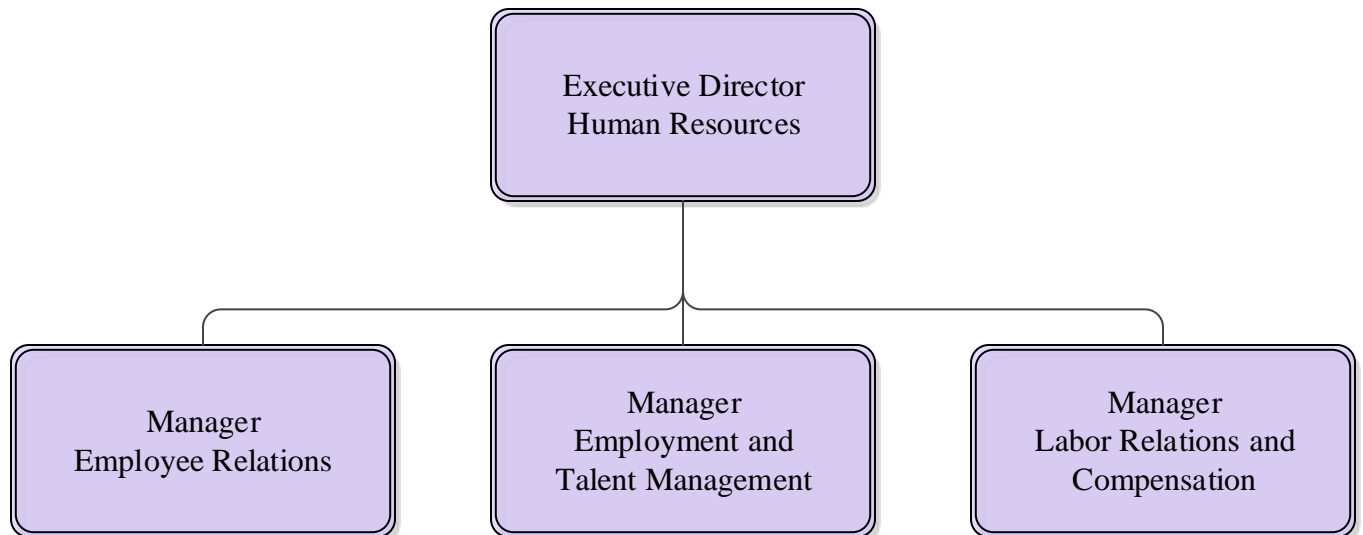
The Student Development Division has 12 departments, along with overseeing the College's Title III Project. Leadership is provided by the vice president of student development, along with three deans, a director of athletics, a director of marketing and creative services, and coordinator of international student services. The organizational areas in the division include:

- Student Success – includes the departments of counseling and advising, project achieve, career services, student accommodations and resources (StAR), general student development (GSD) and new student orientation (NSO), tutoring and learning center (TLC), multicultural student affairs, and the academic skills center.
- Enrollment Management – includes the departments of registration & records, admissions & recruitment, graduation, financial aid/veterans affairs, and residence life.
- Office of Student Rights and Responsibilities – includes administration of the student code of conduct and the academic honor code, as well as the departments of student activities/campus life, holistic wellness, and student code of conduct.
- Athletics – includes nine NJCAA Division III teams (men's baseball, women's softball and volleyball, and men's and women's cross country, soccer, and basketball).
- Marketing and Creative Services - led by the director of marketing and creative services, this department is responsible for advancing JJC's strategic goals and mission by communicating the college brand through marketing efforts and key publications. They focus on projects that fall under the priorities of enrollment management, institutional advancement, strategic planning and branding.
- International Student Services – includes the administration of international student services while working collaboratively with student development departments.

Student Development Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion				
	1	2	3	4	5				Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Apr-Jun 2017	FY18 or beyond
FY17				4		<i>Marketing and Creative Services</i> FY17 Marketing Campaign initiative	Marketing is one of three strategic initiatives for the SEM Plan, Year 2. An additional \$296,500 was requested for FY 2017. We have identified 3 primary target audiences for FY2017 and will continue to use traditional as well as invest in new digital advertising vehicles to reach these targets.	Increased engagement in the form of requests for information on JJC, applications, registrations and enrollment numbers.				Apr-Jun 2017	
FY17				4		<i>Various Student Development Depts.</i> Hire additional personnel for the Student Development division that supports the new city center initiative.	To provide comparable student support similar to those offered at main campus.	Actively advise and support additional students.				Apr-Jun 2017	
FY17	1					<i>Dean, Enrollment Mgmt.</i> Calling Center Initiative	Support student enrollment and retention.	Increased applications and enrollment.		Oct-Dec 2016			
<p>*FY17 Goals:</p> <ol style="list-style-type: none"> 1. Provide education pathways that promote completion. 2. Improve data accessibility and integrity. 3. Collaborate with employers and the community. 4. Improve community awareness and strategic marketing. 5. Improve internal communications. 													
FY	Goals**					Prior Year Initiatives			Status				
FY15	1					<i>Financial Aid</i> PT Veterans Certifying Official	Supports department's objective of providing support and certifying benefits for veteran students.	The position will provide additional staff to assist and certify educational benefits for Veteran students.	The committee experienced two failed searches. The job has been reposted with the goal of hiring by March of 2016.				
<p>**FY13-FY16 Goals:</p> <ol style="list-style-type: none"> 1. Increase student success and completion. 2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability. 3. Increase and strengthen resource development and utilization. 4. Address the needs of the growing minority, underrepresented and underprepared student populations. 5. Expand the use of technology and sustainable methods. 													

HUMAN RESOURCES



Human Resources

The Human Resources (HR) division leadership is provided by the executive director of human resources. HR offers comprehensive human resource services to the staff and faculty of all JJC campuses. This department administers services in the following areas: employee benefits and health and wellness plans and programs, recruitment and selection, salary administration, worker's compensation, unemployment compensation, equal employment diversity and inclusion, employee records management and employment transactions, employee accident/incident monitoring, prevention and reporting, labor contract negotiations, grievance processing, leave programs, retirement counseling and processing, personal and professional development and skills training, employee recognition, employee discipline, HR technology modules and online employment applications and procedures.

The functional areas in the division include:

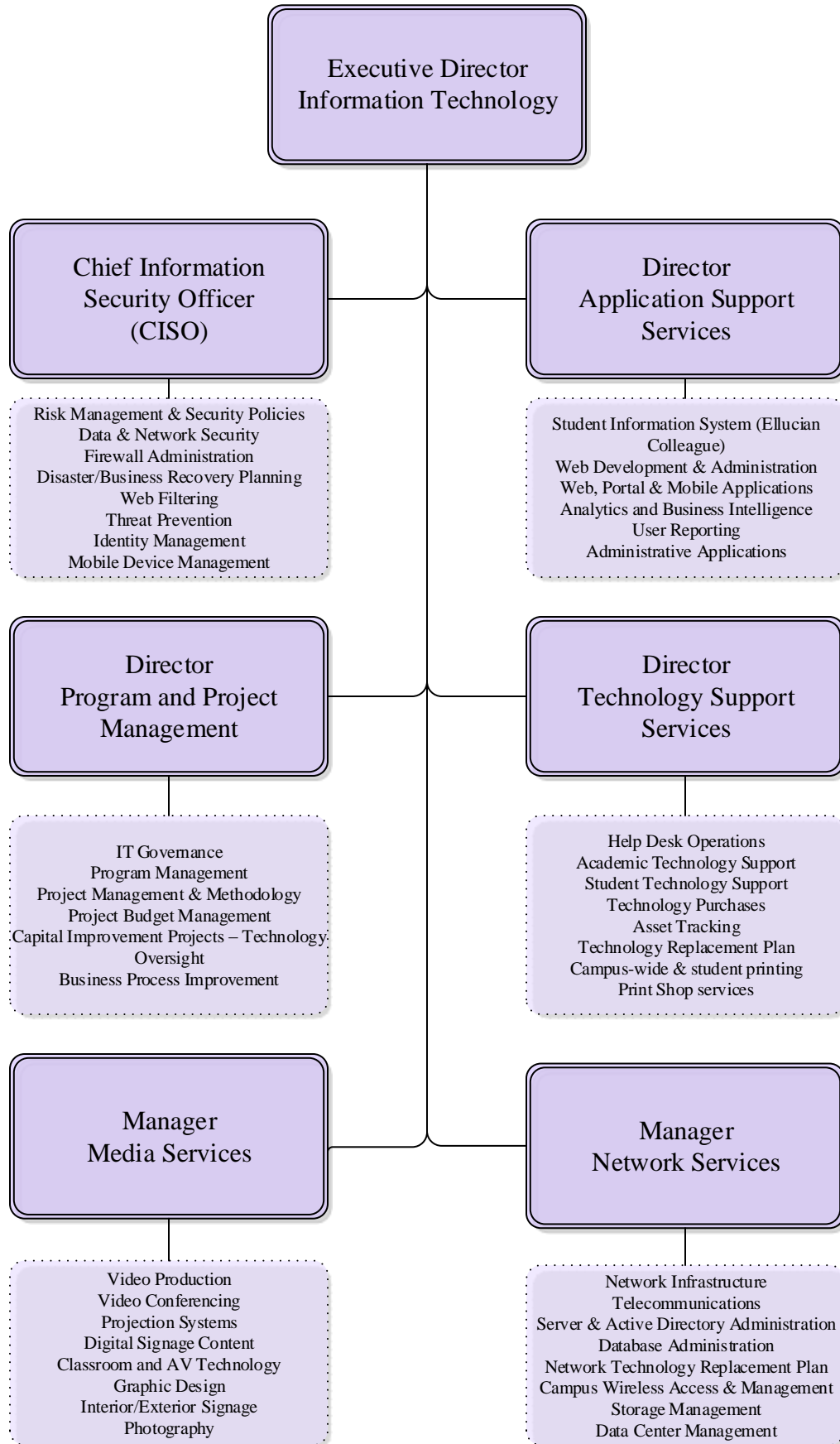
- Human Resources Strategic Policy and Planning - under the direction of the executive director, collaborates with college leadership to effectively align talent and employee resources and services to achieve the goals and objectives of the college. The department applies best practices for implementation of policies, procedures, and strategies to ensure compliance with applicable standards and legal requirements. Key areas include:
 - Serves as a strategic partner to the college by securing and building human resources skills, competencies and capabilities expertise to advance college goals
 - Improves HR processes and systems to provide high levels of efficiency, quality and cost-effectiveness
 - Develops and monitors best practices, policies & procedures in recruitment, retention and development of outstanding faculty and staff
 - Ensures the Senior Leadership Team (SLT) is informed and knowledgeable of HR issues that impact respective areas of responsibility
 - Manages HR budget and finances
 - Ensures college compliance with legal and regulatory issues
- Employee Relations - provides equitable treatment for staff through consistent application of college policies, procedures and employee union contracts. This area serves as a resource on a broad range of issues, policies, and concerns including wage and hour compliance, policy & procedure creation/revisions, workplace complaints, counseling and discipline, sexual harassment prevention, leave plan processing, new employee orientation, exit interviews, SURS enrollment and terminations, and retirement planning and processing.
- Employment - provides strategic and technical assistance to faculty, staff and administrators on how to utilize the applicant tracking system and recruiting efforts to maximize effectiveness and efficiency of the search process, and new hire on-boarding. Conducts training of search committee members and monitors recruitment efforts for EEO compliance. Responsible for recruitment of faculty, administrators and staff, such as organizing and participating in job fairs, developing and collaborating on recruitment initiatives.

- Diversity & Inclusion - prepares and maintains the college's diversity and inclusion action plans. Develops and provides EEO and diversity related training programs. Measures EEO and related programs for compliance.
- Labor Relations - maintains cooperative and collaborative relations with labor organizations that represent employees. Provides assistance in collective bargaining negotiations; administering and assisting with the implementation of labor agreements; and providing guidance, consultation and training to management on labor relations matters. Serves as a primary point of contact on contract provisions requiring compliance or implementation.
- Compensation - ensures compliance with all applicable laws, wage and hour compliance, government regulations and college standards. Works with managers to revise and keep job descriptions current and compliant. Prepares and processes wage changes, contracts, salary letters and compensation agreements. This function is designated to develop and apply pay strategies to ensure that the college can secure and to maintain a skilled workforce that is linked to the JJC strategic goals. Evaluates compensation information to ensure equitable internal pay relationships and external market competitiveness.
- Benefits - the college is self-insured and provides a comprehensive health, dental, vision and prescription programs to eligible employee's effective the first day of employment. The function also oversees college wellness programming and initiatives.
- Employee Training and Professional Development - provides and promote employee development and organizational effectiveness through quality educational training programs. Training programs are designed to meet individual, group or departmental and institutional needs and objectives.

Human Resources Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion				
	1	2	3	4	5				Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Apr-Jun 2017	FY18 or beyond
FY17						<i>Human Resources</i> Background Check Expansion	Set up a more engaged and safe work environment.	Objectively measured via pass/fail rates.				Apr-Jun 2017	
<p>*FY17 Goals:</p> <ol style="list-style-type: none"> 1. Provide education pathways that promote completion. 2. Improve data accessibility and integrity. 3. Collaborate with employers and the community. 4. Improve community awareness and strategic marketing. 5. Improve internal communications. 													
FY	Goals**					Prior Year Initiatives			Status				
FY14						<i>Professional Development</i> Management / supervisory leadership training	Supports department's objective of having enough highly-qualified successors to fill critical positions and become future leaders at the college.		Ongoing				
<p>**FY13-FY16 Goals:</p> <ol style="list-style-type: none"> 1. Increase student success and completion. 2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability. 3. Increase and strengthen resource development and utilization. 4. Address the needs of the growing minority, underrepresented and underprepared student populations. 5. Expand the use of technology and sustainable methods. 													

INFORMATION TECHNOLOGY



Information Technology

The Information Technology division is divided into six main departments: Application Support Services, Information Security, Infrastructure and Operations, Media Services, Technology Support Services (TSS), and Project Management. These departments and their related functional units are described as follows:

- Application Support Services – led by a director, this department has primary responsibility for managing and maintaining the Student Information System (SIS), Ellucian Colleague, and administrative applications. The college has been using the Ellucian Colleague software since 1989. The department is also responsible for the college’s web properties, public website (www.jjc.edu) and myJJC portal. In addition, this department is responsible for developing and maintaining mobile applications which serve students and the college community at-large.
- Information Security – led by a chief information security officer (CISO), this office leads and manages all matters of technology and information security including risk and identity management, data and network security, firewall administration, disaster and business recovery planning, web filtering, backup and recovery, mobile device management, and college-wide threat prevention services. This department also provides leadership in the awareness, development, maintenance, monitoring, and support of the information security policies and procedures of the college. This office routinely assists HR and campus police in the application of information security policies and procedures.
- Infrastructure and Operations – led by a network services manager, this department manages and maintains all of the voice, video, data, and wireless network infrastructure, application and utility servers, and databases. This department is responsible for maintaining the college’s data center operations which include all storage and backup systems. In addition, this group is responsible for the college’s voice and emergency communication systems and physical wiring plant across all locations.
- Media Services – led by the manager of media services, this department provides college-wide multi-media services and support including audio-visual (AV), classroom technology, graphic design, and print-based media, signage, and special projects. Furthermore, this department also provides all video recording services to the college community and for the college’s Board meetings and special events, as well as maintaining a comprehensive digital signage infrastructure and the associated content. This department is responsible for designing, deploying and maintaining all classroom audio-visual technology across all campus locations.
- Technology Support Services (TSS) – led by a director of technology support services, this department is primarily responsible for the college’s Helpdesk services to students, faculty, and staff. The college Helpdesk provides technology support services to the Main Campus and all extended facilities and education centers. In addition, the TSS department helps to facilitate the 24x7x365 student technology support services. TSS has oversight responsibility for the college’s print shop partnership and campus-wide print solutions. TSS

is responsible for overseeing technology procurement in line with college's replacement plan.

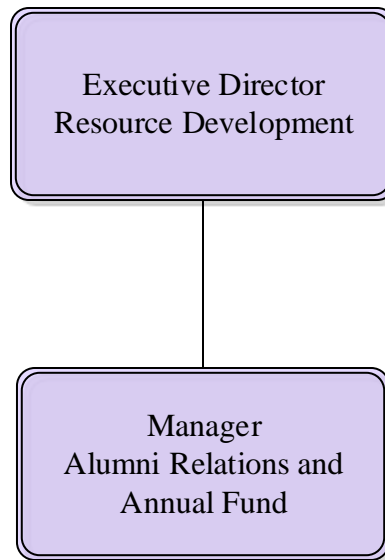
- Project Management – led by a director of program and project management, this office is responsible for IT governance, program and project management, project budgeting, methodology, and communications. This office is also responsible for identifying and coordinating business process improvement initiatives and activities. This office works across the organization to determine and recommend priorities, scope project efforts, develop and facilitate plans and budgets, manage project tasks and activities, and deliver successful outcomes. In addition, the project management office coordinates and manages all technology acquisition and deployments in support of the college's capital improvement projects.

Information Technology Initiatives

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion				
	1	2	3	4	5				Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Apr-Jun 2017	FY18 or beyond
FY17	1	2		4		<i>Human Resources</i> Halogen Module-Talent Management	Improve software capabilities and accessibility for students, faculty and staff. Improve HR's ability to identify and develop talent college-wide.	Implementation of Student Planning module. Establish benchmarks for utilization and student success/completion. Implement Halogen's talent management module.				Apr-Jun 2017	
FY17	1	2				<i>Media</i> Hire additional personnel for the Media division that supports the new city center initiative.	With the additional buildings and classrooms, the ability to provide the same level or better of media services while still improving the quality of the learning environment.	Increased satisfaction.				Apr-Jun 2017	
FY17	1	2				<i>Information Technology</i> Upgrade campus-remote links	To increase satisfaction of internet and to stay current with technology access.	Increase in internet speeds and reliability.				Apr-Jun 2017	
<p>*FY17 Goals:</p> <ol style="list-style-type: none"> 1. Provide education pathways that promote completion. 2. Improve data accessibility and integrity. 3. Collaborate with employers and the community. 4. Improve community awareness and strategic marketing. 5. Improve internal communications. 													
FY	Goals**					Prior Year Initiatives			Status				
FY16	1			4	5	<i>Counseling</i> Online new student orientation software	Supports the department's objective of giving first-time new students a clear pathway to completion; as well as exploring alternative methods of delivery to meet the needs of the diverse part-time student population.	Increased assimilation and retention rate for first-year students.	In testing. To be completed July 2016.				
FY16	1	2	3		5	<i>Fine Arts</i> 3-D printer	Supports the department's objective of providing an updated learning environment for students and faculty.	Increased number of students in 3-D design classes; increased number of props, costumes and set pieces created by theater students.	To be completed June 2016.				
FY16	1			4	5	<i>Student Services</i> Starfish software replacement	Supports the department's objective of promoting student success through academic intervention.	Increased reporting on --faculty use of reporting software --effectiveness and result of intervention --success rate and retention rate of students receiving intervention --types of intervention and correlated outcomes.	GradesFirst. To be completed Spring 2016.				
FY15					5	<i>Information Technology</i> Secure file sharing and cloud storage	Supports department's objective of proof of concept for storing institutional data securely in the "cloud". Understand viability of solution for campus-wide deployment.	Test solution with 100 college users. Determine +/- impact on cloud storage & risk associated with college confidential and sensitive information.	Discontinued				

FY	Goals*					Project	Department Outcome	Success Criteria	Anticipated Completion				
	1	2	3	4	5				Jul-Sep 2016	Oct-Dec 2016	Jan-Mar 2017	Apr-Jun 2017	FY18 or beyond
FY13			3			<i>Information Technology</i> Business impact analysis	Supports department's objectives 1. Inventory and prioritize all systems and data that are critical for maintaining business strategies. 2. Assess current retention processes and determine technology needed. 3. Establish a baseline for acceptable recovery timeframe for critical IT services through validation with each college dept. 4. Assess the current recovery capabilities to identify gaps between requirements and capabilities. 5. Recommend recovery alternatives.	Documented business recovery requirements for each business unit of the College.	Apr-Jun 2017. Will come after Data Stewardship initiative is completed.				
**FY13-FY16 Goals: 1. Increase student success and completion. 2. Develop programs that anticipate and respond to labor market demand including the growing number of fields that require an understanding of sustainability. 3. Increase and strengthen resource development and utilization. 4. Address the needs of the growing minority, underrepresented and underprepared student populations. 5. Expand the use of technology and sustainable methods.													

RESOURCE DEVELOPMENT



Resource Development

Resource Development is an integrated function of fundraising and alumni relations that position JJC to secure external resources and support from stakeholders by demonstrating value, quality, and accountability.

The following department is in the Resource Development office:

- Alumni Relations - led by the Alumni Relations and Annual Fund Manager, JJC Alumni Relations builds a strong loyalty and support for JJC among its graduates and former students whose careers are contributing to our community's business, professional, agricultural, industrial, science and health fields. It provides a forum for the exchange of information and experience between the alumni, students, faculty, staff, administration, Board of Trustees, Foundation Board and the JJC community. JJC Alumni Relations assists with fundraising activities such as annual campaigns that advance the programs of JJC and enhance the scholarships and/or grants for qualified students, faculty and staff of the college.

BUDGET PROCESS

BUDGET PROCESS

For the fiscal year commencing July 1, 2016, budget preparations begin years before. The vice president of administrative services and the controller consult with the President and the Board of Trustees regarding a Three-Year Financial Plan. Simultaneously, the vice presidents for academic affairs, student development, and the executive directors of information technology and human resources consult with the deans and department chairs. The goal is to reach consensus on a set of planning assumptions. Beginning in October 2015, the financial plan is updated based on achieved fall enrollment, as well as other changes resulting from the fall budget revision and consultations with the Board of Trustees. Once the financial plan is developed, it is presented first to the Senior Leadership Team and then to the Board of Trustees. This [Three-Year Financial Plan](#) provides context for short-term (one-year) budgeting decisions.

Because the FY17 budget is constructed using the FY16 budget as a base, the current year's budget must accurately reflect the current expectations of revenues and expenditures. To achieve this, during the course of the current fiscal year, a department chair, with the approval of his/her vice president or dean, the vice president of administrative services, and the controller, can adjust his/her budget through a budget adjustment.

In December, the Vice President of Administrative Services and the Financial Services office coordinate a budget kickoff meeting inviting anyone who is responsible for creating a department's budget. This meeting provides information regarding the necessary forms needed to complete the budget and also the deadline dates for all required information. Target dates regarding the completion of major tasks are shared with attendees that will result in the adoption of the legal budget document.

Once all the budget requests are received, they are organized by department. Budget meetings with vice presidents, deans and department chairs, if requested, are set up with the vice president of administrative services, controller and the budget manager. These meetings give the opportunity for open discussion and requests on reallocations, additional funding, additional positions, and any capital equipment. The requests are then summarized and presented to the President's Leadership Council for review and input.

In addition to these budgets, the controller prepares financial portions of state-required reports, the unit cost report, tax levy documents and other budget-related financial and credit-hour documents. The office of the controller compiles this information and inputs the various budgets into one main budget file. Once balanced, it is this file that will become the final budget.

By early April, a draft final budget is delivered to the various departments for one final review. Any technical corrections are made at this time. The final draft budget is then distributed to the Board of Trustees for review.

At least 30 days before the final budget is approved by the Board of Trustees, the vice president of administrative services publishes a tentative budget as required by state law in local newspapers covering the district, noting the preparation of the budget and its availability and setting the time and location of the scheduled board meeting to consider its approval. After those 30 days, the vice president submits the final budget to the Board of Trustees for approval.

Adjustments to the Budget

It is rare when a budget is constructed with such intuition and foresight that it does not need to be changed. All budgets must be planned to allow for changes in revenue and expenditure levels or shifts in resource requirements between account lines.

Accounting controls depend, in part, upon monitoring spending levels against budget levels. Monies budgeted for one purpose should not be spent for another. Spending in some accounts may stop unnecessarily only because funds are not budgeted sufficiently in those accounts or because extenuating circumstances arise, such as the need to replace a major piece of equipment. Monitoring the status of the funds is easier if budget amounts have been amended to reflect appropriate levels of spending authorization.

Procedurally, the budget, once published, can only be amended through a budget adjustment. The budget adjustment reflects which account(s) to increase or decrease accompanied with the reason for the needed change. Each adjustment must be approved by the department head, department vice president or dean, vice president of administrative services and the controller.

Below illustrates the different tasks and timeline of the budget process.

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Start of new fiscal year												
Strategic planning process												
Financial plan development												
Capital improvement planning												
Department planning												
Budget kickoff meeting												
Budget office request review												
Sr. Leadership workshops												
PLC receives summary requests												
Draft budget production												
Draft budget distributed												
Board adopts prelim budget												
Public hearing												
Board adopts final budget												

Joliet Junior College Budget Planning Cycle

	July	August	September	October	November	December	January	February	March	April	May	June
Administrative Services	Revisit Previous Budget Process			Three-year Financial Planning Process		Open Forum/ Kickoff Budget Meeting	BOT Workshop: Review of Three-Year Financial Plan Budget Request Approvals ↓ Approved Requests Submitted to Budget & Risk Manager Mid-Year Eval of Previous Year Budget Approvals	BOT Workshop: Tuition and Course Fees Budget Office Reviews and Summarizes Requests	BOT Meeting: Tuition & Course Fee Action	Budget Production BOT Workshop: Budget Planning Update	BOT Meeting: Preliminary Budget Adoption	BOT Meeting: Public Hearing and Adoption of Legal Budget Finalize Strategic Matrix for Previous Year Approvals to Include in GFOA Submissions
SLT	Education Plan reviewed by SLT; President's Approval on or before August 1st		SLT Identify Strategic Priorities	BOT Retreat			Division Budget Meetings with SLT and Budget Team		SLT Budget Workshops	SLT Approves Preliminary Budget		
Academic Affairs			Variable Tuition & Academic Planning Program Review		Propose New FT Faculty	Review Course Fees						
Student Development						Review Student Fees						
IT					Three-Year Technology Plan	Review Technology Fees						

FY17 Budget Calendar

July thru December 2015	Department Planning (to coordinate with Strategic Plan)
October thru December	Three-year Financial Plan development.
December	Three-year Financial Plan assumptions –Senior Leadership Team discussions.
December 10	Kickoff meeting for budget process. Communicate budget process changes. Provide information to access budget development worksheets via web.
December 10 - February 1	Department budget preparation. Vice president/dean/supervisor approval of budget requests.
February 1	Two copies of completed and approved budget requests (line item printouts) due to the budget and risk manager. Budget forms due electronically.
February 1-5	Budget office reviews and summarizes requests.
February 8-12	Budget meetings with individual SLT members and budget team to review requests. SLT preliminary review of requests
February 16-25	President’s Leadership Council (PLC) to review requests.
February 26	Budget office summarizes and prepares requests for presentation to SLT.
February 29 – March 24	Senior Leadership Team budget workshops.
March 8	Board of Trustees acts upon tuition and course fee recommendation.
March 14-18	Spring break.
March 29	Board of Trustees input and reviews budget information to date.
March 30 – April 11; 21-25	Budget production.
April 11-15	Senior Leadership Team approves preliminary budgets distributed for technical corrections by departments.
April 26	Board of Trustees reviews draft budget highlights.
May 10	Board of Trustees considers adopting preliminary budget. Legal budget posted for public view. Draft budget document received.
June 14	Board of Trustees holds public hearing of the legal budget. Board of Trustees considers adopting the legal budget.
July 1, 2016	Beginning of FY17.

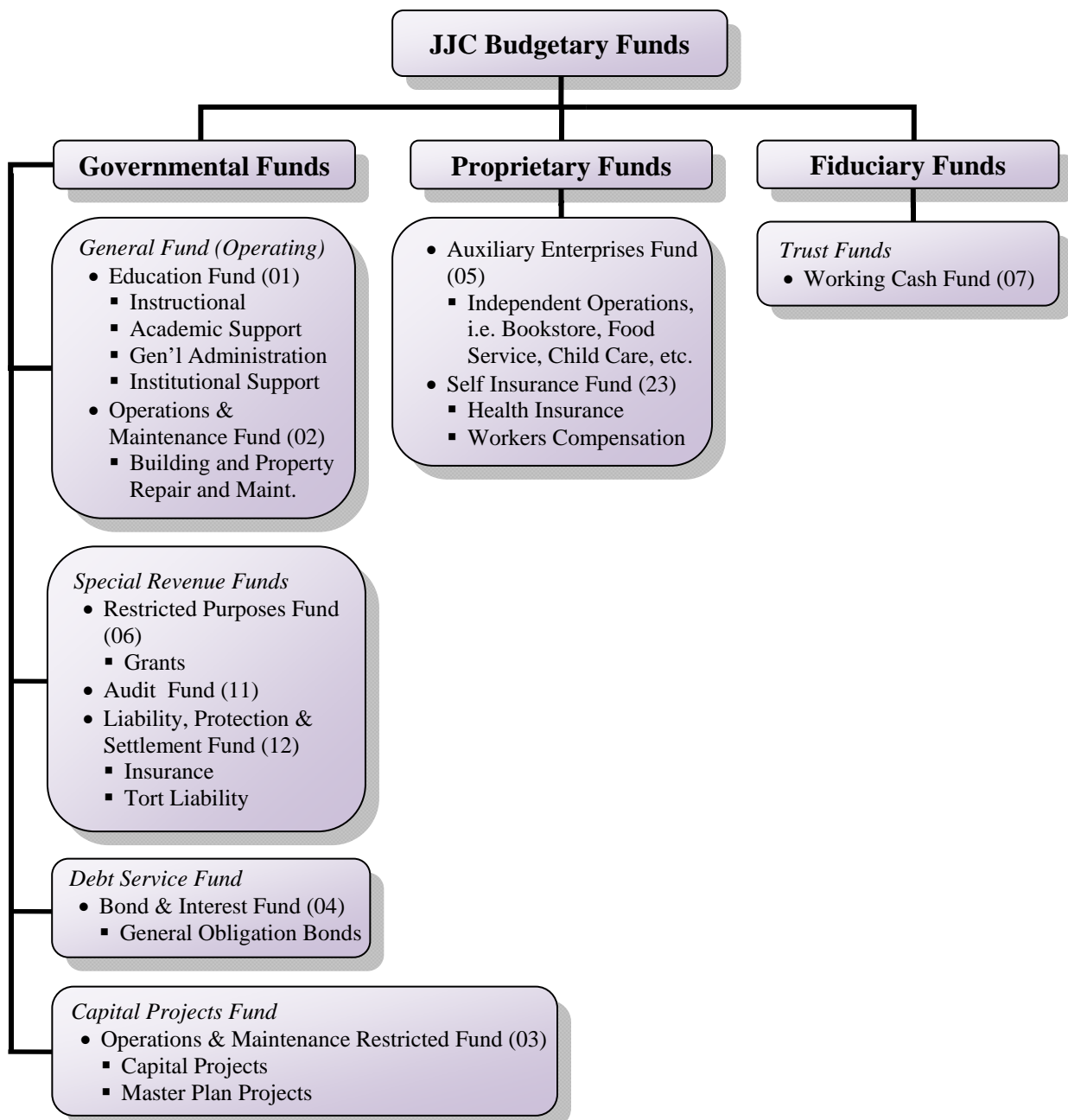
FUND DESCRIPTIONS

FUND DESCRIPTIONS

The college uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain college functions or activities.

A fund is a separate accounting entity with a self-balancing set of accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures or expenses, as appropriate. College resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Funds are classified into three types: governmental, proprietary and fiduciary. Each fund type, in turn, is divided into separate categories.



GOVERNMENTAL FUND TYPES

Most governmental functions are accounted for through governmental funds. The acquisition, use, and balances of the government's expendable financial resources and the related current liabilities—except those accounted for in proprietary funds—are accounted for through governmental funds (general, special revenue, capital projects, debt service, and permanent funds).

General Fund (Operating Funds)

The General Fund, which consists of the Education Fund and the Operations and Maintenance Fund, are the general operating funds of the college. These are used to account for all financial resources except those required to be accounted for in another fund.

- ***Education Fund (01)***

The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. The statutory maximum tax rate for the Education Fund is 75 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current, voter-approved maximum is 12.5 cents per \$100.

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and moveable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

- ***Operations and Maintenance Fund (02)***

The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. The statutory maximum tax rate is set at 10 cents per \$100 of equalized assessed valuation for community college districts in cities with less than 500,000 inhabitants. The current voter approved maximum is 7.5 cents per \$100.

This fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; and payment of all premiums for insurance upon buildings and building fixtures. If approved by resolution of the local board, the payment of salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings are allowed. (See Sections 3-20.3 and 7-18 of the *Illinois Public Community College Act*.)

Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes. The Special Revenue Funds include the Restricted Purposes Fund, Audit Fund, and the Liability, Protection and Settlement Fund.

- ***Restricted Purposes Fund (06)***

The Restricted Purposes Fund is for the purpose of accounting for monies that have restrictions regarding their use. Each specific project should be accounted for separately using a complete group of self-balancing accounts within the Restricted Purposes Fund. Care should be taken in establishing each group of self-balancing accounts so that the accounting and reporting requirements of the grantor are met. If the grantor provides an accounting manual, it should be followed for the group of self-balancing accounts. Additionally, this fund is used to account for other state, federal, or other funds which are restricted for a specific purpose.

- ***Audit Fund (11)***

The Audit Fund is established by 50 ILCS 310/9 of Illinois Compiled Statutes for recording the payment of auditing expenses. The audit tax levy should be recorded in this fund, and monies in this fund should be used only for the payment of auditing expenses.

- ***Liability, Protection and Settlement Fund (12)***

This fund is established pursuant to 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of the Illinois Compiled Statutes. The tort liability and Medicare insurance/FICA tax levies should be recorded in this fund. The monies in this fund, including interest earned on the assets of this fund, should be used only for the purposes authorized under 745 ILCS 10/9-107, for example, the payment of tort liability, unemployment, or worker's compensation insurance or claims, or 40 ILCS 5/21-110.1, i.e., the cost of participation in the federal Medicare/Social Security programs.

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for and the payment of general, long-term debt principal, interest, and related costs. The Debt Service Fund of the college is the Bond and Interest Fund.

- ***Bond and Interest Fund (04)***

The Bond and Interest Fund is established by Section 3A-1 of the *Illinois Public Community College Act*. This fund is used to account for payment of principal, interest, and related charges on any outstanding bonds.

Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

Capital Projects Fund

The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary or trust funds). The Capital Projects Fund of the college is the Operations and Maintenance Restricted Fund.

- ***Operations and Maintenance Restricted Fund (03)***

This fund is used to account for monies restricted for building purposes and site acquisition.

PROPRIETARY FUND TYPES

Proprietary fund types account for the college's ongoing activities, which are similar to those often found in the private sector, where the determination of net income is necessary or useful to sound financial administration, or where services from such activities can be provided to outside parties (enterprise funds or to other departments or agencies primarily within the college's internal service funds). The Proprietary Funds include the Auxiliary Enterprise Funds and the Internal Service Funds (Self Insurance Fund).

- ***Auxiliary Enterprises Fund (05)***

The Auxiliary Enterprises Fund is established by Section 3-31.1 of the *Illinois Public Community College Act* and accounts for college services where a fee is charged to students/staff and the activity is intended to be self-supporting. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund. Examples of accounts in this fund include food services, bookstore, and intercollegiate athletics.

- ***Self-Insurance Fund (23)***

The Self Insurance Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the college or to other governments on a cost reimbursement basis. The use of this fund is appropriate only for activities in which the school district is the predominant participant in the activity.

FIDUCIARY FUND TYPES

Fiduciary funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Trust Funds

Trust Funds are used to account for assets held by the college in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. The Nonexpendable Trust Fund of the college is the Working Cash Fund. The Working

Cash Fund is used to account for financial resources held by the college to be used for temporary transfer to the operating funds. Bonds may be issued by resolution of the Board of Trustees to establish or increase the fund.

- ***Working Cash Fund (07)***

The Working Cash Fund is established by Chapter 110, Act 805, Section 3-33.1 of the *Illinois Public Community College Act*. This fund was first established without voter approval by resolution of the local board of trustees for the purpose of enabling the district to have on hand at all times sufficient cash to meet the demands for ordinary and necessary expenditures.

This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such temporary transfers assist operating funds in meeting the demands for ordinary and necessary expenditures during periods of temporary low cash balances.

Funds raised by the sale of Working Cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The Board of Trustees may transfer from the Working Cash Fund in anticipation of the receipt of federal, state or local funds but the debt to the Working Cash Fund must be satisfied.

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Funds may be made only by board resolution. This section also specifies the terms of such a resolution. The Board of Trustees may also issue a resolution to abolish the Working Cash Fund and direct the treasurer to complete the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Funds by board resolution.

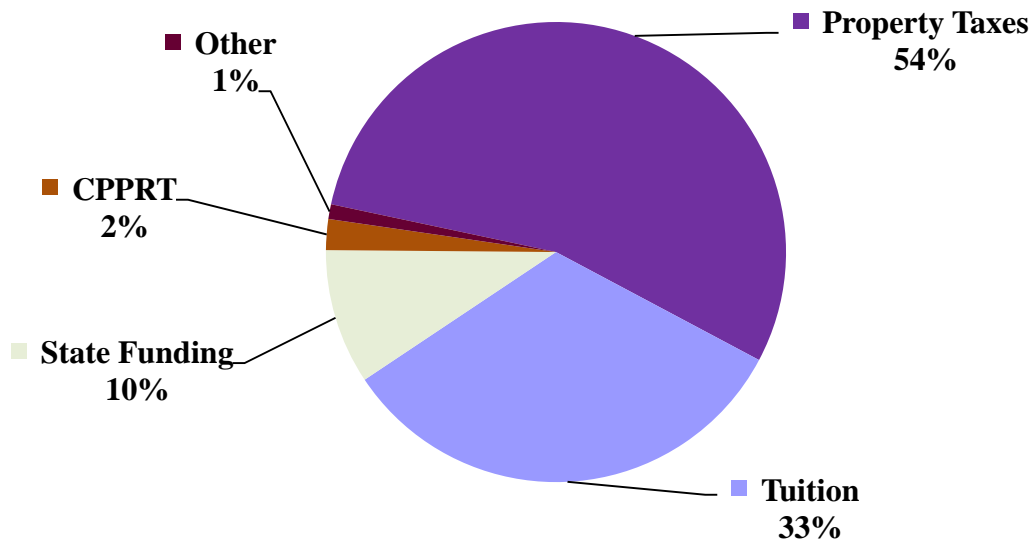
REVENUE SUMMARY

REVENUE SUMMARY

The summary and detail budget information is included by fund in subsequent pages. The following describes the overall revenue assumptions used in preparing the 2016-2017 budget, along with additions and initiatives planned for Fiscal Year 2016-2017.

Three major sources of operating revenue are available to the college: tuition, state funding and property taxes. These three sources make up 97% of the operating revenues. The remaining sources include interest, facilities rental and federal sources. Operating revenues (Education and Operations & Maintenance Funds) including transfers are projected at \$88,940,811 compared to the prior year of \$87,137,500 or a 2.1% increase. This slight increase is due to tuition and property tax increases offset by a decrease in state revenue.

Operating Fund Revenues FY17



Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties included within the district's boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

The overall property tax rate of the college is affected by the Property Tax Extension Limitation Law (PTELL) imposed by Illinois Public Act 87-17. This law was effective for the 1991 tax levy year and limits the annual growth in the property-tax extensions to either 5% or the percentage increase of the consumer price index (CPI), whichever is less. PTELL allows a taxing district to receive a limited inflationary increase in tax extensions

on existing property, plus an additional amount for new construction and voter-approved rate increases. New property valuation is estimated to be \$250 million. The limitation slows the growth of property tax revenues to taxing districts when property values and assessments are increasing faster than the rate of inflation.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2016 is recognized as a receivable and revenue for the year ending June 30, 2017.

The tax rate for the 2015 levy is \$0.3074 per \$100 of assessed valuation. The assessed value will be 33.33% of the property’s market value. A home with a market value of \$165,000 will pay \$169.07 in taxes to the college for 2015 taxes, which are collected in 2016. For the 2016 levy, taxes are anticipated to increase by 2.5%, which is comprised of a 2.2% increase for the college’s operating funds coupled with a 4.6% increase in the debt service levy for Fiscal Year 2016-2017 (2015 tax levy). The increase is an estimate based upon the tax cap, which includes an increase of 0.7% in the consumer price index (CPI) for 2015 and 1.5% for increases in new construction. For the 2015 levy, the total increase in the college’s levy was 1.6%, which was slightly lower than what was budgeted due to new construction not meeting expectations. The projected budget for Fiscal Year 2016-2017 property taxes, by fund, is as follows:

	2015 Levy Actual 2015-2016	2016 Levy Projected 2016-2017	2015 Levy Net Collection 2015-2016	2016 Levy Net Collection (Budget) 2016-2017
Education Fund	\$ 31,370,000	\$ 31,671,000	\$ 30,978,000	\$ 31,275,000
O & M	16,235,000	17,023,000	16,032,000	16,810,000
O & M Restricted	1,060,000	1,053,000	1,047,000	1,040,000
Audit	93,000	73,000	92,000	72,000
Liability, Protection & Settlement	567,000	577,000	560,000	570,000
Debt Service	6,340,000	6,635,000	6,261,000	6,552,000
TOTAL	\$ 55,665,000	\$ 57,032,000	\$ 54,970,000	\$ 56,319,000
Percentage change		<u>2.5%</u>		<u>2.5%</u>

Tuition and Fees

The budget detail and schedules reflect the tuition increase from \$84 to \$94 per credit hour commencing with the fall 2016 semester. The student fee and the technology fee is unchanged at \$4 and \$6, respectively, per credit hour. The capital assessment fee, which provides funding for the college’s master plan, also remains at \$21 per credit hour.

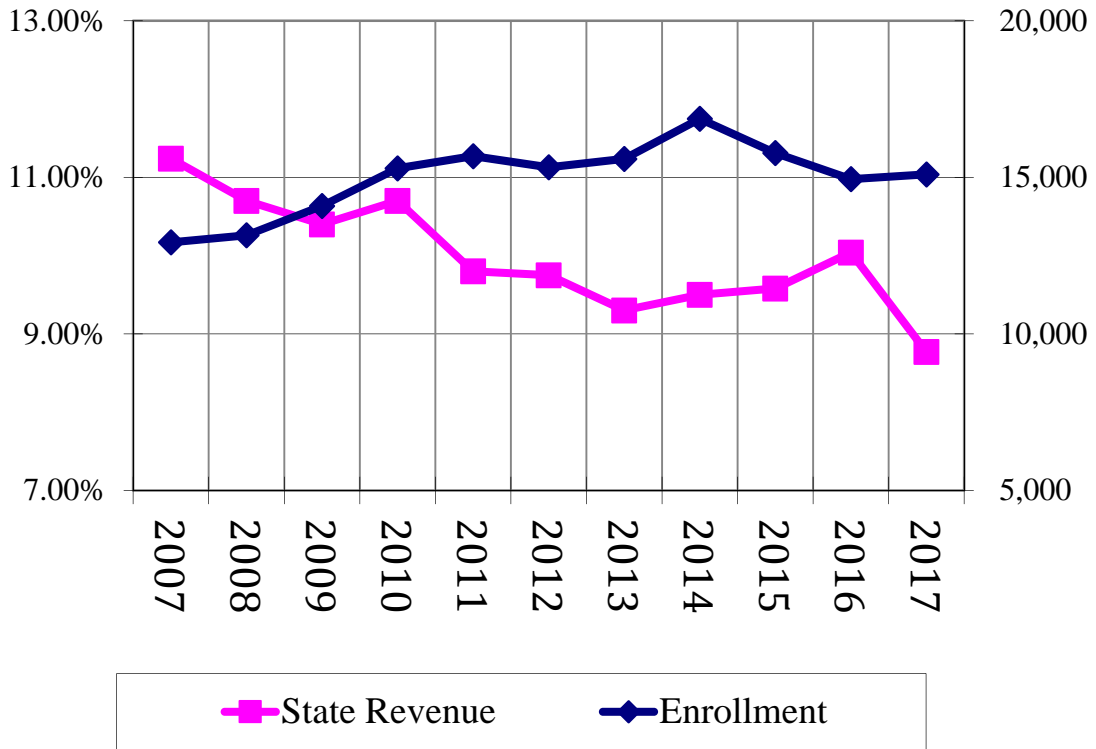
	Actual Fall 15	Actual Fall 16	Dollar Change	Percentage Change
Tuition	\$ 84.00	\$ 94.00	\$ 10.00	11.9%
Student Activity Fee	4.00	4.00	-	0.0%
Technology Fee	6.00	6.00	-	0.0%
Capital Assessment Fee	21.00	21.00	-	0.0%
TOTAL	\$ 115.00	\$ 125.00	\$ 10.00	8.7%

Overall, credit hour enrollment increases for the past ten years have averaged 1.61%. For FY16, the college experienced a decrease in credit hour enrollment of 5.2%. Due to the economy showing signs of improvement over the past two years, enrollment has dropped from its high in FY11. A 1% enrollment growth from actual FY16 hours has been factored into the FY17 budget. Budgeted tuition and fees in the Education Fund is \$29,228,000.

State Sources. State funding is based on credit hours earned during the two years prior to the current year, multiplied by the current year reimbursement rate. The state categorizes credit hours into one of six classifications: Baccalaureate, Business Occupational, Technical Occupational, Health Occupational, Remedial/Development, and Adult Basic Education/Adult Secondary Education. Credit hours generated in 2014-2015 at mid-term for each semester in total were 279,737. Of these hours, 267,240 will be reimbursable from the state of Illinois in Fiscal Year 2016-2017.

State apportionment funding for enrollment reimbursement is estimated to decrease from \$8,100,000 in FY16 to \$7,800,000 in FY17. The number of credit hours used in the states funding formula has decreased 6.0% for FY17 due to the enrollment experienced in FY15. Since 2000, the state’s share of the college’s operating budget has decreased from 18.7% to a projected 9.50% in FY17. Due to the uncertainty of the state budget, the college has developed a contingency plan to mitigate the loss of state funds. The college will continue to monitor the status of state funding and make the appropriate adjustments to expenditures to ensure financial stability. Possible adjustments include changes in class sizes, program offerings and staffing levels.

State Revenue Compared to Enrollment



In addition, the college is projected to receive from the state \$650,000 for career and technical education, which is based on credit hours two years prior to the budget year in the area of business and occupational programs. This grant encourages instructional spending for career programs, but does not impose spending restrictions.

Corporate Personal Property Replacement Tax

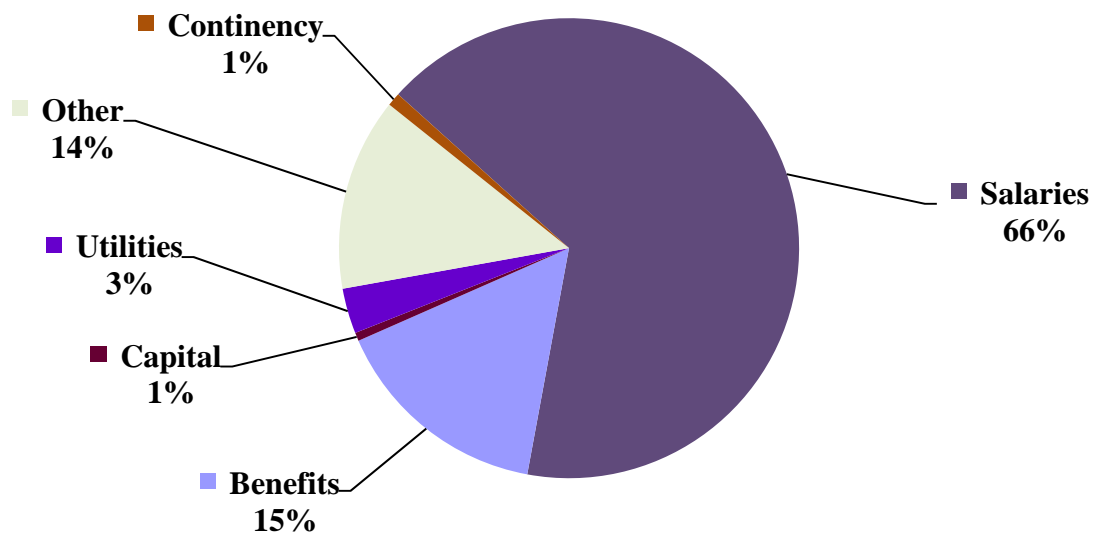
During Fiscal Year 2015-2016 the Corporate Personal Property Replacement Tax (CPPRT) is expected to slightly exceed budget. The FY17 budget was increased to \$1,925,000 from \$1,800,000, which represents the projected amount of CPPRT.

EXPENDITURE SUMMARY

EXPENDITURE SUMMARY

For the operating funds (Education and Operation and Maintenance) of the college, the largest expenditure is personnel costs. Currently, this represents 81% (salary and benefits) of total operating expenses.

Operating Fund Expenditures FY17



Expenditure assumptions are based on the following:

- 1) Departments based their non-personnel budgets (contractual, materials/supplies) at 100% of last year's budgets.
- 2) Salary budgets were based on contractual agreements for all union employees.
- 3) A 2% budgeted increase projected for health and workers' compensation insurance.
- 4) Title III requirements.
- 5) City Center Operational Costs including staffing.
- 6) City Center new initiative.
- 7) Marketing initiative.
- 8) The contingency for the Education Fund is \$575,000. The contingency for the Operations and Maintenance Fund is \$225,000.

Personnel

The FY17 focus was a continuum to support student success by strengthening and expanding support services with an emphasis on the opening of the City Center Campus, Master Plan initiatives and requirements for a Title III grant.

New FY17 personnel costs, including benefits, are shown below.

Proposed Title	Salary	Fringes	Total
<i>City Center Campus:</i>			
Testing and Tutoring Clerk (1 of 2)	\$ 37,440	\$ 26,000	\$ 63,440
Testing and Tutoring Clerk (2 of 2)	37,440	26,000	63,440
Enrollment Specialist	50,937	26,000	76,937
Multimedia Classroom Specialist	45,000	26,000	71,000
(2) PT Testing and Tutoring Clerks	44,800	-	44,800
PT Enrollment Specialist	34,300	-	34,300
PT Financial Aid Advisor	28,000	-	28,000
PT Retention Specialist	34,286	-	34,286
PT Support Technician	23,800	-	23,800
<i>Master Plan:</i>			
General Maintenance	48,131	26,000	74,131
Building Service Worker	33,280	26,000	59,280
Campus Police Officer	52,000	26,000	78,000
<i>Title III Grant:</i>			
Title III Business Analyst (25%)	9,513	2,597	12,110
PT Title III Data Analyst	25,462	-	25,462
	\$ 504,389	\$ 184,597	\$ 688,986

In the Auxiliary fund, 5 positions have been added which will be covered by revenue; 2 part-time dishwashers, 1 part-time dining room supervisor and 1 full-time purchasing, supply and inventory manager to support the culinary functions at City Center as well as a Maker Lab part-time assistant for Corporate and Community Services.

Faculty and Staff at JJC

Category	Number		
	FY 2015	FY 2016	FY 2017
Full-time Faculty	221	220	220
Part-time Faculty	526	490	490
Full-time Administrators	36	37	37
Part-time Administrators	0	0	0
Full-time Professional	49	49	49
Part-time Professional	9	9	9
Full-time Support Staff	132	136	139
Part-time Support Staff	192	192	196
Full-time Clerical Staff	75	76	78
Part-time Clerical Staff	92	88	90
Full-time Plant*	81	81	84
Part-time Plant*	65	65	65
Total	1,478	1,443	1,457

*Plant includes Food Service, Police, and Operations and Maintenance

As the faculty and staff table shows, Joliet Junior College employs nearly 1,500 full- and part-time employees. Part-time faculty represents 69% of total faculty and teaches 44% of credit courses. Ninety percent of full-time faculty and 64% of full-time administrators held a master's degree or higher during the last fiscal reporting period. Twelve percent of full-time faculty and 21% of full-time administrators come from minority populations.

There are seven bargaining units at Joliet Junior College:

1. Full-time Faculty, represented by the American Federation of Teachers (AFT) Local 604. Contract remains in full force and effect through June 30, 2019.
2. Clerical, represented by AFT Local 604. Contract remains in full force and effect through June 30, 2019.
3. Food Service, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through June 30, 2019.
4. Campus Police, represented by the Illinois Fraternal Order of Police Labor Council. Contract remains in full force and effect through June 30, 2015. Currently in negotiations.
5. Facility Services/Receiving Employees, represented by the National Conference of Firemen and Oilers, Local #7, affiliated with the Service Employees International Union (SEIU). Contract remains in full force and effect through June 30, 2019.
6. Adjunct Faculty, Joliet United Adjuncts Coalition (JUAC), represented by the Illinois Education Association/National Education Association (IEA-NEA). One year extension of contract through August 14, 2016. Negotiations pending.
7. Support and Technical Council, represented by AFT Local 604. Contract remains in full force and effect through June 30, 2016. Negotiations pending.

Benefits

Due to health insurance plan design changes, total benefit costs are budgeted to only increase by 2% from the previous year to cover health insurance and workers' compensation costs. The college is self-insured for both health insurance and workers' compensation claims and accounts for claim payments in its Self-Insurance Fund. Each department of the college with a covered employee is charged a premium based on expected claim experience. This premium is then deposited into the Self-Insurance Fund and used to pay actual claim costs as they are incurred. Currently, this fund has a projected reserve of five months of projected claims. Employee contributions represent 4.19% of the budgeted health insurance costs for FY17.

Capital Outlay

The replacement of aging physical plant equipment was included in the budget. The following explains in detail the capital items included in the budget.

Capital Outlay

Facilities	
Room Remodeling & Upgrades	\$ 135,000
Furniture Replacements	55,000
15-Passenger Bus	<u>60,000</u>
Total Capital Outlay	<u>\$ 250,000</u>

The Facility Service goal is to provide and maintain a physical environment that promotes the pursuit of academic excellence in teaching and research while continually improving the quality of our services to meet the public need.

Deferred Maintenance/Capital Renewal

Funding for repair and the upkeep of the college's aging buildings over the last 17 years has been severely restricted due to tax caps as well as no O & M rate increase since 1977. These funding restrictions caused a serious backlog of deferred maintenance. Prior strategic plans recognized this tremendous need and established the maintaining of current facilities as a quality improvement area. In 2003, the Board of Trustees initiated a comprehensive plan to address deferred maintenance issues. The plan included the issuance of \$9.7 million in debt certificates to reduce the backlog of deferred maintenance and the establishment of a capital assessment fee of \$2 beginning in fall 2003 with increases to \$3 in FY05 and to \$4 in FY06. This fee is projected to repay the \$9.7 million in debt certificates and generate annual funds to support ongoing maintenance issues. In FY05, an additional \$1 was added to the capital assessment fee to cover the cost of building a new parking lot.

A new master plan was unveiled in FY08 that was based on a detailed analysis of existing space, growth and needs. In November 2008, \$70 million in alternate revenue bonds were issued to support the master plan. To fund the debt service on this issuance, the capital assessment fee was increased an additional \$9 to a total of \$14 per credit hour for FY09. For FY11, the capital assessment fee was increased from \$14 to \$16, and in FY11, it was increased to \$17 per credit hour, which was the final planned increase, to provide further funding for the college's master plan.

In 2013, an update to the college's master plan was approved and during FY14 the capital assessment fee was increased an additional \$4 to a total of \$21 per credit hour. This additional revenue is projected to repay the \$45 million in alternate revenue bonds that were issued to build a multipurpose building and an expansion of the Romeoville Campus which are slated to open July 2017.

Summary

Joliet Junior College's Fiscal Year 2016-2017 budget as presented is a balanced operational budget that includes:

- Reallocation of existing resources to fund new requests
- Realistic projections in property tax revenues
- \$10 tuition increase
- 1% enrollment growth
- Emphasis on student success
- City Center new initiative
- Marketing initiative
- Responsible reserves
- Continued implementation of the master plan and addressing its impact on operating costs

The Fiscal Year 2016-2017 budget includes recommendations from the Strategic Planning process and related college initiatives and has been prepared in concert with the Three-Year Financial Plan presented in January 2016.

FINANCIAL SUMMARY and TABLES

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2017

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash		
REVENUES												
Local government	\$ 31,536,000	\$ 16,885,000	\$ -	\$ 72,000	\$ 576,000	\$ 6,552,000	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ 56,661,000
Corporate personal property replacement taxes	1,925,000	-	-	-	-	-	-	-	-	-	-	1,925,000
Tuition and fees	29,228,000	-	-	-	-	-	5,493,000	7,165,287	-	-	-	41,886,287
Sales and service fees	-	-	-	-	-	-	-	8,772,821	12,900,000	-	-	21,672,821
State sources	8,450,000	-	21,156,758	-	-	-	26,100,000	-	-	-	-	55,706,758
Federal sources	75,000	-	29,833,381	-	-	1,595,380	-	-	-	-	-	31,503,761
Investment income	125,000	-	-	-	-	-	25,000	-	7,500	75,000	-	232,500
Miscellaneous	298,000	200,000	50,000	-	-	-	125,000	175,510	585,000	-	-	1,433,510
Total Revenues	71,637,000	17,085,000	51,040,139	72,000	576,000	8,147,380	32,783,000	16,113,618	13,492,500	75,000	-	211,021,637
EXPENDITURES												
Current:												
Instruction	42,838,366	-	3,184,695	-	-	-	26,100,000	3,669,514	-	-	-	75,792,575
Academic support	3,756,408	-	-	-	-	-	-	661,000	-	-	-	4,417,408
Student services	8,029,696	-	25,453,036	-	-	-	-	85,900	-	-	-	33,568,632
Public services	50,000	-	2,382,408	-	-	-	-	264,000	-	-	-	2,696,408
Operation and maintenance plant	-	13,128,437	-	-	-	16,398,753	38,151,000	-	-	-	-	67,678,190
Independent operation	-	-	-	-	-	-	-	9,631,393	13,492,500	-	-	23,123,893
General administration	6,021,568	-	20,000	-	73,000	-	-	-	-	-	-	6,114,568
Institutional support	10,715,790	1,181,563	20,443,983	197,000	1,853,000	-	24,281,437	1,583,000	-	-	-	60,255,773
Total Expenses	71,411,828	14,310,000	51,484,122	197,000	1,926,000	16,398,753	88,532,437	15,894,807	13,492,500	-	-	273,647,447
Revenues over (under) expenditures	225,172	2,775,000	(443,983)	(125,000)	(1,350,000)	(8,251,373)	(55,749,437)	218,811	-	75,000	-	(62,625,810)
NON-MANDATORY TRANSFERS												
Transfers in	218,811	-	443,983	-	-	8,635,563	2,775,000	301,254	-	-	-	12,374,611
Transfers (out)	(443,983)	(2,775,000)	-	-	-	-	(8,635,563)	(520,065)	-	-	-	(12,374,611)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	-	(125,000)	(1,350,000)	384,190	(61,610,000)	-	-	75,000	-	(62,625,810)
Fund Balance:												
July 1, 2016	18,700,000	4,600,000	3,100,000	125,000	1,350,000	2,900,000	61,610,000	6,700,000	6,000,000	6,270,000	-	111,355,000
June 30, 2017	\$ 18,700,000	\$ 4,600,000	\$ 3,100,000	\$ -	\$ -	\$ 3,284,190	\$ -	\$ 6,700,000	\$ 6,000,000	\$ 6,345,000	\$ -	\$ 48,729,190

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

BUDGETED EXPENDITURES BY OBJECT
Year Ended June 30, 2017

	General		Special Revenue			Debt Service	Capital Projects	Proprietary		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Health Insurance	
EXPENDITURES										
Salaries	49,594,593	7,354,068	3,278,274	-	58,686	-	-	3,374,857	-	63,660,478
Employee benefits	11,265,729	2,063,532	807,322	-	114,314	-	-	767,698	12,985,500	28,004,095
Contractual services	1,312,580	668,378	318,374	82,000	100,000	-	5,096,000	1,364,210	505,000	9,446,542
Material and supplies	2,596,478	945,140	745,895	-	-	-	446,437	9,140,445	2,000	13,876,395
Conferences and meetings	735,214	56,957	216,450	-	-	-	-	233,012	-	1,241,633
Fixed charges	440,488	10,382	27,160	-	510,000	16,395,253	-	89,950	-	17,473,233
Utilities	3,000	2,736,543	1,650	-	-	-	-	61,573	-	2,802,766
Capital outlay	-	250,000	184,618	-	-	-	82,990,000	571,180	-	83,995,798
Other	<u>5,463,746</u>	<u>225,000</u>	<u>45,904,379</u>	<u>115,000</u>	<u>1,143,000</u>	<u>3,500</u>	<u>-</u>	<u>291,882</u>	<u>-</u>	<u>53,146,507</u>
Total Expenditures	<u>71,411,828</u>	<u>14,310,000</u>	<u>51,484,122</u>	<u>197,000</u>	<u>1,926,000</u>	<u>16,398,753</u>	<u>88,532,437</u>	<u>15,894,807</u>	<u>13,492,500</u>	<u>273,647,447</u>
TRANSFERS										
Transfers out	<u>443,983</u>	<u>2,775,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,635,563</u>	<u>520,065</u>	<u>-</u>	<u>12,374,611</u>
Total Expenditures and Transfers out	<u>\$ 71,855,811</u>	<u>\$ 17,085,000</u>	<u>\$ 51,484,122</u>	<u>\$ 197,000</u>	<u>\$ 1,926,000</u>	<u>\$ 16,398,753</u>	<u>\$ 97,168,000</u>	<u>\$ 16,414,872</u>	<u>\$ 13,492,500</u>	<u>\$ 286,022,058</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

COMBINED SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Years Ended June 30, 2017

	FY2015 <u>Actual</u>	FY2016 <u>Budget</u>	FY2017 <u>Budget</u>
REVENUES			
Local government	\$ 54,692,234	\$ 55,440,000	\$ 56,661,000
Corporate personal property replacement taxes	2,105,394	1,800,000	1,925,000
Tuition and fees	39,691,189	40,852,409	41,886,287
Sales and service fees	19,591,368	21,319,979	21,672,821
State sources	33,742,439	46,101,458	55,706,758
Federal sources	17,786,928	30,528,450	31,503,761
Investment income	507,382	232,500	232,500
Miscellaneous	<u>1,701,328</u>	<u>1,514,147</u>	<u>1,433,510</u>
Total Revenues	<u>169,818,261</u>	<u>197,788,943</u>	<u>211,021,637</u>
EXPENDITURES			
Current:			
Instruction	46,710,429	74,866,601	75,792,575
Academic support	3,822,091	4,337,123	4,417,408
Student services	21,049,899	33,104,486	33,568,632
Public services	2,469,940	2,180,577	2,696,408
Operation and maintenance plant	33,876,570	85,777,118	67,678,190
Independent operation	19,189,912	22,921,987	23,123,893
General administration	5,297,441	6,190,578	6,114,568
Institutional support	<u>34,768,888</u>	<u>52,665,128</u>	<u>60,255,773</u>
Total Expenses	<u>167,185,170</u>	<u>282,043,598</u>	<u>273,647,447</u>
Revenues over (under) expenditures	2,633,091	(84,254,655)	(62,625,810)
NON-MANDATORY TRANSFERS			
Transfers in	16,858,835	12,751,008	12,374,611
Transfers (out)	<u>(16,858,835)</u>	<u>(12,751,008)</u>	<u>(12,374,611)</u>
Revenues and transfers in over (under) expenditures and transfers (out)	2,633,091	(84,254,655)	(62,625,810)
Fund Balance:			
Beginning of Year	<u>159,432,085</u>	<u>156,160,000</u>	<u>111,355,000</u>
End of Year	<u>\$ 162,065,176</u>	<u>\$ 71,905,345</u>	<u>\$ 48,729,190</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF BUDGETED REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2016

	General		Special Revenue		Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash	
		Maintenance									
REVENUES											
Local government	\$ 31,331,000	\$ 16,140,000	\$ -	\$ 92,000	\$ 566,000	\$ 6,261,000	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 55,440,000
Corporate personal property replacement taxes	1,800,000	-	-	-	-	-	-	-	-	-	1,800,000
Tuition and fees	27,743,000	-	-	-	-	-	5,628,000	7,481,409	-	-	40,852,409
Sales and service fees	-	-	-	-	-	-	-	8,819,979	12,500,000	-	21,319,979
State sources	8,750,000	-	11,251,458	-	-	-	26,100,000	-	-	-	46,101,458
Federal sources	75,000	-	28,836,837	-	-	1,616,613	-	-	-	-	30,528,450
Investment income	100,000	-	-	-	-	-	50,000	-	7,500	75,000	232,500
Miscellaneous	293,000	215,000	50,000	-	-	-	150,000	176,147	630,000	-	1,514,147
Total Revenues	<u>70,092,000</u>	<u>16,355,000</u>	<u>40,138,295</u>	<u>92,000</u>	<u>566,000</u>	<u>7,877,613</u>	<u>32,978,000</u>	<u>16,477,535</u>	<u>13,137,500</u>	<u>75,000</u>	<u>197,788,943</u>
EXPENDITURES											
Current:											
Instruction	42,130,727	-	2,788,835	-	-	-	26,100,000	3,847,039	-	-	74,866,601
Academic support	3,686,799	-	-	-	-	-	-	650,324	-	-	4,337,123
Student services	7,567,418	-	25,457,000	-	-	-	-	80,068	-	-	33,104,486
Public services	50,000	-	1,872,460	-	-	-	-	258,117	-	-	2,180,577
Operation and maintenance plant	-	12,671,812	-	-	-	16,170,306	56,935,000	-	-	-	85,777,118
Independent operation	-	-	-	-	-	-	-	9,784,487	13,137,500	-	22,921,987
General administration	6,099,578	-	20,000	-	71,000	-	-	-	-	-	6,190,578
Institutional support	10,842,284	1,008,188	10,405,694	207,000	1,845,000	-	26,679,962	1,677,000	-	-	52,665,128
Total Expenses	<u>70,376,806</u>	<u>13,680,000</u>	<u>40,543,989</u>	<u>207,000</u>	<u>1,916,000</u>	<u>16,170,306</u>	<u>109,714,962</u>	<u>16,297,035</u>	<u>13,137,500</u>	<u>-</u>	<u>282,043,598</u>
Revenues over (under) expenditures	(284,806)	2,675,000	(405,694)	(115,000)	(1,350,000)	(8,292,693)	(76,736,962)	180,500	-	75,000	(84,254,655)
NON-MANDATORY TRANSFERS											
Proceeds from alternative revenue bonds	-	-	-	-	-	-	-	-	-	-	-
Transfers in	690,500	-	405,694	-	-	8,638,038	2,675,000	341,776	-	-	12,751,008
Transfers (out)	(405,694)	(2,675,000)	(510,000)	-	-	-	(8,638,038)	(522,276)	-	-	(12,751,008)
Revenues and transfers in over (under) expenditures and transfers (out)	-	-	(510,000)	(115,000)	(1,350,000)	345,345	(82,700,000)	-	-	75,000	(84,254,655)
Fund Balance:											
July 1, 2015	18,000,000	4,350,000	2,620,000	115,000	1,350,000	30,200,000	82,700,000	6,600,000	3,950,000	6,275,000	156,160,000
June 30, 2016	<u>\$ 18,000,000</u>	<u>\$ 4,350,000</u>	<u>\$ 2,110,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 30,545,345</u>	<u>\$ -</u>	<u>\$ 6,600,000</u>	<u>\$ 3,950,000</u>	<u>\$ 6,350,000</u>	<u>\$ 71,905,345</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

SCHEDULE OF ACTUAL REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
Year Ended June 30, 2015

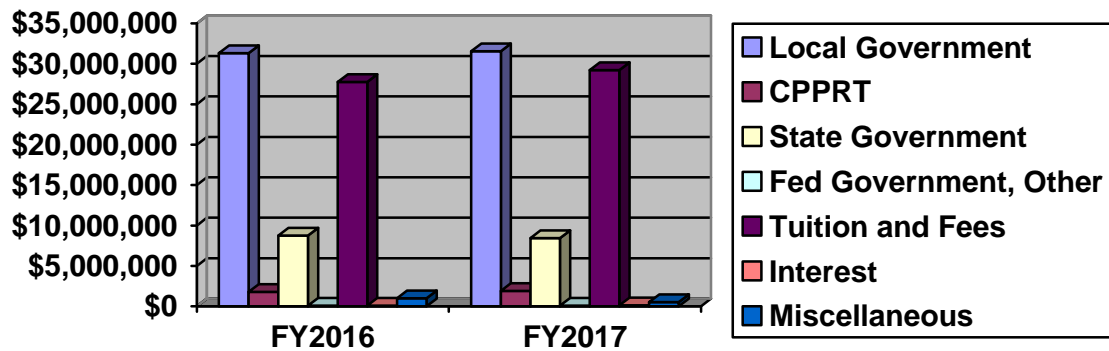
	General		Special Revenue		Debt Service	Capital Projects	Proprietary		Nonexpendable Trust		Total
	Education	Operations and Maintenance	Restricted Purpose	Audit	Liability Protection and Settlement	General Obligation Bond	Operations and Maintenance (Restricted)	Auxiliary	Self Insurance	Working Cash	
REVENUES											
Local government	\$ 31,008,069	\$ 15,896,900	\$ -	\$ 103,550	\$ 569,961	\$ 6,018,190	\$ 1,095,564	\$ -	\$ -	\$ -	\$ 54,692,234
Corporate personal property replacement taxes	2,105,394	-	-	-	-	-	-	-	-	-	2,105,394
Tuition and fees	26,853,457	-	-	-	-	-	5,633,607	7,204,125	-	-	39,691,189
Sales and service fees	-	-	-	-	-	-	-	7,543,015	12,048,353	-	19,591,368
State sources	8,124,858	-	25,172,138	-	-	-	445,443	-	-	-	33,742,439
Federal sources	59,127	-	16,061,526	-	-	1,666,275	-	-	-	-	17,786,928
Investment income	100,842	-	-	-	-	228,483	149,668	-	6,861	21,528	507,382
Miscellaneous	429,863	253,748	60,538	-	-	-	185,389	159,366	612,424	-	1,701,328
Total Revenues	68,681,610	16,150,648	41,294,202	103,550	569,961	7,912,948	7,509,671	14,906,506	12,667,638	21,528	169,818,261
EXPENDITURES											
Current:											
Instruction	39,831,679	-	2,817,078	-	-	-	432,843	3,628,829	-	-	46,710,429
Academic support	3,263,449	-	-	-	-	-	-	558,642	-	-	3,822,091
Student services	7,032,659	-	13,943,179	-	-	-	-	74,061	-	-	21,049,899
Public services	40,271	-	2,231,819	-	-	-	-	197,850	-	-	2,469,940
Operation and maintenance plant	-	11,587,444	313,178	-	-	17,148,893	4,827,055	-	-	-	33,876,570
Independent operation	-	-	4,747	-	-	-	-	8,549,157	10,636,008	-	19,189,912
General administration	5,221,813	-	10,331	-	65,297	-	-	-	-	-	5,297,441
Institutional support	8,621,864	530,974	22,352,502	86,734	585,452	-	865,612	1,725,750	-	-	34,768,888
Total Expenses	64,011,735	12,118,418	41,672,834	86,734	650,749	17,148,893	6,125,510	14,734,289	10,636,008	-	167,185,170
Revenues over (under) expenditures	4,669,875	4,032,230	(378,632)	16,816	(80,788)	(9,235,945)	1,384,161	172,217	2,031,630	21,528	2,633,091
NON-MANDATORY TRANSFERS											
Proceeds from alternative revenue bonds	-	-	-	-	-	-	-	-	-	-	-
Transfers in	173,244	-	894,172	-	-	8,494,120	6,965,000	332,299	-	-	16,858,835
Transfers (out)	(4,152,235)	(3,775,000)	-	-	-	-	(8,494,120)	(437,480)	-	-	(16,858,835)
Revenues and transfers in over (under) expenditures and transfers (out)	690,884	257,230	515,540	16,816	(80,788)	(741,825)	(144,959)	67,036	2,031,630	21,528	2,633,091
Fund Balance:											
July 1, 2014	17,984,787	4,349,747	2,618,314	112,817	1,556,904	29,870,768	86,132,168	6,605,978	3,954,935	6,245,667	159,432,085
June 30, 2015	\$ 18,675,671	\$ 4,606,977	\$ 3,133,854	\$ 129,633	\$ 1,476,116	\$ 29,128,943	\$ 85,987,209	\$ 6,673,014	\$ 5,986,565	\$ 6,267,195	\$ 162,065,176

EDUCATION FUND

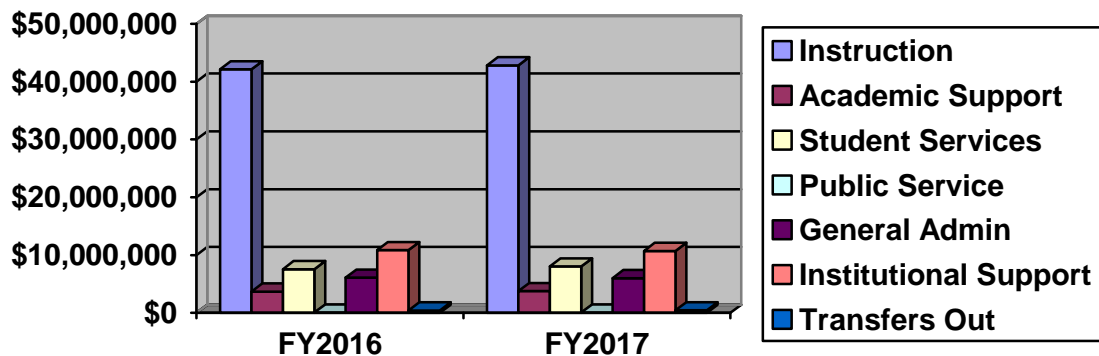
The Education Fund is established by Section 3-1 of the *Illinois Public Community College Act*. It is used to account for revenues and expenditures of the academic and service programs of the college. It includes the costs of instructional, administrative and service programs of the college. It includes the costs of instructional, administrative and professional salaries, supplies and movable equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

The Education Fund is projected to increase 1.5% from FY16 to FY17.

Education Fund Revenues



Education Fund Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND REVENUE
Year Ended June 30, 2017

	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
REVENUES			
Local Government			
Property taxes	\$ 30,883,392	\$ 31,220,000	\$ 31,425,000
Chargeback revenue	109,387	100,000	100,000
Other	15,290	11,000	11,000
Total Local Government	<u>31,008,069</u>	<u>31,331,000</u>	<u>31,536,000</u>
CORPORATE PERSONAL PROPERTY TAXES	<u>2,105,394</u>	<u>1,800,000</u>	<u>1,925,000</u>
STATE GOVERNMENT			
ICCB Credit Hour Grants	7,448,835	8,100,000	7,800,000
ICCB Career and Technical Education	676,023	650,000	650,000
Total State Government	<u>8,124,858</u>	<u>8,750,000</u>	<u>8,450,000</u>
FEDERAL GOVERNMENT, OTHER	<u>59,127</u>	<u>75,000</u>	<u>75,000</u>
STUDENT TUITION AND FEES			
Tuition	26,616,060	27,500,000	29,000,000
Fees	237,397	243,000	228,000
Total Tuition and Fees	<u>26,853,457</u>	<u>27,743,000</u>	<u>29,228,000</u>
INTEREST	<u>100,842</u>	<u>100,000</u>	<u>125,000</u>
MISCELLANEOUS			
Facilities revenue	-	-	-
Administrative fee	-	143,000	123,000
Other revenue	429,863	150,000	175,000
Total Other Sources	<u>429,863</u>	<u>293,000</u>	<u>298,000</u>
Total Revenues	<u>68,681,610</u>	<u>70,092,000</u>	<u>71,637,000</u>
Transfers in	<u>173,244</u>	<u>690,500</u>	<u>218,811</u>
Total Revenues and Transfers in	<u>\$ 68,854,854</u>	<u>\$ 70,782,500</u>	<u>\$ 71,855,811</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2017

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 32,088,191	\$ 33,917,745	\$ 34,469,214
Employee benefits	5,555,870	5,937,416	6,092,048
Contractual services	411,933	261,425	228,844
Material and supplies	251,792	327,240	335,693
Conferences and meetings	207,383	279,087	291,817
Fixed charges	70,978	84,064	75,000
Capital outlay	-	-	-
Other	1,245,532	1,323,750	1,345,750
Total Instruction	<u>39,831,679</u>	<u>42,130,727</u>	<u>42,838,366</u>
Academic Support			
Salaries	2,390,299	2,716,740	2,777,043
Employee benefits	600,944	680,637	715,100
Contractual services	14,516	21,674	18,674
Material and supplies	244,612	249,010	227,663
Conferences and meetings	13,078	18,738	17,928
Total Academic Support	<u>3,263,449</u>	<u>3,686,799</u>	<u>3,756,408</u>
Student Services			
Salaries	5,002,598	5,678,953	5,888,816
Employee benefits	1,443,345	1,547,576	1,575,259
Contractual services	30,358	55,478	54,895
Material and supplies	118,616	161,409	171,015
Conferences and meetings	90,785	92,806	95,015
Other	346,957	31,196	244,696
Total Student Services	<u>7,032,659</u>	<u>7,567,418</u>	<u>8,029,696</u>
Public Service			
Other	<u>40,271</u>	<u>50,000</u>	<u>50,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

EDUCATION FUND EXPENDITURES
Year Ended June 30, 2017

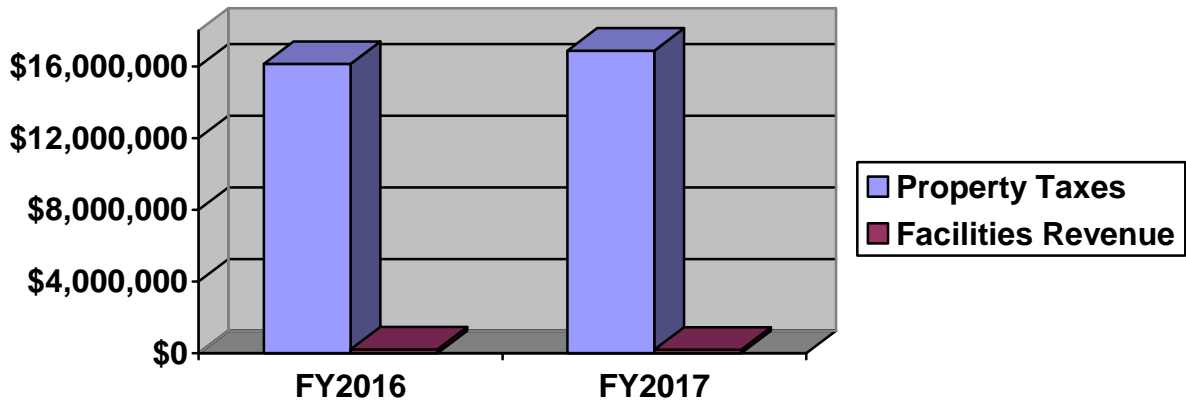
	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
General Administration			
Salaries	2,933,854	3,747,121	3,419,548
Employee benefits	915,250	1,184,400	1,106,763
Contractual services	460,055	193,788	245,651
Material and supplies	532,914	547,596	777,033
Conferences and meetings	83,423	130,273	120,773
Fixed charges	287,890	289,600	345,000
Other	8,427	6,800	6,800
Total General Administration	<u>5,221,813</u>	<u>6,099,578</u>	<u>6,021,568</u>
Institutional Support			
Salaries	2,430,758	3,151,219	3,039,972
Employee benefits	1,590,252	1,724,848	1,776,559
Contractual services	859,457	819,746	764,516
Material and supplies	816,589	943,482	1,085,074
Conferences and meetings	139,120	205,181	209,681
Fixed charges	11,518	18,308	20,488
Utilities	-	3,000	3,000
Capital outlay	17,302	-	-
Other	2,756,868	3,976,500	3,816,500
Total Institutional Support	<u>8,621,864</u>	<u>10,842,284</u>	<u>10,715,790</u>
Total Expenditures	<u>64,011,735</u>	<u>70,376,806</u>	<u>71,411,828</u>
Transfers out	<u>4,152,235</u>	<u>405,694</u>	<u>443,983</u>
Total Expenditures and Transfers Out	<u>\$ 68,163,970</u>	<u>\$ 70,782,500</u>	<u>\$ 71,855,811</u>

OPERATIONS AND MAINTENANCE FUND

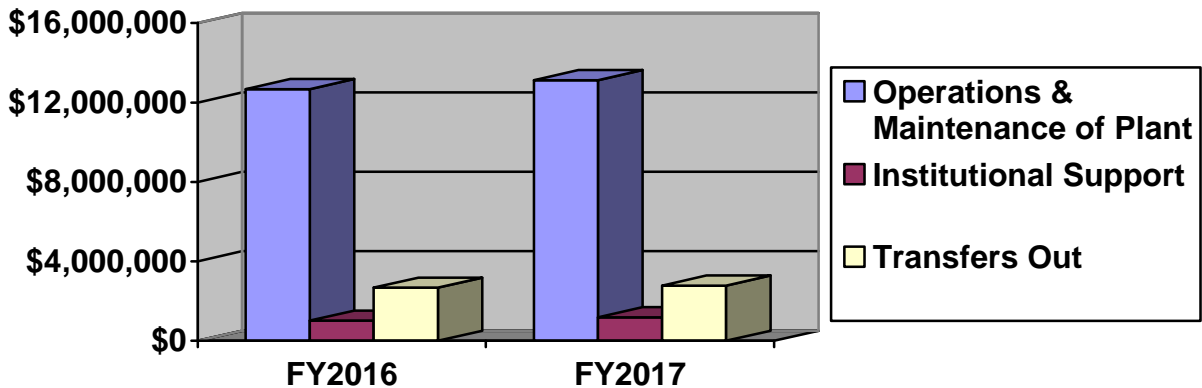
The Operations and Maintenance Fund is established by Section 3-1 and Section 3-20.3 of the *Illinois Public Community College Act*. It used to account for expenditures for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating, and the installation, improvement, repair, replacement, and maintenance of building fixtures, rental of buildings and property for community and college purposes; salaries of custodians, engineers and related support staff; all costs of fuel, lights, gas, water, telephone services, and custodial supplies and equipment; and the costs of professional surveys of the condition of college buildings.

The Operation and Maintenance Fund is projected to increase 4.5% from FY16 to FY17.

Operations and Maintenance Revenue



Operations and Maintenance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND REVENUE
Year Ended June 30, 2017

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 15,896,900	\$ 16,140,000	\$ 16,885,000
MISCELLANEOUS			
Facilities revenue	240,284	215,000	200,000
Other revenue	<u>13,464</u>	<u>-</u>	<u>-</u>
Total Other Sources	<u>253,748</u>	<u>215,000</u>	<u>200,000</u>
Total Revenues	<u>\$ 16,150,648</u>	<u>\$ 16,355,000</u>	<u>\$ 17,085,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE FUND EXPENDITURES
Year Ended June 30, 2017

	FY 2015	FY 2016	FY 2017
	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
EXPENDITURES			
By Program:			
Operation and Maintenance Plant			
Salaries	\$ 6,458,484	\$ 6,932,443	\$ 7,088,545
Employee benefits	1,936,240	2,023,385	2,010,803
Contractual services	553,741	637,741	666,778
Material and supplies	728,510	766,447	937,799
Conferences and meetings	39,066	47,704	50,784
Fixed charges	2,469	3,441	3,441
Utilities	1,766,254	2,100,651	2,310,287
Capital outlay	<u>102,680</u>	<u>160,000</u>	<u>60,000</u>
 Total Operation and Maintenance Plant	 <u>11,587,444</u>	 <u>12,671,812</u>	 <u>13,128,437</u>
 Institutional Support			
Salaries	167,736	280,347	265,523
Employee benefits	25,613	39,124	52,729
Contractual services	1,047	1,600	1,600
Material and supplies	3,784	5,301	7,341
Conferences and meetings	4,893	5,700	6,173
Fixed charges	(4,375)	10,860	6,941
Utilities	293,733	325,256	426,256
Capital outlay	38,543	140,000	190,000
Other	<u>-</u>	<u>200,000</u>	<u>225,000</u>
 Total Institutional Support	 <u>530,974</u>	 <u>1,008,188</u>	 <u>1,181,563</u>
 Total Expenditures	 <u>12,118,418</u>	 <u>13,680,000</u>	 <u>14,310,000</u>
 Transfers out	 <u>3,775,000</u>	 <u>2,675,000</u>	 <u>2,775,000</u>
 Total Expenditures and Transfers Out	 <u>\$ 15,893,418</u>	 <u>\$ 16,355,000</u>	 <u>\$ 17,085,000</u>

RESTRICTED PURPOSES FUND

The Restricted Purposes Fund is established by ICCB Rules 1501.508 and 1501.509. It is used for the purpose of accounting for monies that have external restrictions regarding their use. Examples of accounts in this fund are Illinois Community College Board grants and federal and state student financial assistance grants. It is the college's practice to not budget for grants until authorization is received from the granting agency.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND REVENUE
Year Ended June 30, 2017

	FY 2015 <u>Actual</u>	FY 2016 <u>Budget</u>	FY 2017 <u>Budget</u>
REVENUES			
STATE GOVERNMENT			
Career and Technical Education	\$ 49,680	\$ 47,200	\$ -
Adult Education - State Basic	549,139	549,139	549,139
Adult Education - Public Assistance	131,649	131,649	131,649
Adult Education - Performance	363,025	363,025	363,025
On-behalf payment - SURS	21,968,330	10,000,000	20,000,000
Illinois Student Assistance Commission	1,384,930	-	-
Other sources	<u>725,385</u>	<u>160,445</u>	<u>112,945</u>
Total State Government	<u>25,172,138</u>	<u>11,251,458</u>	<u>21,156,758</u>
FEDERAL GOVERNMENT			
Dept. of Education	13,960,899	26,819,737	27,349,176
Dept. of Health and Human Services	273,047	176,995	158,667
Dept. of Labor	1,537,512	1,518,305	2,176,981
Small Business Administration	-	-	-
National Science Foundation	51,640	148,900	68,357
Other	<u>238,428</u>	<u>172,900</u>	<u>80,200</u>
Total Federal Government	<u>16,061,526</u>	<u>28,836,837</u>	<u>29,833,381</u>
MISCELLANEOUS	<u>60,538</u>	<u>50,000</u>	<u>50,000</u>
Total Revenues	<u>41,294,202</u>	<u>40,138,295</u>	<u>51,040,139</u>
Transfers in	<u>894,172</u>	<u>405,694</u>	<u>443,983</u>
Total Revenues and Transfers In	<u>\$ 42,188,374</u>	<u>\$ 40,543,989</u>	<u>\$ 51,484,122</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2017

	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 1,529,375	\$ 1,672,002	\$ 1,858,644
Employee benefits	241,343	284,394	344,893
Contractual services	88,454	64,500	167,050
Material and supplies	546,658	214,385	344,331
Conferences and meetings	112,233	94,611	108,290
Fixed charges	26,140	27,160	27,160
Utilities	145	150	150
Capital outlay	111,668	295,785	184,618
Other	161,062	135,848	149,559
Total Instruction	<u>2,817,078</u>	<u>2,788,835</u>	<u>3,184,695</u>
Academic Support			
Material and supplies	-	-	-
Student Services			
Salaries	208,185	188,794	188,746
Employee benefits	4,900	3,000	2,800
Contractual services	34,843	51,000	19,000
Material and supplies	4,291	7,876	17,900
Conferences and meetings	11,047	5,990	19,000
Other	13,679,913	25,200,340	25,205,590
Total Student Services	<u>13,943,179</u>	<u>25,457,000</u>	<u>25,453,036</u>
Public Service			
Salaries	941,352	841,545	952,557
Employee benefits	335,852	344,618	354,339
Contractual services	184,139	13,000	91,000
Material and supplies	194,186	190,526	352,022
Conferences and meetings	39,301	35,545	83,260
Other	536,989	447,226	549,230
Total Public Service	<u>2,231,819</u>	<u>1,872,460</u>	<u>2,382,408</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

RESTRICTED PURPOSE FUND EXPENDITURES
Year Ended June 30, 2017

	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Operation and Maintenance Plant			
Salaries	312,752	-	-
Employee benefits	426	-	-
Other	-	-	-
Total Operations and Maintenance Plant	<u>313,178</u>	<u>-</u>	<u>-</u>
Independent Operations			
Salaries	4,747	-	-
Other	-	-	-
Total Independent Operations	<u>4,747</u>	<u>-</u>	<u>-</u>
General Administration			
Contractual services	10,331	20,000	20,000
Other	-	-	-
Total General Administration	<u>10,331</u>	<u>20,000</u>	<u>20,000</u>
Institutional Support			
Salaries	250,934	257,444	278,327
Employee benefits	86,628	87,884	105,290
Contractual services	18,878	21,324	21,324
Material and supplies	23,770	31,642	31,642
Conferences and meetings	3,765	5,900	5,900
Utilities	197	1,500	1,500
Other	21,968,330	10,000,000	20,000,000
Total Institutional Support	<u>22,352,502</u>	<u>10,405,694</u>	<u>20,443,983</u>
Total Expenditures	<u>41,672,834</u>	<u>40,543,989</u>	<u>51,484,122</u>
Transfers out	-	510,000	-
Total Expenditures and Transfers Out	<u>\$ 41,672,834</u>	<u>\$ 41,053,989</u>	<u>\$ 51,484,122</u>

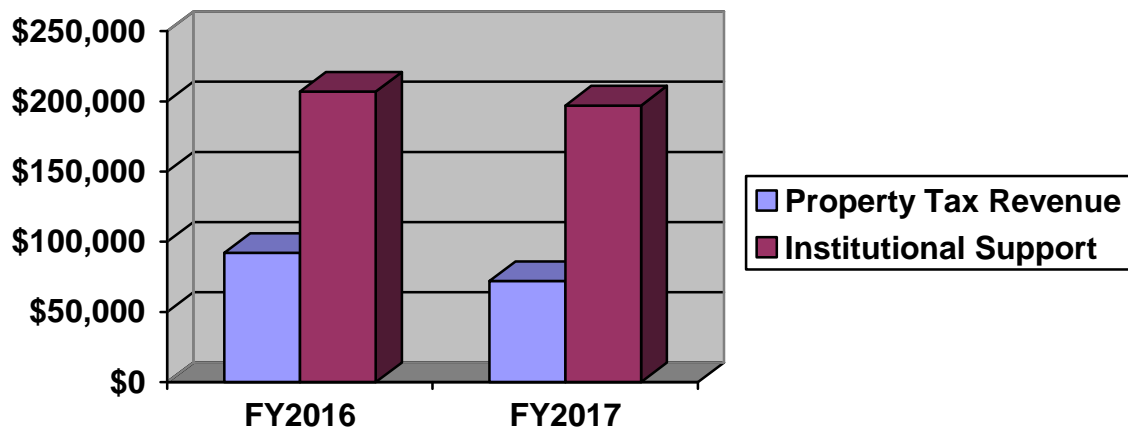
AUDIT FUND

The Audit Fund is established by 50 ILCS310/9 of the *Illinois Compiled Statutes* for recording the payment of auditing expenses. Annually, the college levies separately for and collects property taxes for payment of the annual audit of its financial statements. This fund is used to account for this levy and the related audit expenses.

Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need. Based on the college’s financial projections, the future resources are adequate to properly maintain the college’s Audit fund.

Audit Fund Revenue and Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUDIT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2017

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 103,550	\$ 92,000	\$ 72,000
EXPENDITURES			
Institutional Support			
Contractual services	\$ 86,734	\$ 92,000	\$ 82,000
Other	<u>-</u>	<u>115,000</u>	<u>115,000</u>
Total Institutional Support	<u>\$ 86,734</u>	<u>\$ 207,000</u>	<u>\$ 197,000</u>

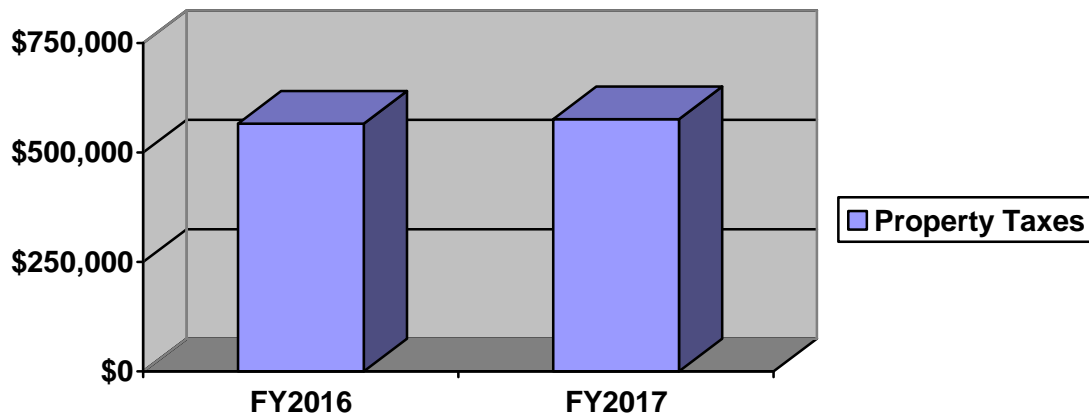
LIABILITY, PROTECTION AND SETTLEMENT FUND

The Liability, Protection and Settlement Fund is established by 745 ILCS 10/9-107 and 40 ILCS 5/21-110.1 of *Illinois Compiled Statutes*. It includes the tort liability, property insurance, Medicare taxes, Social Security taxes (FICA), and unemployment insurance.

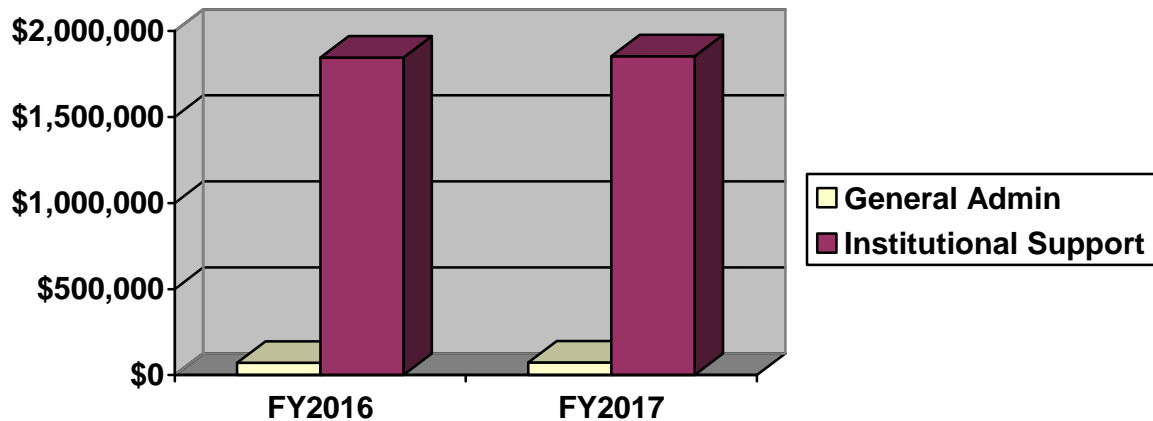
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance by budgeting a contingency expenditure equal to beginning fund balance. The budgeted contingency would only be spent on an unplanned need or tort settlement. Based on the college’s financial projections, the future resources are adequate to properly maintain the college’s Liability Protection and Settlement Fund.

Liability, Protection & Settlement Revenue



Liability, Protection & Settlement Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

LIABILITY, PROTECTION & SETTLEMENT FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2017

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 569,961	\$ 566,000	\$ 576,000
Total Revenues	<u>\$ 569,961</u>	<u>\$ 566,000</u>	<u>\$ 576,000</u>
EXPENDITURES			
General Administration			
Salaries	\$ 52,434	\$ 57,534	\$ 58,686
Employee benefits	<u>12,863</u>	<u>13,466</u>	<u>14,314</u>
Total General Administration	<u>65,297</u>	<u>71,000</u>	<u>73,000</u>
Institutional Support			
Employee benefits	83,978	100,000	100,000
Contractual services	84,253	100,000	100,000
Fixed charges	417,221	492,000	510,000
Other	<u>-</u>	<u>1,153,000</u>	<u>1,143,000</u>
Total Institutional Support	<u>585,452</u>	<u>1,845,000</u>	<u>1,853,000</u>
Total Expenditures	<u>\$ 650,749</u>	<u>\$ 1,916,000</u>	<u>\$ 1,926,000</u>

GENERAL OBLIGATION BOND FUND

The General Obligation Bond Fund is used to account for payment of principal, interest and related charges on any outstanding bonds or debt. Bonds outstanding are:

- General Obligation Bond (Alternative Revenue Source), Series 2008, used for the support of the Master Plan.
- General Obligation Bond, Series 2009B, used for the support of the Master Plan.
- General Obligation Refunding Bond, Series 2012, used to gain additional overall savings.
- General Obligation Refunding Bond, Series 2013A, used to gain additional overall savings for the college.
- General Obligation Bond (Alternative Revenue Source), Series 2013B, used for the support of a new multipurpose facility and for improvements to the Romeoville campus.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

GENERAL OBLIGATION BOND FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2017

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
REVENUES			
Local Government			
Property taxes	\$ 6,018,190	\$ 6,261,000	\$ 6,552,000
FEDERAL GOVERNMENT			
Treasury Department	<u>1,666,275</u>	<u>1,616,613</u>	<u>1,595,380</u>
INTEREST	<u>228,483</u>	<u>-</u>	<u>-</u>
Total Revenues	<u>7,912,948</u>	<u>7,877,613</u>	<u>8,147,380</u>
Proceeds from alternate revenue bonds	-		
Transfers in	<u>8,494,120</u>	<u>8,638,038</u>	<u>8,635,563</u>
Total Revenues and Other Sources	<u>\$ 16,407,068</u>	<u>\$ 16,515,651</u>	<u>\$ 16,782,943</u>
EXPENDITURES			
Operation and Maintenance Plant			
Fixed charges	\$ 17,146,358	\$ 16,166,806	\$ 16,395,253
Other	<u>2,535</u>	<u>3,500</u>	<u>3,500</u>
Total Operation and Maintenance Plant	<u>17,148,893</u>	<u>16,170,306</u>	<u>16,398,753</u>
Total Expenditures	<u>\$ 17,148,893</u>	<u>\$ 16,170,306</u>	<u>\$ 16,398,753</u>

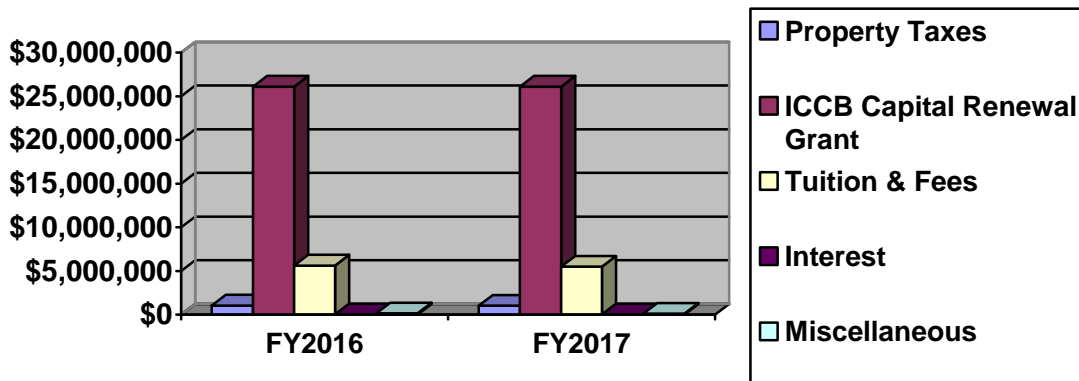
OPERATIONS AND MAINTENANCE FUND (RESTRICTED)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition. The term “Construction Fund” is often used to refer to this fund. Various types of restricted funds are accounted for within this fund. They include Health, Life Safety Funds, Illinois Community College Board Deferred Maintenance Grant, Capital Development Board grants and funds restricted by board resolution to be used for building proposes.

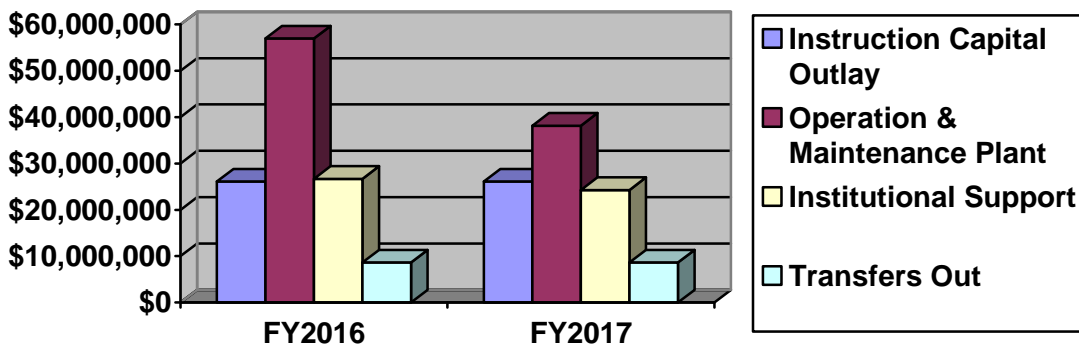
Change in Fund Balance

The college budgets expenditures equal to all available funds including estimated fund balance as the college is spending the proceeds from the 2008, 2009A and 2009B bond issues. Based on the college’s financial projections, the future resources are adequate to properly maintain the college’s buildings and infrastructures.

Operations & Maintenance (Restricted) Revenue



Operations & Maintenance (Restricted) Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE (RESTRICTED) FUND REVENUE
Year Ended June 30, 2017

	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
REVENUES			
Local Government			
Property taxes	\$ 1,095,564	\$ 1,050,000	\$ 1,040,000
STATE GOVERNMENT			
ICCB Capital Renewal grant	432,843	26,100,000	26,100,000
Other sources	12,600	-	-
Total State Government	<u>445,443</u>	<u>26,100,000</u>	<u>26,100,000</u>
STUDENT TUITION AND FEES			
Fees	5,633,607	5,628,000	5,493,000
INTEREST			
	149,668	50,000	25,000
MISCELLANEOUS			
	<u>185,389</u>	<u>150,000</u>	<u>125,000</u>
Total Revenues	<u>7,509,671</u>	<u>32,978,000</u>	<u>32,783,000</u>
Proceeds from alternate revenue bonds	-	-	-
Transfers in	<u>6,965,000</u>	<u>2,675,000</u>	<u>2,775,000</u>
Total Revenues and Other Sources	<u>\$ 14,474,671</u>	<u>\$ 35,653,000</u>	<u>\$ 35,558,000</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

OPERATIONS & MAINTENANCE (RESTRICTED) FUND EXPENDITURES
Year Ended June 30, 2017

	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
EXPENDITURES			
By Program:			
Instruction			
Capital outlay	\$ 432,843	\$ 26,100,000	\$ 26,100,000
Total Instruction	<u>432,843</u>	<u>26,100,000</u>	<u>26,100,000</u>
Operation and Maintenance Plant			
Contractual services	1,643,172	3,915,000	4,051,000
Fixed charges	-	-	-
Capital outlay	<u>3,183,883</u>	<u>53,020,000</u>	<u>34,100,000</u>
Total Operation and Maintenance Plant	<u>4,827,055</u>	<u>56,935,000</u>	<u>38,151,000</u>
Institutional Support			
Contractual services	865,612	1,350,000	1,045,000
Material and supplies	-	962	446,437
Capital outlay	<u>-</u>	<u>25,329,000</u>	<u>22,790,000</u>
Total Institutional Support	<u>865,612</u>	<u>26,679,962</u>	<u>24,281,437</u>
Total Expenditures	<u>6,125,510</u>	<u>109,714,962</u>	<u>88,532,437</u>
Transfers out	<u>8,494,120</u>	<u>8,638,038</u>	<u>8,635,563</u>
Total Expenditures and Transfers Out	<u>\$ 14,619,630</u>	<u>\$ 118,353,000</u>	<u>\$ 97,168,000</u>

AUXILIARY ENTERPRISE FUND

The Auxiliary Enterprise Fund is established by Section 3-31.1 of the *Illinois Public Community College Act*. It is used to account for college services where a fee is charged and the activity is intended to be self-supporting. Examples of accounts in this fund include food service, bookstore, childcare facility, intercollegiate athletics, and non-credit instruction.

	Food Service	Bookstore	Childcare	Automotive	Landlab
Revenue:					
Sales	1,806,607	6,318,000	53,750	371,270	174,000
Fees	-	-	-	-	-
Misc.	16,000	-	-	-	-
Transfer in	-	-	128,065	-	173,189
Total	1,822,607	6,318,000	181,815	371,270	347,189
Expenditures					
Transfer out	-	392,000	-	-	-
Total	\$ 1,822,607	\$ 6,318,000	\$ 181,815	\$ 371,270	\$ 347,189

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND REVENUE
Year Ended June 30, 2017

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
REVENUES			
STUDENT TUITION AND FEES			
Fees	\$ 7,204,125	\$ 7,481,409	\$ 7,165,287
SALES AND SERVICE FEES			
Food Service	1,559,038	1,831,178	1,806,607
Bookstore	5,344,101	6,317,925	6,318,000
Childcare	64,217	53,750	53,750
Automotive	230,429	370,382	371,270
Landlab	120,420	104,000	104,000
Other	224,809	142,744	119,194
Total Sales and Service Fees	<u>7,543,015</u>	<u>8,819,979</u>	<u>8,772,821</u>
MISCELLANEOUS			
Facilities revenue	6,410	8,625	9,625
Other revenue	152,956	167,522	165,885
Total Other Sources	<u>159,366</u>	<u>176,147</u>	<u>175,510</u>
Total Revenues	<u>14,906,506</u>	<u>16,477,535</u>	<u>16,113,618</u>
Transfers in	<u>332,299</u>	<u>341,776</u>	<u>301,254</u>
Total Revenues and Transfers In	<u>\$ 15,238,805</u>	<u>\$ 16,819,311</u>	<u>\$ 16,414,872</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2017

	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
EXPENDITURES			
By Program:			
Instruction			
Salaries	\$ 1,027,932	\$ 1,003,067	\$ 1,062,638
Employee benefits	215,974	227,172	242,554
Contractual services	811,672	949,817	703,231
Material and supplies	1,338,238	1,567,664	1,577,672
Conferences and meetings	66,278	69,400	53,400
Utilities	879	2,450	2,050
Capital outlay	120,570	-	-
Other	47,286	27,469	27,969
Total Instruction	<u>3,628,829</u>	<u>3,847,039</u>	<u>3,669,514</u>
Academic Support			
Salaries	77,380	142,352	124,887
Employee benefits	10,270	25,500	10,732
Contractual services	266,823	300,000	365,082
Material and supplies	184,523	153,597	130,324
Conferences and meetings	19,646	28,875	29,975
Capital outlay	-	-	-
Total Academic Support	<u>558,642</u>	<u>650,324</u>	<u>661,000</u>
Student Services			
Salaries	120	90	90
Contractual services	44,511	48,268	48,000
Material and supplies	19,691	22,800	20,000
Conferences and meetings	6,780	4,000	2,900
Other	2,959	4,910	14,910
Total Student Services	<u>74,061</u>	<u>80,068</u>	<u>85,900</u>

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

AUXILIARY FUND EXPENDITURES
Year Ended June 30, 2017

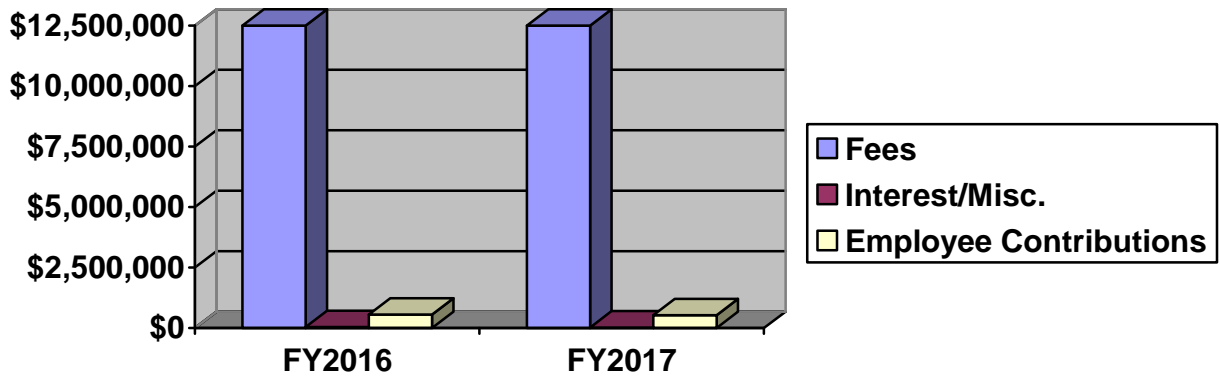
	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Public Service			
Salaries	24,824	20,142	44,554
Employee benefits	238	12,800	1,161
Contractual services	4,500	25,500	27,600
Material and supplies	140,663	158,456	159,466
Conferences and meetings	(1,386)	7,219	2,219
Capital outlay	27,298	30,000	25,000
Other	1,713	4,000	4,000
Total Public Service	197,850	258,117	264,000
Independent Operation			
Salaries	1,941,388	2,235,553	2,142,688
Employee benefits	466,447	520,178	513,251
Contractual services	184,953	192,889	217,297
Material and supplies	5,521,706	6,384,134	6,285,983
Conferences and meetings	117,831	131,775	140,518
Fixed charges	109,672	94,750	89,950
Utilities	330	4,623	2,523
Capital outlay	-	3,902	24,180
Other	206,830	216,683	215,003
Total Independent Operation	8,549,157	9,784,487	9,631,393
Institutional Support			
Contractual services	378,976	205,686	3,000
Material and supplies	553,840	871,414	967,000
Conferences and meetings	2,048	4,000	4,000
Utilities	68,182	57,000	57,000
Capital outlay	692,877	508,900	522,000
Other	29,827	30,000	30,000
Total Institutional Support	1,725,750	1,677,000	1,583,000
Total Expenditures	14,734,289	16,297,035	15,894,807
Transfers out	437,480	522,276	520,065
Total Expenditures and Transfers Out	\$ 15,171,769	\$ 16,819,311	\$ 16,414,872

SELF-INSURANCE FUND

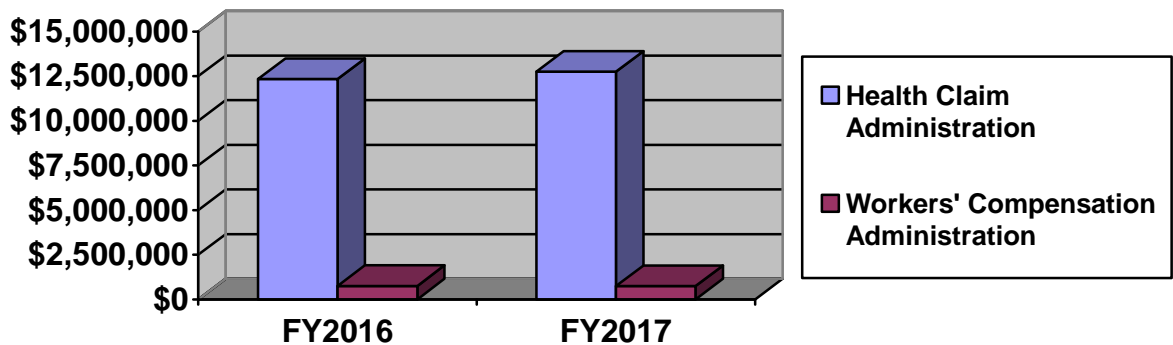
The college is self-insured for medical, vision, dental insurance, and workers' compensation claims for its employees. Funding is provided by a charge to individual department budgets, an employee contribution thru payroll, and interest earned on reserves. These charges represent the source of revenue for this fund.

The expenditures for this fund include medical, vision, dental claims, and workers' compensation claims paid on behalf of the participants. The college also maintains stop-loss coverage for individual medical claims over \$175,000. For workers' compensation claims, the current stop-loss limits are \$400,000 specific and \$1,000,000 in the aggregate.

Self-Insurance Revenue



Self-Insurance Expenditures



**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

**SELF-INSURANCE FUND REVENUE AND EXPENDITURES
Year Ended June 30, 2017**

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
REVENUES			
SALES AND SERVICE FEES			
Fees	\$ 12,048,353	\$ 12,500,000	\$ 12,900,000
INTEREST	6,861	7,500	7,500
MISCELLANEOUS			
Employee Contributions	522,122	550,000	525,000
Other revenue	<u>90,302</u>	<u>80,000</u>	<u>60,000</u>
Total Other Sources	<u>612,424</u>	<u>630,000</u>	<u>585,000</u>
Total Revenues	<u><u>\$ 12,667,638</u></u>	<u><u>\$ 13,137,500</u></u>	<u><u>\$ 13,492,500</u></u>
EXPENDITURES			
By Program:			
Health Claims Administration			
Employee benefits	\$ 10,060,581	\$ 11,886,000	\$ 12,240,500
Contractual services	449,604	500,000	505,000
Material and supplies	<u>750</u>	<u>2,000</u>	<u>2,000</u>
Total Health Claims Administration	<u>10,510,935</u>	<u>12,388,000</u>	<u>12,747,500</u>
Workers Compensation Administration			
Employee benefits	<u>125,073</u>	<u>749,500</u>	<u>745,000</u>
Total Expenditures	<u><u>\$ 10,636,008</u></u>	<u><u>\$ 13,137,500</u></u>	<u><u>\$ 13,492,500</u></u>

WORKING CASH FUND

The Working Cash Fund is to account for the proceeds of three working cash bond issues. In 1972, 1976, and 1985, the college issued \$1,000,000, \$775,000 and \$3,000,000, respectively, in working cash bonds. The bonds were levied for and repaid through property tax revenue. The bonds have been fully repaid, and this fund represents the proceeds plus interest earned from these bonds.

The purpose of the Working Cash Fund is to give the college resources to meet payroll and operating expenses while waiting for the receipts from property tax levies. The Board of Trustees votes on a resolution every year to allow the college treasurer to borrow from this fund. At the end of each fiscal year, it is the college's policy to repay this fund from property tax receipts.

**JOLIET JUNIOR COLLEGE-
COMMUNITY COLLEGE DISTRICT NO. 525**

WORKING CASH REVENUE AND EXPENDITURES
Year Ended June 30, 2017

	<u>FY 2015 Actual</u>	<u>FY 2016 Budget</u>	<u>FY 2017 Budget</u>
REVENUES			
Interest	<u>\$ 21,528</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>
EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

GRANTS

GRANTS

Overview

As the single point of contact for creation of all grant proposals, the Joliet Junior College Grants Development Office is a centralized administrative office that oversees the grant process and provides support to faculty and staff during the pre and post award grant process. Proposals are submitted to both public and private external sources to: foster learning and teaching; meet student, community and workforce needs; and promote institutional development and effectiveness. Grant funding supports the institutional goals, strategic priorities and mission of JJC. The grants management function ensures compliance with grant regulations, assurances, and certifications. In effect, the Grants Development Office ensures that project directors follow sound administrative practices to fulfill the granting agency requirements.

Under the direction of JJC Administrative Services, the Grants Development Office is the College's authorized organizational representative for the submission of grant proposals to federal government agencies including the: U.S. Department of Education; National Science Foundation; U.S. Department of Transportation; U.S. Department Agriculture; and the Department of Justice. In addition to federal awards JJC receives grant funding from State agencies including the: Illinois Community College Board (ICCB); Illinois Department of Commerce and Economic Opportunity; Illinois Secretary of State; Illinois State Board of Education and the Illinois Board of Higher Education. Grant funding also comprises awards from corporate foundations such as LyondellBasell which contributed a 2 year, \$10,000 grant in FY16 for technical education at JJC.

Diverse Funding

Valuing robust programs and areas of study, JJC's grants support a wide spectrum of educational opportunities and services. One particularly significant award in FY16 came from the U.S. Department of Education for the Title III program for improving and strengthening the academic quality, institutional management, and fiscal stability of institutions of higher education to expand their capacity to serve low-income students. JJC's 5 year, Title III *Progressive Pathways to Student Success* project is directed at making significant changes in teaching and learning through two key components: 1) High-Touch, High-Tech Student Centered Engagement and 2) High-Impact Learning Pathways through Pathways Learning Communities. An award of over \$2.1 million for 5 years will implement a comprehensive initiative to transform institutional culture and processes to support student success.

Also noteworthy in FY16 was the award of over \$470,000, Carl D. Perkins grant for career and technical education; allocated through ICCB. The goal of Illinois postsecondary career and technical education is to provide students with the skills and knowledge necessary to excel in the global economy. Perkins funding benefitted JJC students in a multitude of areas including: Agriculture; Adult Education & Literacy; Culinary Arts; Nursing & Allied Health; Emergency Services; Technical; and Workforce Development. A key principle of the Perkins grant is to prepare special populations enrolled in career and

technical education programs for high-skill, high wage or high demand occupations that will lead to self-sufficiency.

Joliet Junior College has continued to help meet the needs of businesses for skilled workers and the training education and employment needs of individuals with Workforce Investment Act (WIA) and Workforce Innovation & Opportunity Act (WIOA) funding. Since 1997, JJC has been the primary training provider for Will and Grundy Counties under WIA/WIOA. FY17 will be off to a productive start with an award of over \$300,000 from the Grundy, Livingston, Kankakee Workforce Board.

Also contributing to economic development, JJC's Community and Corporate Services Division maintains valuable relationships with the general public and within the business community. As a recipient of funding from the Illinois Department of Commerce & Economic Opportunity, CCS advises entrepreneurs in the on-site Illinois Small Business Development Center. CCS also receives grant funding annually from the U.S. Department of Transportation to provide commercial motor vehicle operator training.

Compliance & Performance

Compliance with the rules and regulations is a guiding principle in Federal Grants and Cooperative Agreements. Increased competition for a declining pool of federal dollars, heightened scrutiny of grant accounting processes as well as performance outcomes; dictates the need for comprehensive grants administration compliance efforts.

As part of an endeavor to improve Federal grant making, the Office of Management and Budget (OMB) published new guidance for Federal award programs. Because auditors will be required to review program performance outcomes in addition to grant accounting, the Grant Development Office is collaborating with JJC Financial Services to implement internal controls that improve communication amongst all groups that touch a grant from planning through close-out. In an effort to centralize grant activity management and reporting processes, the Grant Development Office has implemented *Amplifund*, a web-based grant management database that is specifically designed to manage each stage of the grant lifecycle. Both JJC Financial Services staff, and the Grant Development Office will use Amplifund as a centralized, comprehensive repository to track grant reports, modifications, and other pertinent information to a grant record.

Also, in compliance with the OMB Uniform Grants Guidance; and U.S. Dept. of Education General Administrative Regulations (EDGAR); the Grants Development office has assisted in updating JJC procurement policies to establish standards for the procurement of supplies and other expendable property, equipment, real property and other services as required by Federal regulations.

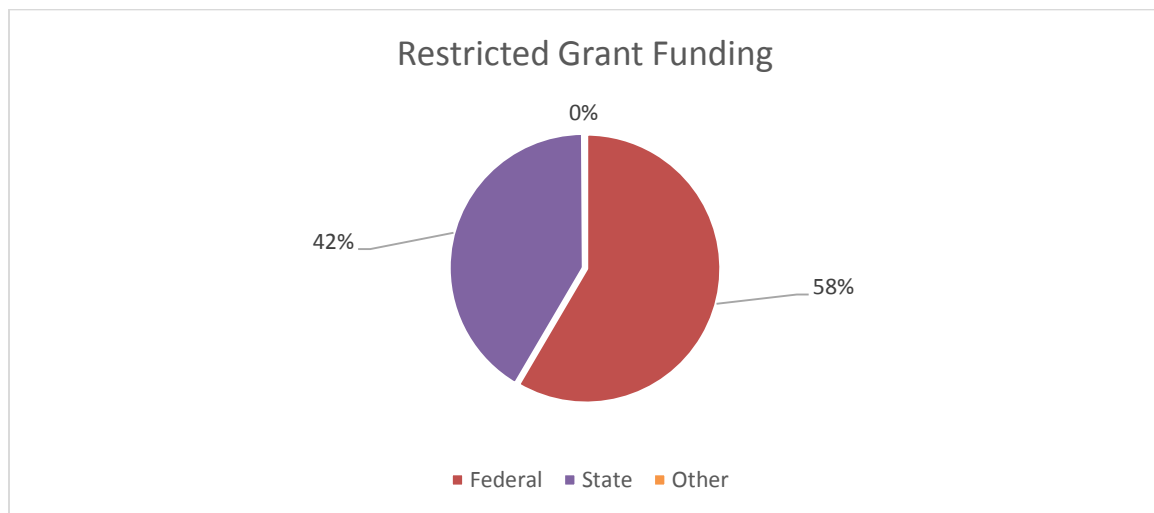
State of Illinois Funding

Due to a State of Illinois FY16 budget impasse, and a continuing budget deficit, Illinois education at all levels and a multitude of programs throughout Illinois have been negatively affected to some degree. From students to individuals depending on an array of grant funded services, the human expense of the stalemate has had wide impact.

Funding was delayed on the federal grants that passed through ICCB, but those funds were received. Because of the State’s budget impasse, some programs, like the Secretary of State, *SOS Literacy* program have been funded while other programs, like the ICCB, *Adult Education and Literacy* program still have not been funded. In spite of the current budget stalemate and uncertainty around the FY17 budget, the Grants Development Office will continue to apply for grant dollars for previously funded programs such as adult education and literacy with the expectancy of renewed funding. Moreover funding from State agencies will still be considered for current JJC programs such as the Musica Viva Series, with potential funding from the Illinois Arts Council, depending on the State budget.

Anticipated FY17 Funding

In FY17, JJC expects to receive total restricted grants of \$51,040,139 accounted for in the Restricted Purposes fund, compared to \$40,138,295 received in FY16. That amount is broken down as follows: \$29,833,381 in federal government grants including financial aid, \$21,156,758 in state grants including Joliet Junior College’s on behalf payment from SURS, the State University Retirement System, and \$50,000 in grants from other sources. Both state and federal grants are receiving level funding or only slight increases for FY17. This is posing a problem for the College, which must provide services according to the grant agreements, even though it may not receive adequate revenue to fully fund these services.



**JOLIET JUNIOR COLLEGE
 FY17
 GRANTS REPORT
 JULY 1, 2016 - JUNE 30, 2017**

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
COMPETITIVE GRANTS								
Illinois Secretary of State	Literacy Grant	Department of Adult Education and Literacy	Director, Adult & Family Services	State	\$46,760	7/1/2016	6/30/2017**	Provides literacy services for adult learners
National Science Foundation	Integrating Sustainability Through Technical Education: Year 3 of 3	Career/Technical Education	Professor, Technical	Federal	\$199,523	7/1/2014	6/30/2017	Integrate sustainable energy technology practices within technical programs at the college and implement a new Certificate in Sustainable Energy Technology.
U.S. Department of Education	TRIO Student Support Services: Year 2 Budget	Project Achieve	Director, Project Achieve	Federal	\$378,361	9/1/2015	8/31/2020	Serves first generation/low income/disabled students
U.S. Department of Education	Strengthening International Studies: Year 3 Budget	English and World Languages	Professor, English/World Languages	Federal	\$126,541	10/1/2014	9/30/2017	Plan, develop, and carry out programs to strengthen and improve undergraduate instruction in international studies and foreign languages.
U.S. Department of Justice	FY16 Bulletproof Vest Partnership Awards: Year 1 of 2	Campus Police	Director, Campus Safety, Police Chief	Federal	\$12,000	6/1/2016	7/31/2018**	Provides a critical resource to state and local law enforcement.
U.S. Department of Transportation	FY2016 Commercial Motor Vehicle Operator Safety Training Grant Program: Year 1 of 2	Corporate and Community Services	Director, Corporate & Community Services	Federal	\$159,800	9/22/2016	3/31/2017	Provides training to drivers in the safe operation of commercial motor vehicles.
WIA WIA Workforce Investment Act Kankakee county and Grundy, Livingston, and Kankakee Workforce Board	Adult and Dislocated Workers Programs	Workforce Development	Director, Workforce Development	Federal	\$333,460	7/1/2016	6/30/2017**	Provides training and support services to qualified candidates
WIA Workforce Investment Act Kankakee county and Grundy, Livingston, and Kankakee Workforce Board	Youth Programs	Workforce Development	Director, Workforce Development	Federal	\$205,000	7/1/2016	6/30/2017**	Provides training and support services to eligible youth
WIA Workforce Investment Act Will County	Adult and Dislocated Workers Work Readiness Programs (Career Certified)	Workforce Development	Director, Workforce Development	Federal	\$203,734	7/1/2016	6/30/2017**	Provides job readiness training
WIA Workforce Investment Act Will County	My Future -Youth GED; Youth Work Readiness & Occupational Training for Youth Program (Connect to your Future)	Workforce Development	Director, Workforce Development	Federal	\$1,493,993	7/1/2016	6/30/2017**	provides assistance to targeted youth in employment & academic success & occupational skill training program for low-income youth
U.S. Department of Education	Title III Progressive Pathways to Student Success Year 2 Budget	Student Development	Director, Developmental Education	Federal	\$426,316	10/1/2015	9/30/2020	Funds to expand institutional capacity to serve low-income students
IL Board of Higher Education	IL Cooperative Work Study FY16	Career Services	Director, Career Services	State	\$28,046	3/1/2016	6/30/2017**	Expands opportunity for students to pursue internships; clinical placement; & coop programs
U.S. Department of Education	Talent Search	Student Support Services TRIO	Director, Project Achieve	Federal	\$230,000	7/1/2016	6/30/2021**	Provides academic, career, and financial counseling to high school students to continue on to and complete their postsecondary education
U.S. Department of Justice	Office on Violence Against Women	Campus Program	Associate Professor, Counseling	Federal	\$300,000	10/1/2016	9/30/2019**	Strengthens the response of institutions of higher education to the crimes of sexual assault, domestic violence, dating violence and stalking on campuses

JOLIET JUNIOR COLLEGE
FY17
GRANTS REPORT
JULY 1, 2016 - JUNE 30, 2017

Granting Agency	Title	Department	Grant Manager	Agency	Amount	Start Date	End Date	Description
COMPETITIVE GRANTS					\$4,143,534			
AGENCY ALLOCATED GRANTS								
ICCB Illinois Community College Board	Adult Education	Department of Adult Education and Literacy	Director, Adult & Family Services	Federal/State	\$1,611,165	7/1/2016	6/30/2017*	Supports Adult Education instructional and support programs (Federal Basic, \$527,906; E/L Civics, \$39,446; State Basic, \$549,139; State Public Assistance, \$131,649; State Performance, \$363,025)
ICCB Illinois Community College Board	Perkins III	Career/Technical Education	Dean, Career & Technical Education	Federal	\$458,000	7/1/2016	6/30/2017*	Supports career and technical education
IDHS Illinois Department of Human Services	TANF Temporary Assistance for Needy Families	Department of Adult Education and Literacy	Director, Adult & Family Services	Federal	\$158,667	7/1/2016	6/30/2017*	Provides employment readiness, job placement, work experience, case management, and training for Public Aid recipients
AGENCY ALLOCATED GRANTS					\$2,227,832			
SUBCONTRACTOR/PARTNER IN GRANT								
SUBCONTRACTOR/PARTNER IN GRANT					\$0			
FY 17 Total All Grants: as of May 6, 2016					\$6,371,366			

* allocated not finalized

** applied not finalized

**CAPITAL/FACILITIES
MASTER PLAN**

EXECUTIVE SUMMARY

Joliet Junior College's Capital Improvement Plan (CIP) for FY17 integrates the Master Plan, previously approved infrastructure improvements and the planned annual capital improvements.

The CIP places greater emphasis on safety, interior finishes, site improvements, utility systems, and mechanical equipment. The project list was collectively created from project requests, Facility Service Department assessments, the Facility Condition assessment and the college Master Plan.

This fiscal year the college will embark on approximately \$2.3 million of restricted Operations and Maintenance (O & M) Fund projects, and \$1 million of protection, health and safety projects. These projects are identified in 12 categories. A list of annual capital improvement project requests are also included, which total an additional \$132,697. FY17 will continue construction of the JJC Events Center and the Romeoville Expansion with occupancy August FY18.

The City Center build-out submitted to the Resource Allocation Management Plan (RAMP) which is scheduled to be completed January FY17 is listed within this document. In 2014, the state advanced \$10 million of the \$26.1 million total state contribution, but this funding has not been received.

Additional information is also included to explain all aspects of the capital program. A narrative description of capital funds that support the program is included and projects are organized by funding source. The process for developing the CIP is detailed, especially in relation to the college's Master Plan.

CAPITAL IMPROVEMENT PLAN PROCESS

The Joliet Junior College CIP is designed to ensure that facilities renewal and improvement projects are planned, organized, and coordinated effectively to support the mission and vision of the college. The program is updated annually in conjunction with the budget process beginning in January. Plan objectives and goals include:

- ◆ Facilitate learning through facility enhancements
- ◆ Ensure facility compliance with environmental, health and safety regulations
- ◆ Extend the life expectancies of buildings and infrastructure
- ◆ Construct new facilities to meet the academic demands of a growing community

1. Capital Improvement (Master Plan)

Master Plan Development

- ◆ Develop the college Master Plan considering short- and long-range needs with input from the Master Plan Steering Committee and outside architects
- ◆ Solicit needs from all departments at all campuses
- ◆ Prioritize projects related to the Master Plan
- ◆ Review by Senior Leadership Team (SLT)
- ◆ Hire financial analyst firm advisor to develop potential funding sources
- ◆ Present to JJC Board of Trustees for consideration and approval
- ◆ Submit final plan to the Illinois Community College Board (ICCB)

2. Capital Renewal and Deferred Maintenance (Infrastructure) Plan

The college completed a facility condition assessment report in FY08. The purpose of this analysis is to obtain an independent review of present facility conditions and what future funding and management programs are required to maintain the functional operations of the college.

- ◆ Develop life-cycle building system and infrastructure replacement plan
- ◆ Utilize outside assistance to develop plan
- ◆ Implement plan utilizing Facility Services computerized maintenance management system (TMA) software
- ◆ Facility condition assessments project a Facilities Condition Index and renewal/replacement spending over time

- ◆ For reporting purposes, projects are broken down according to the following major building and infrastructure components:
 - exterior wall systems
 - conveying systems
 - heating systems
 - electrical systems
 - cooling systems
 - roofing systems
 - interior systems
 - electrical lighting
 - safety systems
 - plumbing systems
 - site work
 - specialty projects

- ◆ Facility Services Department reviews and modifies the plan and reports monthly on status to the Buildings and Grounds Committee. Plan modifications may be necessitated by a failure to obtain funding from outside sources, unanticipated building system or equipment failures, unforeseen safety concerns, etc.

3. Annual Capital Improvement (Immediate Needs)

For the college's purposes, annual projects include:

- ◆ The installation of any item of equipment to be permanently attached to the building or connected to a building system
- ◆ Installation of new furnishings, computer, telecommunications or media equipment
- ◆ Alteration of space

Annually, during the month of January, Financial Services, in conjunction with Facility Services Department, requests all academic and administrative departments, faculty, employees and students to submit project requests. Project requests submitted after the deadline are deferred for consideration until the following budget preparation period.

The project request provides a summary overview of the proposed project and addresses only pertinent facts that will enable administration to come to a decision regarding continuance with more planning information.

1. **Project Narrative/Justification** - A brief narrative description of the deficiencies with the existing situation and how and when the proposed project will alleviate the identified deficiencies. Items considered are demand, functionality, physical condition, etc. How the project will relate to college goals and objectives must also be explained.

2. **Alternatives to the Proposal** - All alternatives are discussed and considered. Special attention should be given to those alternatives which could reduce the cost of the proposed project.
3. **Space Analysis** - Using the space utilization study as a guide, an explanation of space needs, space availability, flow patterns, future growth, if applicable, function analysis and the effect of the proposed space alterations on space and functions of other departments or services is provided.
4. **Furniture/Equipment Need** - New furniture and equipment needs should be identified.
5. **Technology/Media Requirements** - The needs for technology equipment and services should be identified.
6. **Impact Analysis** – Explanation of both the impact on the operating budget as well as the impact of not proceeding now with this plan is included.

Projects are evaluated using the following criteria:

- ◆ conformance with the Strategic and Master Plans
- ◆ impact on college support services
- ◆ cost and availability of funds
- ◆ code compliance
- ◆ impact on program operations
- ◆ aesthetics
- ◆ impact on building systems
- ◆ availability of space
- ◆ impact on adjacent areas

Upon completion of the review, Facility Services submits a list of recommended projects in priority order. The submittal will include a total project budget summary for each project along with an analysis of the project impact.

Following SLT review and approval, the Facility Services Department will prepare an annual Capital Improvement Project list for submission to the college's Board of Trustees for review.

Upon review by the Board of Trustees, the Facility Services Department will begin the project management process.

The following pages give details of the Master Plan, the Capital Renewal and Deferred Maintenance Plan, and the annual capital improvement (immediate) needs.

FACILITY MASTER PLAN

Overview

The Master Plan is a critical review of the existing facilities and land use for Joliet Junior College, as well as a plan of prioritized recommendations which responds to the challenges facing the college as it functions in a growing community.

Purpose

The purpose of the Joliet Junior College Master Plan is to provide a rational and orderly system to address existing physical concerns, and accommodate future needs throughout the JJC District. In order to help accomplish the college's vision, mission, core values and Strategic Plan, additional structures and other improvements to its existing physical resources have been approved by the board.

The Steering Committee focused its efforts on the physical needs of the Main Campus, Romeoville Campus and City Center Campus, while acknowledging the need for a continued presence in Grundy County and the potential need for a new presence in Bolingbrook and in the eastern part of the JJC District.

Process

The master planning process was organized and overseen by a Steering Committee that comprised representatives from the Board of Trustees, faculty and administration. The Steering Committee also established the following overall goals:

- ◆ strategic alignment
- ◆ function and aesthetics
- ◆ prioritized growth
- ◆ programmatic focus
- ◆ financial responsibility
- ◆ sustainable approach

The planning effort also involved a wide cross-section of other faculty, administration, staff, students, and community members who provided valuable input during the numerous space needs, interviews and focus group meetings. Interaction with the steering committee and SLT occurred primarily during a series of on-campus meetings and presentations. Between these sessions, the master planning team documented generated and developed concepts and ideas for review at subsequent sessions.

MASTER PLAN PROJECT DESCRIPTIONS

2008 – 2013 Master Plan Remaining Projects

City Center Campus: - New construction is proposed to house the Culinary Arts, Hospitality, General Educational Development/English as a Second Language (GED/ESL) Training, Adult Education Programs, support library, computer lab, and student spaces. Core and shell were completed in FY14 at a cost of \$21 million. The interior build-out began in FY16 at an additional cost of \$37 million and is estimated to be completed January 2017. Estimated Total Cost: \$58,000,000

Estimated Operating Cost Impact

The chart below depicts cost implications associated with the stages of projected completion. These numbers are a good representation of Facility Services operating needs associated with this capital development. Please note, the cost for new academic program spending is not included, as specific programming has not yet been determined.

	City Center FY14	City Center FY15	City Center FY16	City Center FY17
Custodial	\$0	\$0	\$0	\$59,000
Maintenance	\$0	\$0	\$0	\$74,000
Grounds	\$0	\$0	\$0	\$0
Security	\$0	\$0	\$0	\$78,000
Utilities	\$50,000	\$50,000	\$50,000	\$250,000
Supplies and Contract Services	\$0	\$0	\$0	\$98,000
Service Equipment	\$0	\$0	\$0	\$80,000
Totals	\$50,000	\$50,000	\$50,000	\$639,000

- ◆ **City Center Campus** (Approximately 99,068 GSF) - assumes an increase of one building service worker, one general maintenance staff, one security officer, utilities and supplies

2013 – 2018 MASTER PLAN UPDATE

The Master Plan update includes the Romeoville Expansion and the JJC Events Center which have been identified as the large construction top priorities. Remaining projects will be prioritized and completed as funding becomes available.

Romeoville Campus Expansion: Romeoville campus is experiencing the most pronounced growth rate when compared to the other JJC campuses. Additional space (49,392 GSF) for both academic programs and student development space are needed to respond to this growth and provide for a more self-sufficient operation and delivery of educational services. Anticipate completion in FY18. Estimated Cost: \$23,345,000

JJC Events Center: The athletics and physical education facility previously envisioned has now been reconsidered as a multi-purpose facility that would combine athletics, physical education, conference center and corporate training (80,863 GSF). Anticipate completion in FY18. Estimated Cost: \$21,655,000

Bookstore Renovations: Modify orientation of cashier stations creating efficient sales area. Completed in FY13. Cost: \$6,150

Bookstore Staging: Enclose space on second floor A-Building for expanded text book staging. Completed in FY14. Cost: \$8,950

Dean's Office Career and Technical Education (CTE): Create office and reception area in C-concourse for greater efficiencies. Completed in FY14. Cost: \$43,000

Dual Credit: Renovate vacated Math Learning Center C-2019 to accommodate offices, meeting space, workspace and storage. Completed in FY14. Cost: \$91,772

Foundation/Alumni Wall: Develop space at the eastern end of C-concourse with digital display and casement to securely exhibit alumni history. Completed in FY14. Cost: \$11,185

Tutoring/Computing Center: Renovate vacated nursing classrooms to accommodate class room based tutoring and skills practice lab space. Completed in FY14. Cost: \$840,357

Veterans Center: Renovate vacated nursing offices into area to be used by veterans for meeting counseling space. Completed in FY14. Cost: \$237,118

ESTIMATED OPERATING COST IMPACT

The chart below depicts cost implications associated with each year of new construction as projected to completion. These numbers are a good representation of Facility Services' operating needs associated with capital development. Please note the cost for new academic program spending is not included.

	Romeoville Campus Expansion FY18	JJC Events Center FY18	Main Campus Renovation	Cumulative Totals
Custodial	\$58,000	\$165,000	\$0	\$225,000
Maintenance	\$76,000	\$75,500	\$0	\$151,500
Grounds	\$0	\$0	\$0	\$0
Campus Police	\$0	\$150,000	\$0	\$150,000
Utilities	\$90,000	\$270,500	\$0	\$360,500
Supplies and Contract Services	\$60,000	\$338,000	\$0	\$402,000
Totals	\$290,000	\$999,000	\$0	\$1,289,000

Romeoville Campus Expansion (49,392 GSF) - assumes an increase in one full-time custodial building service worker, one full-time maintenance staff, utilities and supplies/contract services.

JJC Events Center (80,863 GSF) - assumes an increase of two full-time custodial building service workers, two part-time custodial building service workers, one full-time maintenance staff, one full-time Police Officer, one full-time Campus Safety Officer and three part-time Campus Safety Officers (CSOs), utilities and supplies/contract services.

MASTER PLAN SCHEDULE OVERVIEW

Project Schedule

Anticipated

Bookstore Renovations	Complete
Bookstore Staging Area	Complete
Dean’s Office CTE	Complete
Dual Credit	Complete
Foundation/Alumni Wall	Complete
Tutoring/Computing Center	Complete
Veteran’s Center	Complete
City Center core and shell	Complete
City Center build-out	FY17
JJC Events Center	FY18
Romeoville Campus Expansion	FY18

Funded Master Plan Schedule Overview					
FY13	FY14	FY15	FY16	FY17	FY18
<i>Completed:</i> Bookstore Renovations \$6,150	<i>Completed:</i> Bookstore Staging Area \$8,950	JJC Events Center Estimated Cost: \$21,655,000			
	<i>Completed:</i> Dean's Office CTE \$43,000	Romeoville Campus Expansion Estimated Cost: \$23,345,000			
	<i>Completed:</i> Dual Credit \$91,772				
	<i>Completed:</i> Foundation/Alumni Wall \$11,185				
	<i>Completed:</i> Tutoring/Computing Center \$840,357				
	<i>Completed:</i> Veteran's Center \$237,118				
	<i>Completed:</i> City Center Core and Shell \$21,000,000	City Center Build-Out Estimated Cost: \$37,000,000			

CAPITAL RENEWAL & DEFERRED MAINTENANCE PLAN

CAPITAL FUNDING SOURCE DESCRIPTION

Resource Allocation and Management Plan (RAMP)

A community college may request state funding for up to 75 percent of total project costs of any type of project listed in ICCB Rule 1501.603. The vehicle for requesting state funds is the RAMP request submitted to the ICCB in July of each year. ICCB staff reviews all requests submitted in RAMP to determine their eligibility for funding. Eligible projects are then rated and prioritized. The projects receiving the highest evaluation are submitted to the ICCB for its consideration. Approved projects comprise the annual ICCB budget request to the Illinois Board of Higher Education (IBHE). Final approval and funding for RAMP projects are dependent on recommendations and action by the Governor and State Legislature.

Protection, Health and Safety (PHS) Funds

Protection, health, and safety projects are authorized by Section 3-20.3.01 of the Public Community College Act. The purpose of this funding is to alter and repair the facilities of a district such that the health and safety of the occupants may be protected, energy may be conserved, handicapped accessibility may be increased, the structural integrity of the facility may be preserved, or environmental hazards corrected.

Section 3-20.3.01 of the Public Community College Act provides two methods of funding protection, health, and safety projects. ICCB approval is required for either method. Upon approval, the ICCB will issue a certificate of approval authorizing the college to sell bonds or levy a tax. The law permits a college to have a total of \$4.5 million in protection, health, and safety bonds outstanding at any one time. Taxes may be levied up to \$.05 per \$100 of equalized assessed valuation for any one year. Also, projects may be funded using both bond proceeds and tax levy authority.

Grants

Capital renewal grants are state grants allocated proportionally to each community college district based on the latest fall on-campus nonresidential gross square feet of facilities as certified by the ICCB. Such grants are to be utilized for miscellaneous capital improvements such as rehabilitation, remodeling, improvement, and repair; architect/engineer services; supplies; fixed equipment and materials; and all other expenses required to complete the work. These funds will not lapse at the end of the fiscal year.

Energy-related grants and rebates that have been received through organizations such as Department of Community and Economic Opportunity (DCEO) or Illinois Clean Energy Foundation enable Joliet Junior College to further expand energy saving initiatives.

Operations and Maintenance (O & M) Restricted Funds

O & M Restricted Funds are identified as surplus monies from the O & M levy used for building and site acquisition purposes. Monetary funds identified as surplus in the Education and O & M Funds for the current fiscal year will be transferred at year-end into this fund.

Bond Funding

The college has the ability to raise funds from the capital markets through the issuance of bonds and/or debt certificates. Bonds can be sold and repaid with either property taxes or a specific revenue source. Bonds supported by property taxes must be approved by the voters through referendum. Alternative revenue bonds or debt certificates can be sold if a specific revenue source is identified such as tuition. In 2013 and 2008, the college borrowed \$45 million and \$70 million respectively, by issuing alternate revenue bonds which will be repaid with an increase to the student capital fees. In 2009, the taxpayers of the Community College District #525 successfully passed an \$89 million referendum.

Capital Assessment Fee

A capital assessment fee is currently levied at the rate of \$21 per credit hour. This assessment supports the 2013 and 2008 bond issues and other capital projects. This capital fee is paid by all students and is solely used for costs associated with capital projects.

FY17 Capital Improvement Plan Projects					
	BONDS	P.H.S.	R.A.M.P	Restricted O&M	Total All Projects
Exterior Walls System					
Misc. Windows				\$10,000	\$10,000
Misc. Doors				\$10,000	\$10,000
Conveying Systems					
Misc. Equipment Replacement				\$8,000	\$8,000
Heating Systems					
Misc. Heating Equipment Replacement				\$20,000	\$20,000
Electrical Systems					
Replace electrical panels				\$100,000	\$100,000
Misc. Equip./Elec. Repair				\$20,000	\$20,000
Cooling Systems					
Misc. cooling system repairs				\$25,000	\$25,000
Roofing System					
Misc. roof repairs				\$15,000	\$15,000
Interior Systems					
Replacement of Carpet/Tile				\$100,000	\$100,000
Painting Work				\$45,000	\$45,000
Romeoville interior remodel				\$450,000	\$450,000
ADA Transition Plan-Phase I				\$75,000	\$75,000
ACM Removal Renaissance Center				\$275,000	\$275,000
Misc. Renovations (Office moves, etc.)				\$25,000	\$25,000
Misc. ACT Replacement				\$50,000	\$50,000
Electrical Lighting					
Replace Interior Light Fixtures w/LED				\$150,000	\$150,000
Misc. Electrical Lighting				\$20,000	\$20,000

FY17 Capital Improvement Plan Projects					
	BONDS	P.H.S.	R.A.M.P	Restricted O&M	Total All Projects
Safety System					
Keyless Entry - Phase VIII		\$200,000			\$200,000
Upgrade fire alarm system - Phase I		\$550,000			\$550,000
Welding Lab Duct Collector System		\$240,000			\$240,000
Bridge retaining wall repairs		\$50,000			\$50,000
Plumbing Systems					
Remodel C-Building Washroom				\$150,000	\$150,000
Misc. Repairs				\$10,000	\$10,000
Site Work					
Parking Lot Improvements				\$360,000	\$360,000
Signage				\$50,000	\$50,000
Landscape upgrades/restoration				\$70,000	\$70,000
Pond Treating				\$8,000	\$8,000
Bio swale/Lake Treating				\$20,000	\$20,000
Baseball Press Box				\$90,000	\$90,000
Update main and extended campus GIS				\$50,000	\$50,000
Misc. Site Work Improvements				\$25,000	\$25,000
Specialty Projects					
Misc. A/E projects				\$60,000	\$60,000
RAMP					
City Center Build-out	\$8,020,000		\$26,100,000	\$1,000,000	\$35,120,000
Master Plan					
JJC Events Center/ Romeoville Expansion	\$45,000,000				\$45,000,000
	\$53,020,000	\$1,040,000	\$26,100,000	\$3,291,000	\$83,531,000

CAPITAL IMPROVEMENT PLAN PROJECT DESCRIPTIONS

EXTERIOR WALL SYSTEM 0371-301-534.000

Replacement of Miscellaneous Windows: The Main Campus has windows that are original to the campus and failed throughout the past years. These windows continue to fail and need to be replaced. The project scope is to replace any windows that have failed. Estimated Cost: \$10,000

Replacement of Miscellaneous Doors: The Main Campus has exterior doors and hardware that are original to the campus and have failed. The project scope is to replace door and hardware in various locations on Main Campus that have failed. Estimated Cost: \$10,000

CONVEYING SYSTEMS 0371-302-534.000

Miscellaneous Elevator Equipment Replacement: The college has addressed the elevators that were in need of replacement but the other elevators encounter parts that fail throughout the year. The project scope is to replace any elevator components that fail during the year. Estimated Cost: \$8,000

HEATING SYSTEMS 0371-303-534.000

Miscellaneous Heating Equipment Replacement: The project scope is to replace any unforeseen heating components that fail during the year. Estimated Cost: \$20,000

ELECTRICAL SYSTEMS 0371-304-534.000

Replace Electrical Panels: There are antiquated electrical panels around campus that are no longer serviceable due to parts being unavailable. This project will begin to phase in new panels inclusive of engineering and installation. Estimated Cost: \$100,000

Miscellaneous Equipment/Electrical Repair: The college has addressed the electrical system that was in need of replacement but there may be components that fail throughout the year. The project scope is to replace any electrical components that fail during the year. Estimated Cost: \$20,000

COOLING SYSTEMS 0371-305-534.000

Miscellaneous Cooling System Equipment Repair: The college has addressed the cooling systems that were in need of replacement but there may be components that fail throughout the year. Our original chillers are as much as 38 years old. The project scope is to replace any cooling components that fail during the year. Estimated Cost: \$25,000

ROOFING SYSTEMS 0371-306-534.000

Miscellaneous Roofing Repairs: The college has addressed the roofing system that was in need of replacement but failures occur during the year. The project scope is to repair/maintain any failures during the year. Estimated Cost: \$15,000

INTERIOR SYSTEMS 0371-307-534.000

Replacement of Carpet/Tile: The replacement of worn vinyl composition tile (VCT), carpet and other flooring material is an ongoing effort by the college. This project will continue those efforts by replacing carpet in office areas, and classrooms that have not yet received new flooring. New flooring is bought to match the current standards set forth as part of the current Master Plan. Estimated Cost: \$100,000

Painting Work: Scheduled painting of classrooms and offices is an ongoing effort by the college. This project will continue those efforts by performing patching and painting in offices and classrooms to match the current JJC standards. Estimated Cost: \$45,000

Romeoville Interior Remodel: The existing Romeoville Campus requires remodeling and upgrading to meet programming requirements. The scope of work includes interior demo and new construction of walls, floors, ceilings, lighting and painting of classrooms, labs, student lounge and adjunct faculty spaces. Estimated Cost: \$450,000

ADA Transition Plan-Phase I: There are existing areas around campus that are not in compliance with the current ADA regulations. The college is mandated to maintain ADA accessible facilities. Through a multi-year phasing plan, the college will go through and make necessary corrections to be in compliance with all known deficiencies. Estimated Cost: \$75,000

ACM Removal Renaissance Center: Prior to renovation beginning at the Renaissance Center, it is necessary to remove any asbestos containing material. This project allows for the ACM removal within the Renaissance Center as well as the 5 story hotel prior to demolition.
Estimated Cost: \$275,000

Miscellaneous Renovations (office moves, etc.): Minor renovations do not always get captured in planning but require a variety of infrastructure modifications such as electrical, data, phone, walls, doors, etc. Estimated cost: \$25,000

Miscellaneous Acoustical Ceiling Tile Replacement: Areas of acoustical ceiling become damaged or worn during any given fiscal year. This project scope repairs or replaces ceiling grid and tiles to match existing JJC standards. Estimated Cost: \$50,000

ELECTRICAL LIGHTING 0371-308-534.000

Replace Interior Light Fixtures with LED: The college will continue with the replacement of old fluorescent light fixtures with LED light fixtures. The replacement of

these light fixtures is an ongoing sustainability effort by the college. Estimated Cost: \$150,000

Miscellaneous Electrical Lighting: Miscellaneous areas of light requiring repairs or replacement that are unplanned may be identified during the fiscal year. Estimated Cost: \$20,000

SAFETY SYSTEMS 0392-317-534.000

Phase VIII Keyless Entry: The keyless entry system is an ongoing program. This project will continue with interior doors at the Main and extended campuses as determined through priority planning with Campus Police. This project allows for further securing and monitoring of the college. Estimated Cost: \$200,000

Upgrade Fire Alarm System Phase I: The existing Honeywell fire alarm system will be obsolete in the near future. This project will entail the replacement of panel boards, devices and installing new panels as well as a backbone system. This will be a multiyear phased project. The scope of work includes all necessary engineering fees. Estimated Cost: \$550,000

Air Handling Units Replacement Buildings C through G – Phase I: These antiquated AHU's are beyond their useful life which have potential health and safety concerns. This work will entail the replacement of AHU's with new energy efficient units. The scope will include engineering and replacement. Estimated Cost: \$240,000

Bridge Retaining Wall Repairs: Ring Road bridge retaining wall over water inlet to lake is deteriorating. Repairs are necessary to prevent further failure and potential damage to Ring Road. This budget includes engineering fees and construction. Estimated Cost: \$50,000

PLUMBING SYSTEMS 0371-310-534.000

Remodel C-Building Washroom: The restroom facilities within the automotive department were not remodeled as part of the master plan due to budget constraints. This project is for the renovation and new fixtures to match the current college standards and minor modifications to meet the programming requirements of the department. The project is inclusive of A/E services. Estimated Cost: \$150,000

Miscellaneous Equipment Replacement: The college has addressed the plumbing system that was in need of replacement but other systems may fail throughout the year. The project scope is to replace plumbing system components that unexpectedly fail during the year. Estimated Cost: \$10,000

SITE WORK 0371-312-534.000

Parking Lot Improvements: During the course of our recent master plan projects the parking layouts of the existing parking lots have been revised for improved capacity and safety standards. Surface wear and weathering has resulted in bleed through of former lot striping and markings. The scope of this project is to resurface, stripe parking lots and modify any required power, data, emergency phones and cameras. Estimated Cost: \$360,000

Signage: New signage consistent with the colleges new standards is required in some existing and renovated areas. This scope provides continued upgrade of college signage. Estimated Cost: \$50,000

Landscape Upgrades/Restoration: In a continued effort to maintain and tie in landscaping from new buildings to existing areas around main and Romeoville campuses, this scope of work includes any necessary architectural fees, replacement of deteriorated landscaping to match recent landscape projects meeting college standards. Estimated Cost: \$70,000

Pond Treating: The new pond that is part of campus water detention requires ongoing maintenance. Estimated Cost: \$8,000

Bioswale /Lake Treating: The new bio swale that is part of the lake restoration begun in FY 2010 requires ongoing maintenance and monitoring. Estimated Cost: \$20,000

Baseball Press Box: The current press box at the men's baseball field requires attention and relocation. In addition, the current storage shed at the men's baseball field is dilapidated. Most of the baseball athletic equipment will be stored in the new Event Center's storage space. This project allows for the design and construction of a new press box with additional storage allowing for the demolition of the existing press box and storage shed for improved viewing. Estimated Cost: \$90,000

Update Main and Extended Campus GIS: As a result of newly constructed master plan buildings (including current Events Center and Romeoville Expansion), the GIS system requires significant updating of utilities. This project would include incorporating Romeoville and Weitendorf. Estimated Cost: \$50,000

Miscellaneous Sitework Improvements: Over the years, pavement and sidewalks have become deteriorated and require attention. This project provides miscellaneous repairs or replacement to site work as needed. Estimated Cost: \$25,000

SPECIALTY PROJECTS 0371-311-534.000

Miscellaneous A/E Projects: This account is for any miscellaneous items that develop during the year that requires an Architect/Engineer. Estimated Cost: \$60,000

ANNUAL IMPROVEMENT PROJECTS

Cabinets for Vet Tech: This project is for the replacement of cabinets in the Vet Tech area in rooms B-1018, B-1022, B-1032 and B-1034. The existing cabinets have deteriorated extensively, including cabinet doors falling off creating a security and safety issue. Estimated Cost: \$132,697

DEBT

DEBT SUMMARY

Total outstanding, long-term debt and interest payable as of June 30, 2016, is \$298,859,995. Debt service, or the amount budgeted for payment of principal and interest in FY17 is \$16,395,253. Of this amount, \$5,735,000 is for the payment of principal and \$12,009,253 is for the payment of interest. The escrow account created from the Series 2012 and 2013 refunding bonds will pay \$1,349,000 of scheduled interest payments. The following is a summary of the debt obligations.

- A general obligation bond (alternate revenue source) issue dated November 12, 2008, for the support of the Master Plan, provides for the retirement of principal of \$2,790,000 in 2017, \$2,940,000 in 2018, \$3,105,000 in 2019, \$4,210,000 in 2020, \$4,470,000 in 2021, \$4,750,000 in 2022, \$5,045,000 in 2023, \$6,335,000 in 2024, \$6,735,000 in 2025, \$7,610,000 in 2026, \$7,760,000 in 2027, and \$8,205,000 in 2028. Interest is payable on December 1 and June 1 at 5.25% to 6.25%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$70,000,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 63,955,000
- A general obligation bond issue dated July 31, 2009, Series 2009B, for the support of the Master Plan, provides for the retirement of principal of \$2,845,000 in 2017, \$3,225,000 in 2018, \$3,650,000 in 2019, \$4,110,000 in 2020, \$4,610,000 in 2021, \$5,155,000 in 2022, \$5,745,000 in 2023, \$6,395,000 in 2024, \$7,095,000 in 2025, \$7,860,000 in 2026, \$8,685,000 in 2027, \$9,575,000 in 2028, and \$10,555,000 in 2029. Commencing in 2011, interest is payable on July 1 and January 1 at 4.30% to 7.0%. The original amount of the note was \$82,000,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 79,505,000
- A general obligation refunding bond (alternate revenue source) issue dated December 17, 2012, for the advance refunding of a portion of the Series 2008 bonds to gain overall savings for the college, provides for the retirement of principal of \$100,000 in years 2017 through 2024, \$1,920,000 in 2025, 2,080,000 in 2026, \$1,240,000 in 2027 and \$3,000,000 in 2028. Interest is payable on December 1 and June 1 at 2.00% to 4.00%. The escrow account established by this issue invested in bond obligations of the State of Illinois. This escrow does not accomplish an in-substance defeasance of the refunded bonds. Therefore, the entire outstanding amount of the Series 2008 bonds is presented as an outstanding long-term obligation. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$9,445,000. These bonds received an “AA” rating from Standard & Poor’s.

\$ 9,040,000

<ul style="list-style-type: none"> • A general obligation refunding bond (alternate revenue source), Series 2013A, issue dated September 27, 2013, for the advance refunding of a portion of the Series 2008 bonds to gain overall savings for the college, provides for the retirement of principal of \$2,340,000 in 2020, 2,570,000 in 2021, \$2,975,000 in 2022, \$2,905,000 in 2023 and \$3,325,000 in 2024. Commencing in 2014, interest is payable on December 1 and June 1 at 5.00%. The escrow account established by this issue invested in bond obligations of the State of Illinois. This escrow does not accomplish an in-substance defeasance of the refunded bonds. Therefore, the entire outstanding amount of the Series 2008 bonds is presented as an outstanding long-term obligation. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$14,465,000. These bonds received an “AA” rating from Standard & Poor’s, as well as an “Aa1” rating from Moody’s Investors Service. 	\$ 14,115,000
<ul style="list-style-type: none"> • A general obligation bond issue (alternate revenue source), Series 2013B, dated November 19, 2013, for the support of a new multipurpose facility and for improvements to the Romeoville campus, provides for the retirement of principal of \$1,380,000 in 2029, \$1,545,000 in 2030, \$3,375,000 in 2031, \$3,570,000 in 2032, \$5,040,000 in 2033, \$5,305,000 in 2034, \$5,585,000 in 2035, \$5,880,000 in 2036, \$6,190,000 in 2037, and \$6,495,000 in 2038. Commencing in 2014, interest is payable on December 1 and June 1 at 5.00% to 5.50%. The district has pledged tuition revenues for the repayment of these bonds. The original amount of the note was \$44,365,000. These bonds received an “AA” rating from Standard & Poor’s, as well as an “Aa1” rating from Moody’s Investors Service. 	<u>\$ 44,365,000</u>
Total Long-Term Obligations	210,980,000
Less: Current Portion	<u>(5,735,000)</u>
Total	<u>\$205,245,000</u>

The summary of future debt service requirements as of June 30, 2016, is as follows:

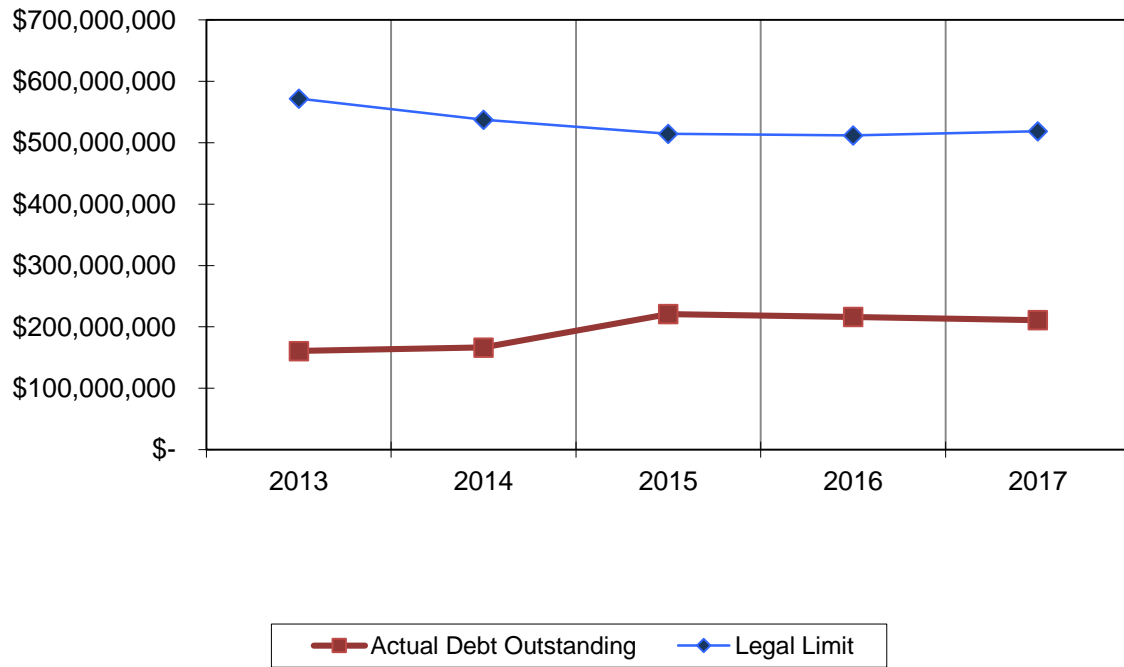
<u>Fiscal</u> <u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>To Be Paid</u> <u>From Escrow</u>	<u>Total College</u> <u>Obligation</u>
2017	5,735,000	12,009,253	17,744,253	1,349,000	16,395,253
2018	6,265,000	11,710,968	17,975,968	1,349,000	16,626,968
2019	6,855,000	11,378,618	18,233,618	1,349,000	16,884,618
2020	10,760,000	10,981,362	21,741,362	3,629,000	18,112,362
2021	11,750,000	10,361,520	22,111,520	3,741,500	18,370,020
2022	12,980,000	9,671,798	22,651,798	4,018,064	18,633,735
2023	13,795,000	8,896,752	22,691,752	3,797,438	18,894,315
2024	16,155,000	8,082,501	24,237,501	4,073,675	20,163,826
2025	15,750,000	7,085,907	22,835,907	2,372,425	20,463,482
2026	17,550,000	6,149,113	23,699,113	2,473,750	21,225,363
2027	17,685,000	5,071,703	22,756,703	1,553,000	21,203,703
2028	20,780,000	3,957,888	24,737,888	3,278,250	21,459,638
2029	11,935,000	2,691,550	14,626,550	-	14,626,550
2030	1,545,000	2,246,225	3,791,225	-	3,791,225
2031	3,375,000	2,161,250	5,536,250	-	5,536,250
2032	3,570,000	1,975,625	5,545,625	-	5,545,625
2033	5,040,000	1,779,275	6,819,275	-	6,819,275
2034	5,305,000	1,514,675	6,819,675	-	6,819,675
2035	5,585,000	1,236,163	6,821,163	-	6,821,163
2036	5,880,000	942,950	6,822,950	-	6,822,950
2037	6,190,000	634,250	6,824,250	-	6,824,250
2038	6,495,000	324,750	6,819,750	-	6,819,750
Total	\$ 210,980,000	\$ 120,864,096	\$ 331,844,096	\$ 32,984,101	\$ 298,859,995

Debt Limits

The legal debt limit or the total amount of debt that can be issued by the college is 2.875 percent of assessed valuation. Assessed valuation in levy year 2015 is \$18,045,098,787. At 2.875%, the debt limit translates into \$518,796,590. The current debt outstanding that applies to this limit totals \$79,505,000. This amount subtracted from the debt limit is the college's debt margin of \$439,291,590.

The graph illustrates how historically the college's total debt has been well below the legal limit.

Legal Debt Limit vs. Debt Outstanding



FINANCIAL POLICIES

FINANCIAL POLICIES

Financial and Budgetary Guidelines

JJC's Board of Trustees recognizes the importance of protecting funds and using them sensibly. In addition to JJC policies and procedures, major aspects of budgeting and finance are prescribed by the *Illinois Public Community College Act* and the Illinois Community College Board (ICCB). These guidelines help keep the College financially viable and assist in planning, preparing and administering a balanced budget. Synopses of these guidelines are listed below.

JJC BOARD APPROVED POLICIES

8.01.00 Budget

This policy describes the general guidelines for budgeting and the budgeting process.

Contained within this policy are the College's policies governing the preparation and approval of operating and capital budgets, policies defining the role of Financial Services and other departments, agencies and activities which participate in the budgetary process, and policies pertaining to the implementation and control of operating and capital budgets. These policies apply to all college divisions/agencies, departments and activities.

Budgeting

The following policies govern budget preparation. An explanation of the role of the Financial Services Department is provided and the process by which operating activities, departments and divisions of the college participate in the preparation of budgets is described.

Preparation and Approval of College Budgets

The President, through the Senior Leadership Team, has primary responsibility for planning, coordinating, and participating in the preparation of college budgets. Schedules, minimum standards, formats, procedures, and expenditure/revenue estimation criteria are promulgated by the Financial Services Department. Participation at all levels and managers responsible for specific accounts is an integral part of this process.

For purposes of this policy statement, annual operating budgets, capital budgets and other special purpose budgets are encompassed by the term College Budgets. This general policy statement is applicable to all funds, Federal, State and Local.

The Board approves the annual operating budgets of the College in accordance to state statutes.

Capital budgets and other special purpose budgets are approved by the Board or the College President as appropriate.

Budget Guidelines Covering Revenue Estimation and Expenditure Criteria

The Vice President of Administrative Services is responsible for providing guidance pertaining to the estimation of revenues and projection of expenditures. Such guidance will

come from the annual Three-Year Financial Plan presented to the Board. Additional guidance may take the form of communication provided by the State or result from independent studies and the application of budget assumptions.

This policy does not preclude activities from submitting justification for variance from standard guidelines in formats designated by the Financial Services Department.

Revenues will be estimated conservatively, using an objective and analytical approach.

All guidelines related to revenues will place primary emphasis on the estimates of the Controller.

Balanced Budget

Every effort will be made to submit a balanced operating budget (Education and Operations & Maintenance Funds) in which revenues are greater than or equal to expenditures and one-time revenues will not be used for operational expenditures.

Timetable of Budget Functions

It is the responsibility of the vice president of administrative services to establish a schedule of budget functions which will serve to guide the budget development and implementation process for all divisions of the College. The schedule which is developed will be based on requirements and due dates established by the State, guidance received from the vice president of administrative services and the management needs of the College. Efforts will be made to provide for participation of all divisions in the development of the timetable of budget functions.

Vice presidents, deans, directors, and department or activity heads are authorized to establish working schedules within the general schedule established by Financial Services.

The method of communicating the schedule of budget functions shall be generally consistent from year to year and will be by such media as is deemed necessary and appropriate. The Board will ensure the preparation of a tentative budget for the College for each fiscal year and the vice president of administrative services will make the tentative budget available for public inspection in accordance with state law, which is currently thirty (30) days prior to the Board 's final action on the budget. All efforts should be made to allow the Board time to review the tentative budget and approve the annual budget prior to the beginning of each fiscal year (July 1).

8.01.01 Spending Plan

The College budget should be regarded as an educational spending plan. Once it has been adopted it becomes the responsibility of the president to administer that spending plan including the purchase of materials and supplies as authorized by the budget. Sound business practice and specific regulations of the Board will be observed.

8.01.02 College Indebtedness

The securing of funds through the sale of general obligation bonds, revenue bonds, tax anticipation warrants, and other written financial instruments issued by the college shall

constitute a purchase of a commodity, and as such shall be subject to the purchasing policies as established by the Board.

The vice president of administrative services shall seek to maintain and, if possible, to improve its current general obligation bond rating of ‘AA-‘ from Standard and Poor’s and Aal from Moody’s so borrowing costs are minimized and access to credit is preserved. It is imperative that the College demonstrate to rating agencies, financial advisors, investment bankers, creditors, and taxpayers that the College officials are following a prescribed financial plan.

Bonds will be sold on a competitive basis unless it is in the best interest of the College to conduct a negotiated sale. Competitive sales will be the preferred method; however, negotiated financing may be used where market volatility or the use of an unusual or complex financing or security structure is a concern with regard to marketability. The vice president of administrative services will recommend to the Board which method shall be used. This decision will be based on discussions with financial advisors, underwriters and/or bond council.

Taxpayer Equity

The College’s property taxpayers and citizens who benefit from projects financed by bonds should be the source of the related debt service funding. This principle of taxpayer equity should be a primary consideration in determining the type of projects selected for financing through bonds.

Uses

Bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and movable pieces of equipment or other costs as permitted by law. Acceptable uses of bond proceeds can be viewed as items which can be capitalized. Non-capital furnishings and supplies will not be financed from bond proceeds. Refunding bond issues designed to restructure currently outstanding debt are an acceptable use of bonds proceeds.

The College will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency which is beyond its control or reasonable ability to forecast. Recognizing that bond issuance costs add to the total interest costs of financing, a cost benefit analysis should be conducted to determine that bond financing is necessary for financing a project.

Decision Analysis

Whenever the College is contemplating a possible bond issue, information will be developed concerning the following four categories commonly used by rating agencies assessing the College’s credit worthiness. The subcategories are representative of the types of items to be considered. This information will be presented by the vice president of administrative services to the College President’s Senior Leadership Team for its review and recommendation to the Board.

Debt Analysis

- Debt capacity analysis

- Purpose for which debt is issued
- Debt structure
- Debt burden
- Debt history and trends
- Adequacy of debt and capital planning
- Obsolescence of capital plant

Financial Analysis

- Stability, diversity, and growth rates of tax or other revenue sources
- Trend in assessed valuation and collections
- Current budget trends
- Appraisal of past revenue and expenditure trends
- History and long-term trends of revenues and expenditures
- Evidences of financial planning
- Adherence to generally accepted accounting principles
- Audit results
- Fund balance status and trends in operating and debt funds
- Financial monitoring systems and capabilities
- Cash flow projections

Governmental and Administrative Analysis

- Government organization structure
- Location of financial responsibilities and degree of control
- Adequacy of basic service provision
- Intergovernmental cooperation/ conflict and extent of duplication

Economic Analysis

- Geographic and location advantages
- Population and demographic characteristics
- Wealth indicators
- Housing characteristics
- Level of new construction
- Types of employment, industry, and occupation
- Evidences of industrial decline
- Trend of the economy

The College may use the services of qualified internal staff and outside advisors to assist in the analysis, evaluation, and decision process, including bond counsel and financial advisors. Recognizing the importance and value to the College's creditworthiness and marketability of the College's bonds, this policy is intended to insure that potential debt complies with all laws and regulations, as well as sound financial principles.

Debt Planning

Unlimited-tax general obligation bond borrowing should be planned and the details of the plan must be incorporated in the College Capital Improvement Plan. Unlimited-tax general obligation bond issues should be included in at least two Capital Improvement Plans

preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.

Communication and Disclosure

The College will follow a policy of full disclosure on every financial report, voluntarily following disclosure guidelines provided by the Government Finance Officers Association unless the cost of compliance with the higher standard is unreasonable.

General Obligation Bonds

Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.

Generally, bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed. The College will attempt to keep the average maturity of general obligation bonds at or below 20 years. In accordance with state statutes, the College will limit the total of its general obligation debt to 2.875% of the College's assessed value and/or debt services which is less than 15% of operating expenditures unless otherwise approved by the Board.

Whenever possible, the College will finance capital projects by using self-supporting alternate revenue bonds. Alternate revenue bonds assure the greatest degree of equity because those who benefit from a project and those who pay for a project are most closely matched.

Limited Tax General Obligation Debt

Limited tax general obligation bonds should be considered only when constraints preclude the preferred practice of voter approved general obligation bonds. As a precondition to the issuance of limited tax general obligation bonds, all alternative methods of financing should have been investigated. Consideration should always be given to provide a pledge of facility revenue to accompany the basic pledge of limited tax revenues.

Alternate Revenue Bonded Debt

It will be a long-term goal that each enterprise will ensure future capital financing needs are met by using a combination of current operating revenues and alternate revenue bond financing.

Each enterprise should provide adequate debt service coverage. A specific factor is established by the College that projected operating revenues in excess of operating expenses less capital expenditures, depreciation and amortization in the operating fund should be at least 1.25 times the annual debt service costs.

Short Term Financing/Capital Lease Debt

Short-term financing or capital lease debt will be considered to finance certain equipment and rolling stock purchases when the aggregate cost of equipment to be purchased exceeds \$25,000 unless otherwise approved by the Board. Adequate funds for the repayment of principal and interest must be included in the requesting department's approved budget.

The term of short-term financing will be limited to the usual useful life period of the vehicle or equipment, but in no case will exceed ten years.

8.01.03 Audit

A statement of the financial condition of the College shall be published annually in accordance with state Law.

The Office of the Vice President of Administrative Services will keep the Board members informed of the financial condition of the college by providing them with a monthly budget-to-actual report. An annual audit will be conducted of the College's financial transactions by a certified public accountant licensed to practice public accounting in the State of Illinois and appointed by the Board. The audit will be conducted in accordance with generally accepted auditing standards as established by statutes or laws governing junior college operations in the State of Illinois.

8.01.06 Capital Funds Policy

This policy describes the governing principles for preparing the capital budget and the Capital Improvement Plan (CIP). To facilitate informed investment decisions and promote effective management of existing capital assets.

The capital improvement program includes all capital projects, regardless of size, financed with Federal, State and/or College funds, and all departmentally funded projects exceeding the amount stated in the Budget Procedure 8.5(1). The capital improvement program is an ongoing process that includes:

- Assessing capital needs, opportunities and resources
- Assess utility conservation and sustainability opportunities
- Ensuring that potential projects conform with academic priorities and investment strategies
- Establishing priorities for project funding

The CIP is compiled by the Facility Services Department and presented to the President's Senior Leadership Team for input. The president recommends college wide priorities and if approved are included in the capital budget.

Capital Improvement Program

Providing the facilities essential to the accomplishment of the College's mission is a primary concern.

To ensure the availability of such facilities, a 3-Year Capital Improvement Program (CIP) will be developed and updated on an annual basis.

Plan objectives and goals include:

- Improving learning through educational facility enhancements.
- Ensuring facilities compliance with Environmental, Health and Safety Regulations.
- Extending the life expectancy of buildings and infrastructure.
- Construction of new facilities to meet the demands of increasing student enrollment.

The CIP will integrate projects from the college's Facilities Master Plan (Capital Improvement) and 10-Year Facility Condition Assessment with annual immediate needs into a short-range 3-Year Plan. Major components will include:

- Executive summary
- Program/physical history
- Campus Master Plan and description
- CIP process description
- Fund source description
- Project list for coming fiscal year and amounts
- Project descriptions
- 3-year plan for projects by category
- 10-year Facility Condition Assessment
- Program schedule
- Impact on operating budget
- Campus Maps identifying project location

8.01.07 Fund Balance

This policy describes the guidelines for unreserved fund balances in the College operating (general) fund.

Goal

Fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Unreserved fund balances will be unallocated cash at the completion of each fiscal year. The goal is to establish and maintain a general fund balance of twenty five percent of revenues.

Utilization

The proposed recommended use of the unreserved general fund balance is for projects in the Capital Improvement Program (CIP) or other unanticipated one-time expenditures that do not result in recurring operating costs. Expenditures from the unreserved fund balance must be approved by the Board of Trustees.

Replenishment of Reserve Deficits

Once the goal of twenty five percent has been reached, in the event the balance falls below fifteen percent, the vice president of administrative services will implement and submit to the Board, in conjunction with the proposed budget, a plan for corrective action to restore the fund balance to its goal of twenty five percent.

Annual Review

Compliance of this policy will be reviewed by the vice president of administrative services during the budget adoption process.

The Board will receive a report of year end reserves in the general fund as part of the year-end financial report.

8.01.08 Tax Levy

The Board shall annually determine the total amount of taxes to be levied based on the college's approved annual budget. The Board shall authorize the amount of tax levy by

fund and shall authorize the appropriate county and local officials to collect the taxes on the College's behalf in compliance with applicable state statutes and local ordinances.

8.02.00 Federal and State Funds

To provide funds for the support of the College, the Board shall file applications with appropriate federal and state agencies for operating and capital assistance.

8.03.00 Authorization of Expenditures

All expenditures of College funds must be authorized by Board policies through the budget process or by special Board approval.

8.03.01 Pay Advancements

Generally, College employees receive pay on a regularly scheduled basis and in the amount approved by the Board. Individual employee's pay can be impacted by the federal income tax withholding, insurance contributions, and a number of other deductions relating to pay and benefits. It is the responsibility of the individual employee to insure that the required tax forms are completed in an accurate manner. Other occurrences which may impact individual paychecks are time sheet submissions, differential hourly pay, lost time pay sheets, shift differentials, and calculation errors. While it is not the intent of the Board that individual employees be penalized for pay problems beyond their own control, it is believed that the College needs to set some parameters relating to pay advance.

Therefore, it is the policy the Board that pay advances for the reasons noted above may not exceed the sum of dollars allocated for one pay period for the individual involved and will be deducted from the subsequent pay period. Any pay advance in excess of \$1,500 will be reported to the Board. Requests and approval for a pay advance should be directed to the vice president for administrative services or his/her designee.

8.03.02 Payment of Expenditures

The Board will receive a list of all bills submitted for payment monthly. The list will include payee, purpose of expenditure, detail, and check amount, as required under section 110 ILLCS 805/3-27. The bills will be classified in two categories.

- 1) Revolving Fund, and
- 2) Bills to be Approved.

Revolving Fund

To insure prompt payment to our vendors and compliance with the Illinois State Prompt Payment Act a revolving fund under section 110 805/3-27 (b) is established. Expenditures that meet one of the following criteria will be paid bi-weekly, at a minimum, from the Revolving Fund.

- 1) Expenditures under \$5000
- 2) Expenditures under \$5000 made on the College's procurement card
- 3) Utilities i.e., water, electric, gas sewer, waste disposal, telephone, etc.
- 4) Resale expenditures for Food Service and Bookstore
- 5) Monthly life insurance, workers compensation insurance, property insurance and liability insurance premiums
- 6) Travel and travel related expenditures

- 7) Disbursement of student loans, grants and student/miscellaneous refunds
- 8) Independent contractors for instructional services
- 9) Payroll taxes, payroll deductions and unemployment payments
- 10) Postage
- 11) Credit card payments
- 12) Expenditures where the College has a contractual obligation to make the payment by a certain date.
- 13) Expenditure with the approval of the college treasurer or his/her designee.

The Board will receive an itemized listing of those payments made during the previous month.

Bills to be Approved

All bills presented for payment that do not meet the criteria to be disbursed from the Revolving Fund will be listed under this category. It is the responsibility of the Board to approve these bills for payment prior to disbursement being made.

8.5 Purchasing Policy

It shall be the responsibility of the president through his/her designated representative to ensure that all qualified suppliers have the opportunity to bid or offer for sale on a negotiated basis merchandise or services that are to be purchased by the college. The board will be guided by the principle that the college should receive the best quality merchandise and services available for the purchase dollar regardless of who the vendor may be.

It shall be the responsibility of the president through the vice president for business services or his/her designee to maintain vendor bid lists in the Business Office. Additions or deletions can be made upon request by any vendor. Vendors may be removed from the vendor bid list as a result of any unsatisfactory performance on any previous contracts.

A. Purchase of Budgeted Items Not Subject to Competitive Bid:

All purchases of items supported by the adopted budget and not subject to competitive bid as required by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1, as amended) may be made by the vice president for business services or his/her designee without advertising for bids and without requiring price quotations. If for any reason competitive bids or price quotations are deemed advisable by the vice president for business services, they will be obtained and awards made on the basis of conformance to specifications and the amount of the bids.

B. Purchases Subject to Competitive Bidding

All purchases of goods and services, except as noted in Sections 8.5 (A), 8.5.1 and 8.5.2, shall be awarded by the Board of Trustees upon the recommendation of the president of the college. When any purchase to be made by the college is subject to competitive bidding as specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 as amended), the vice

president for business services or his/her designee guarantee due (e.g. sufficient or adequate) advertisement for bids for the sale of those goods and services required by the college. Formal contracts may be any of the following types, as appropriate under the circumstances:

Cost plus Fixed Fee – or time and material.

Fixed Price – both parties share the risk.

Predetermined price w/ceiling – maximum price established and negotiations entered at 40% and 80% of the work.

Open End – volume price given for orders exceeding a stipulated dollar value to be delivered during the course of the year.

Due (e.g. sufficient or adequate) advertisement for bids shall include, but is not limited to, one public notice at least ten days before the bid date in a newspaper or newspapers or general circulation within Illinois Community College District No. 525. In addition to such public advertisement, bids may be solicited directly from such persons who may be deemed, reliable and competent to furnish the item or items required.

All bids must be sealed by the bidder and must be opened by a member of the board at a public bid opening at which the contents of the bids must be announced. The vice president for business services or his/her designee shall prepare a tabulation for consideration for the Board of Trustees and will make recommendations through the president to the Board of Trustees. The board shall award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. The board shall always reserve the right to reject any or all bids.

8.5.1 Emergency Purchases or Repairs

Necessary purchases or emergency repairs, which require major expenditures of monies otherwise subject to Board of Trustees approval, but which require prompt action, may be made as an emergency purchase. Such an emergency expenditure must be approved by three-fourths of the members of the Board of Trustees.

8.5.2 Construction Contracts

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure in excess of the amount specified by the Public Community College Act (Illinois Compiled Statutes, Chapter 110, Paragraph 805/3-27.1 (j), as amended) shall be awarded on the basis of due advertisement for bids. All bids must be sealed by the bidder and must be opened by a member or employee of the Board at a public bid opening at which the contents of the bids must be announced. The vice president for administrative services or his/her designee shall prepare a tabulation for consideration by the Board of Trustees and will make recommendations through the president to the Board of Trustees.

Contracts for repair, maintenance, remodeling, renovation, or construction, or a single project involving an expenditure not in excess of the statutorily specified amount subject

to competitive bidding may be awarded by the vice president for administrative services or his/her designee.

8.5.3 Responsible Bidder

The Board of Trustees will exercise its discretion in determining the responsibility of the bidders and will award the contract to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality and serviceability.

In the event of tie bids, preferences will be given to persons or firms located within the confines of the college district if they are recognized as qualified and can provide the needed services of materials on a substantially equal basis with persons located outside of the college district. At all times, the Business & Auxiliary Services Office will seek to purchase goods and services in line with officially approved policies of the educational institution in a manner that will be in the best interests of the students attending the college and in the best interests of the taxpayers of the district.

In addition to all other requirements bidders must comply with the “Responsible Bidder Ordinance” minimum legal requirements:

1. The bidder must be a duly organized legal entity in good standing with the Illinois Secretary of State and in compliance with all laws prerequisite to doing business in Illinois.
2. The bidder must have a valid Federal Employer Tax Identification Number (FEIN) or social security number.
3. The bidder must be an equal opportunity employer.
4. The bidder must provide certificates of insurance indicating the following coverages if called for in the bid solicitation: general liability, workers compensation, completed operations, automobile, hazardous occupation and product liability.
5. The bidder must comply with all provisions of the Illinois Prevailing Wage Act (820 ILCS130), including wages, medical and hospitalization insurance and retirement for those trades covered in the Act.
6. For construction projects over \$25,000, the bidder must provide an apprenticeship and training program that is registered with the United States Department of Labor’s Bureau of Apprenticeship and Training or is reasonably equivalent to such programs. The bidder must be compliant with the Illinois Drug-Free Workplace Act 30 ILCS 580/.

8.5.4 Procurement of Goods and Services

Employee versus Independent Contractor

The Board recognizes the need for and will compensate for personal services in accordance with the following criteria:

1. Any person who is already an employee of Joliet Junior College cannot be considered an independent contractor by Joliet Junior College except for individuals defined in number two.

2. Individuals who offer their services to the public, and provide a qualified business tax identification number. Number as a normal part of their business may be considered independent contractors.

3. Services rendered to the college will be reimbursed at rates that are reasonable, necessary, consistent with the level of expertise required, and approved by the president, or designee, of the college.

4. All other individuals under the direction of the college, and paid by the college, will be hired as employees through established procedures and paid through the payroll system.

8.5.5 Consultant Services

Consultant expenses for services rendered to the college will be reimbursed at rates that are reasonable, necessary, and consistent with the level of expertise required, and approved by the president, or designee, of the college.

Written professional service agreements related to grant, allied health employees, and staff development consultant services will be utilized.

8.11 Grants – Indirect Cost

During all grant application processes Joliet Junior College will attempt to obtain money for indirect costs whenever allowable. Any indirect costs received will then be directed to the general fund.

12.02.00 Insurance

Insurance shall be purchased on a bid or quote, basis every two to five years as determined by the vice president of administrative services, summarized on standard proposal form in order to provide adequate coverage with satisfactory and convenient service at the lowest cost.

The Board shall purchase with district funds the type and amount of insurance necessary to protect itself as a corporate body, its individual members, its appointed officers, and its employees from financial loss arising out of any claim, demand, suit, or judgment by reason of alleged negligence or other act resulting in accidental injury to any person or property damage within or without the college buildings while the above-named insured are acting in the discharge of their duties within the scope of their employment and/or under the direction of the Board.

ICCB REGULATIONS

Annual Budget

The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level.

Colleges are encouraged to use either of the following budgetary formats: line-item appropriation or program budgeting in conjunction with program performance budgeting

(PPB), or zero-based budgeting (ZBB). However, a budgetary crosswalk may be necessary to complete the line-item appropriation by function budget required by the ICCB.

Each local Board of Trustees must adopt a budget for each fiscal year within or before the first quarter of each fiscal year. Moreover, a tentative budget must be available for public inspection for at least 30 days, or ten days for community college districts in cities of over 500,000 inhabitants, prior to final adoption; and at least one public hearing must be held on the tentative budget.

It is anticipated that each district will develop an expanded operational budget that is more detailed than the budget required by the ICCB. Care should be taken that any budget adopted by the local Board of Trustees meets the requirements of Section 3-20.1 of the *Public Community College Act* for community college districts in cities with less than 500,000 inhabitants or Sections 7-8 through 7-16 for other community college districts.

The budget shall contain a statement of the cash on hand at the beginning of the fiscal year, an estimate of the cash expected to be received during such fiscal year from all sources, an estimate of the expenditures contemplated for such fiscal year, and a statement of the estimated cash expected to be on hand at the end of such year. The estimate of taxes to be received may be based upon the amount of actual cash receipts that may reasonably be expected by the district during such fiscal year, estimated from the experience of the district in prior years and with due regard for other circumstances that may substantially affect such receipts. (Section-3-20.1)

The budget shall set forth estimates, by classes, of all current assets and liabilities of each fund of the board as of the beginning of the fiscal year, and the amounts of those assets estimated to be available for appropriation in that year, either for expenditures or charges to be made or incurred during that year or for liabilities unpaid at the beginning thereof. Estimates of taxes to be received from the levies of prior years shall be net, after deducting amounts estimated to be sufficient to cover the loss and cost of collecting those taxes and also deferred collections thereof and abatements in the amount of those taxes extended or to be extended upon the collector's books. (Section 7-9)

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants may transfer among budgeted items in a fund, providing that all transfers do not exceed 10 percent of the total of such fund as set forth in the budget. The local Board of Trustees also may amend the budget by using the same procedure as the original adoption.

One copy of the annual budget in the format prescribed shall be filed with the ICCB no later than October 15.

Certificate of Tax Levy

The language for the Certificate of Tax Levy suggested by Section 3-20.5 of the *Public Community College Act* is included in this section. This certificate must be filed with each county clerk on or before the last Tuesday in December. A copy of the certificate, along with each county clerk's verification of the levy, should be filed with the ICCB no later than January 31. In addition to the adopted annual budget, each college must file with each

county clerk, within 30 days of its adoption, the local board's budget resolution and a certified summary of anticipated revenues for the fiscal year. Failure to file these documents authorizes the county clerk to refuse to extend the district's tax levy. Suggested forms for the budget resolution and the summary of anticipated revenues are included as part of this section.

Moreover, when a district levies more than 105 percent of the previous year's tax extensions, the district must have at least one public hearing which may not coincide with the hearing on the tentative budget. The notice must fulfill the following requirements:

The notice shall appear no more than 14 days nor less than (7) seven days prior to the date of the public hearing. The notice shall be no less than one-eighth page in size, and the smallest type used shall be 12 point and shall be enclosed in a black border no less than 1/4 inch wide. The notice shall not be placed in that portion of the newspaper where legal notices and classified advertisements appear. The notice shall state in plain and simple language the following information: (1) the legal name of the taxing district; (2) the commonly known name of the taxing district; (3) the amount of property taxes, exclusive of election costs, extended or estimated to be extended on behalf of the taxing district for the preceding year; (4) the amount of the proposed levy, exclusive of election costs, for the current year; (5) the percentage increase; and (6) the date, time and place of the public hearing concerning the proposed budget and the proposed levy increase. Such hearing may not coincide with the hearing on the proposed budget of the taxing district.

Any notice which includes information substantially in excess of that specified and required by this Act shall be an invalid notice. (Chapter 120, Section 866)

Additionally, an amended Certificate of Tax Levy may be filed within ten days of notification from the county clerk of the multiplier providing such multipliers will alter the amount of revenue received by the district.

External Audit

Each district is required to submit three copies of its external audit to the ICCB by October 15 following the end of the fiscal year. Required schedules and recommended formats are detailed by the ICCB.

Annual Financial Report

Pursuant to Section 3-22.2 of the *Public Community College Act*, each district is required to publish a financial statement at least once annually prior to November 15 in a newspaper of general circulation in the district, and a copy of this publication must be filed with the ICCB by December 1.

Community College Treasurer's Bond

Each community college treasurer must be bonded. A copy of each bond must be filed with the county clerk(s) and the ICCB.

Requirements for Financial Transactions

The *Public Community College Act* and ICCB rules contain many financial requirements. Although several requirements are highlighted below, you are encouraged to review the *Public Community College Act* and ICCB rules.

Payment of Orders and Bills

The local Boards of Trustees of community college districts in cities of less than 500,000 inhabitants must approve payment of all bills showing to whom and for what purpose each payment is to be made and to what budgetary item each payment should be debited. The payment's purpose and budgetary line item can be shown by Fiscal Management Manual account codes. College staff should ensure that each item is properly charged to the correct account and that authority exists for such a transaction. For example, custodial salaries and utilities can be paid from the Operations and Maintenance Fund only upon resolution of the local Board of Trustees.

Bidding Policy

Section 3.27.1 of the *Public Community College Act* requires each district to let all contracts for supplies, materials, or work involving an expenditure in excess of \$10,000 to the lowest responsible bidder after due advertisement, excluding the exceptions which are listed in Section 3-27.1 of the Act. The local board may adopt a more restrictive bidding policy.

THE PUBLIC ACT REGULATIONS

805/3-20.1. Adoption of Annual Budget--Contents--Fiscal year

Community college boards are required to adopt a budget before or within the first quarter of a new fiscal year. The budget must "...specify the objects and purposes of each item and amount needed for each object or purpose." The budget must contain a statement of cash on hand at the beginning of a fiscal year, an estimate of cash to be received and expended during the year, and an estimate of cash expected on hand at the end of the fiscal year. Nothing in this section is to be interpreted as a requirement for a district to change its basis or system of accounting. The board is required to establish the fiscal year. The budget "...shall be prepared in tentative form by some person or persons designated by the board, and in such tentative form shall be made conveniently available to inspection for at least 30 days prior to final action thereon. At least one public hearing shall be held as to such budget prior to final action thereon." Districts are required to publish a notice of the availability of the budget for public inspection, and notice of the public hearing. Finally, this section authorizes the board to "...from time to time make transfers between the various items in any fund not exceeding in the aggregate 10% of the total of such fund as set forth in the budget." The board may amend the budget by following the same procedures for the original adoption outlined in this section.

805/3-20.2. Additional or Supplemental Budget

If the voters of a community college district approve an increase in the district's tax rate for the Education or Operations and Maintenance Funds after the budget for that period has been adopted, the board may adopt or pass a budget reflecting the supplemental or additional funds to be collected.

805/3-20.3. Expenses Payable from Taxes for Operation and Maintenance of Facilities Purposes and for Purchase of College Grounds--Educational Fund

This section specifies expenditures that must be paid from the amount levied for operations and maintenance purposes. Included are "...obligations incurred for the improvement, maintenance, repair or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures, for the rental of buildings and property for community college purposes..." Other expenditures are to be paid from the Educational Fund.

805/3-20.5. Determination of Amount to be Raised by Tax for Educational Purposes and for Operations and Maintenance of Facilities Purposes--Certificate of Tax Levy

Each year, the college must determine the amount of funds to be raised by the tax levy for the ensuing year. These amounts must be certified by the board and submitted to the county clerk before the last Tuesday in December each year. Suggested language for the Certificate of Tax Levy is also included in this section.

805/3-20.6. Districts in Two or More Counties--Determination of Amounts--Certificates of Tax Levy

If a college district lies in two or more counties, the Certificate of Tax Levy must be filed with each of the county clerks within the district. Each county clerk is then to determine the portion of the district valuation that lies within the county and provide this information to the county clerk where the institution is located. Based on the levy certification, the county clerk will determine the tax rates for all of the counties.

805/3-27. Payment of Orders and Bills--Revolving Funds--Collection of Funds

The board may include in the authorized minutes a list of bills approved for payment, showing to whom and for what purpose the debt was incurred. This does not preclude the board from authorizing a voucher system or other system in accordance with the State Board. The board may establish revolving funds, providing they are in the custody of a bonded employee and are subject to annual audit by a licensed public accountant.

805/2-27.1. Contracts

Contracts for the purchase of supplies, materials, or work exceeding \$10,000 are awarded to the lowest responsible bidder considering conformity with specifications, terms of delivery, quality, and serviceability. Several exceptions to this rule are noted in this section, including (1) services of individuals possessing a high degree of professional skill, (2) contracts for printing financial reports, (3) contracts for printing or engraving bonds or other debt instruments, (4) and many others as outlined in the statute. This section also includes procedures for awarding contracts through the sealed bid process.

805/3-33.5. Working Cash Fund--Monies Derived from Bonds--State and Federal Funds

Funds raised by the sale of working cash bonds must be maintained in a separate fund, and they are not to be appropriated in the annual budget. The board may transfer from the Working Cash Fund in anticipation of the receipt of federal or state funds, but the debt to the Working Cash Fund must be satisfied.

805/3-33.6. Working Cash Fund--Transfers of Monies--Abolition of Fund

Transfers from the Working Cash Fund to the Education or Operations and Maintenance Fund may be made only by board resolution. This section also specifies the terms of such a resolution. The board may also issue a resolution to abolish the Working Cash Fund and direct the treasurer as to directing the transfer. If it is abolished, a district may not establish another Working Cash Fund without voter approval. Interest earned by the fund may be transferred to the Education or Operations and Maintenance Fund by board resolution.

Measurement Focus, Basis of Accounting, and Basis of Presentation

The district is a special-purpose government engaged only in business-type activities. Therefore, the district's financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as eligibility requirements imposed by the provider have been met.

For both budget and financial reporting, summer session revenues and expenditures are deferred and reported in the succeeding fiscal year in which the program is predominantly conducted. This is considered an immaterial difference from accrual accounting primarily because it is consistently applied from year to year.

Cash and Cash Equivalents

For purposes of reporting cash flows, all highly liquid investments with a maturity of three months or less when purchased are considered to be cash equivalents.

Investments

All investments are carried at fair value.

Receivables

All receivables are expected to be received within one year.

Inventories

Inventories are valued at the lower of cost or market, on a first-in, first-out basis. Inventories consist primarily of supplies and items held for resale by the bookstore. The cost is recorded as an expense at the time individual inventory items are utilized or sold.

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

Capital Assets

Capital assets include buildings, property, equipment and infrastructure assets, such as roads. Capital assets are defined by the district as assets with an initial unit cost of \$2,500 or more and an estimated useful life in excess of three years. Such assets are recorded at historical cost and depreciated over their estimated useful lives (excluding salvage value).

Donated capital assets are recorded at their estimated fair value at the date of donation. Estimated useful life is management’s estimate of how long the asset is expected to meet service demands. Straight-line depreciation is used based on the following estimated useful lives:

Buildings and improvements	20 – 50 years
Furniture and equipment	5 – 10 years
Improvements other than buildings	20 years

Compensated Absences

Vacation leave can be accumulated up to 240 hours. Sick leave does not vest and is accumulated at a rate of 20 days per year, with a maximum of 380 days. All compensated absences, which are earned during the year are, therefore, reported as an expense and as a liability.

Deferred Revenue

Deferred tuition revenue represents that portion of tuition and other fees received before June 30, 2016, but applicable to sessions occurring after June 30, 2016. Deferred government claims and grants represent monies received before all eligibility requirements imposed by the provider have been met.

Property Taxes

Property taxes are levied each year on the basis of the equalized assessed property values in the district as of January 1 of that year. Assessed values are established by each of the respective counties. Property taxes are billed and collected by the various counties included within the district’s boundaries. These taxes are assessed in December and become an enforceable lien on the property as of the preceding January 1. A reduction for collection losses, based on historical collection experience, has been provided to reduce the taxes receivable to the estimated amount to be collected.

Property taxes are recognized as revenue on the accrual basis of accounting. The property tax levy to be passed in December 2016 is recognized as a receivable and revenue for the year ended June 30, 2017.

Enterprise Activity Accounting and Financial Reporting

In accounting for and reporting on its business-type (enterprise) activities, the district has elected to apply all applicable Governmental Accounting Standards Board (GASB) pronouncements and has elected not to follow Financial Accounting Standards Board pronouncements issued after November 30, 1989.

Classification of Revenues and Expenses

Operating revenues include activities that have the characteristics of exchange transactions, such as (1) student tuition and fees and (2) sales and service fees. Non-operating revenues include activities that have the characteristics of non-exchange transactions, such as local property taxes, state appropriations, most federal, state, and local grants, and interest.

Operating expenses include the cost of sales and services, administrative expenses, and depreciation on capital assets. Expenses not meeting this definition are reported as nonoperating expenses.

Basis of Budgeting

The accounting policies of the college conform to generally accepted accounting principles as accepted in the United States applicable to colleges and universities as well as those prescribed by the Illinois Community College Board (ICCB). The following is a summary of the more significant policies:

In December 1998, the Government Accounting Standards Board (GASB) released Statement No. 33 “Accounting and Financial Reporting For Nonexchange Transactions,” which revised reporting of property tax revenue. In June 1999, GASB approved Statement No. 34 “Basic Financial Statements and Management Discussion and Analysis for State and Local Governments,” followed by Statement No. 35 “Basic Financial Statements and Management’s Discussion and Analysis for Public College and Universities.” The change in financial statement presentation provides a comprehensive one-column portrait of the total government.

The college’s budgetary basis of accounting differs from generally accepted accounting principles (GAAP) as follows: 1) Though budgeted, capital and equipment expenditures greater than \$2,500 will be eliminated from the statement of revenues, expenses and changes in net assets. Depreciation expense will be reflected. 2) Internal service and intra-agency (primarily health insurance charges) revenue and expenditures, while budgeted, will be eliminated for financial reporting. 3) For financial statement purposes, the college reports restricted and unrestricted net assets. For budgetary purposes, fund balances are reported, which encompass both of these categories.

Fund Groups

For budgetary control and to comply with legal regulations, the college’s accounts are organized into funds and account groups, each of which is considered a separate accounting entity. Expenditures within each fund are further delineated by function and object to more fully reflect the planned activities of the fund.

The college adopts legal budgets for all governmental fund types.

<u>Fund Type</u>	<u>Fund</u>	<u>Fund #</u>
<u>Governmental</u>		
General	Education	01
	Operations and Maintenance	02
Special Revenue	Restricted Purpose—Grants/Contract Etc.	06
	Audit	11
	Liability, Protection and Settlement – Tort	12
Debt Service Fund	Bond and Interest	04

Capital Projects Fund	Operations and Maintenance (Restricted)	03
<u>Proprietary</u>	Auxiliary Enterprise	05
	Self-Insurance	23
<u>Fiduciary</u>	Working Cash	07

The level of budgetary control (the level at which expenditures cannot exceed the appropriated amount) is established for each individual fund rather than the fund group and within the fund by object and function (which is the legal budget organization). Managers at all levels are charged with continuously monitoring expenditures within their programs. While the exact legal limits on expenditures are established by the amounts in the legal budget (within the 10 percent transfer limitation), the usual management practice is to monitor expenditures by program and by line item within the program. Minor unfavorable variances may be permitted on a case-by-case basis after appropriate review; significant variances require prior approval and may be compensated through budget adjustments. The controller monitors expenditures to ensure compliance with the legal budget requirements and limitations and with college policy on fiscal management. (See also “Budget Process.”)

The college also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at the end of each year; however, encumbrances are generally reauthorized as part of the following year’s budget.

Expenditure Controls

Overall responsibility for budget management lies with the vice president of administrative services. Day-to-day oversight is the responsibility of the controller.

Budget Managers

All funds of the college are divided into cost or responsibility centers. A budget manager is assigned to each center and has authority for approving expenditures from this center.

Requisitions

Expenditures are generally processed via a requisition form. Once approved by the budget manager, the requisition flows to the appropriate vice president or the president for approval, if in excess of \$5,000, before going to the director of administrative and auxiliary services for final approval. Additionally, the director of administrative and auxiliary services approves that bidding requirements and other legal restrictions have been met along with funding availability and account coding.

Purchase Orders

Once a requisition contains all necessary approvals, a purchase order is created.

Encumbrances

Once purchase orders are approved, they are encumbered against the current year’s funds. Encumbrances reduce the balance of budgetary funds available for future expenditures.

While salaries cannot currently be encumbered, several other controls exist to prevent over-expenditure in these areas.

Budget Adjustments

Because a budget is only a plan, it is usually necessary to allow transfers between accounts during the year. This maintains the budget as a viable working plan and also helps to monitor the overall status of budget funds and the extent to which they have been appropriately authorized. Working within the guidelines/regulations noted below, all budget adjustments also follow a similar approval process to the requisition. The primary difference is that the controller must approve all budget adjustments and Senior Leadership Team must approve all adjustments involving salary lines.

Management Information Reports

Each month, budget managers receive reports detailing current and year-to-date expenditures, encumbrances, and original and remainder budget balances for each account in their various centers of responsibility. These reports reflect both function and object perspectives. Budget adjustments made during the month are also reflected.

Detailed reports are prepared monthly for the Board of Trustees. These reports include comparisons by fund of actual expenditures against budgets by function and object; revenue receipts against budget; total salary commitments against budget; and cash and investment balances. Additionally, the report includes a listing of bills paid by fund. The board is asked to review and approve these monthly reports.

The monitoring of revenue is a crucial component of the management of the budget. In the event of an unexpected decline in revenue, certain non-essential expenses would be the first to be identified and frozen to ensure a balanced budget at year-end.

Additionally, day-to-day operations require the use of various management information reports by the controller and vice president of administrative services. All budget managers have daily access to an online database query of the detail of expenditures and budget transactions under their control.

TUITION AND FEE HISTORY

Fiscal Year	Tuition Per Cr. Hr.	Student Fee	Technology Fee	Capital Assessment		Total	%	ICCB Average Tuition and Fees	
				Fee	Fee			Tuition and Fees	%
2016-17	\$ 94.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 21.00	\$ 125.00	8.70%	N/A	
2015-16	\$ 84.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 21.00	\$ 115.00	0.00%	125.49	5.66%
2014-15	\$ 84.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 21.00	\$ 115.00	3.60%	118.77	5.43%
2013-14	\$ 80.00	\$ 4.00	\$ 6.00	\$ 21.00	\$ 21.00	\$ 111.00	3.74%	112.65	4.41%
2012-13	\$ 80.00	\$ 4.00	\$ 6.00	\$ 17.00	\$ 17.00	\$ 107.00	3.88%	107.89	3.85%
2011-12	76.00	4.00	6.00	17.00	17.00	103.00	0.00%	103.89	5.73%
2010-11	76.00	4.00	6.00	17.00	17.00	103.00	10.75%	98.26	10.57%
2009-10	67.00	4.00	6.00	16.00	16.00	93.00	5.68%	88.87	5.75%
2008-09	64.00	4.00	6.00	14.00	14.00	88.00	15.79%	84.04	6.89%
2007-08	62.00	3.00	6.00	5.00	5.00	76.00	4.11%	78.62	6.19%
2006-07	60.00	3.00	5.00	5.00	5.00	73.00	2.82%	74.04	5.89%
2005-06	58.00	3.00	5.00	5.00	5.00	71.00	4.41%	69.92	10.86%
2004-05	56.00	3.00	5.00	4.00	4.00	68.00	12.40%	63.07	6.09%
2003-04	51.00	3.00	4.50	2.00	2.00	60.50	8.04%	59.45	8.80%
2002-03	49.00	3.00	4.00			56.00	0.00%	54.64	6.47%
2001-02	49.00	3.00	4.00			56.00	5.66%	51.32	3.61%
2000-01	46.00	3.00	4.00			53.00	3.92%	49.53	4.69%
1999-00	44.00	3.00	4.00			51.00	4.08%	47.31	4.00%
1998-99	42.00	3.00	4.00			49.00	6.52%	45.49	3.74%
1997-98	41.00	3.00	2.00			46.00	4.55%	43.85	4.31%
1996-97	39.00	3.00	2.00			44.00	4.76%	42.04	4.29%
1995-96	39.00	3.00	-			42.00	7.69%	40.31	3.17%
1994-95	36.00	3.00	-			39.00	8.33%	39.07	4.21%
1993-94	33.00	3.00	-			36.00	5.88%	37.49	
1992-93	31.00	3.00	-			34.00	6.25%		
1991-92	29.00	3.00	-			32.00	10.34%		
1990-91	26.00	3.00	-			29.00	16.00%		
1989-90	23.00	2.00	-			25.00	0.00%		
1988-89	23.00	2.00	-			25.00	8.70%		
1987-88	21.00	2.00	-			23.00	15.00%		
1986-87	18.00	2.00	-			20.00	0.00%		
1985-86	18.00	2.00	-			20.00	0.00%		
1984-85	18.00	2.00	-			20.00	0.00%		
1983-84	18.00	2.00	-			20.00	25.00%		
1982-83	15.00	1.00	-			16.00	14.29%		
1981-82	13.00	1.00	-			14.00	0.00%		
1980-81	13.00	1.00	-			14.00	0.00%		
1979-80	13.00	1.00	-			14.00	0.00%		
1978-79	13.00	1.00	-			14.00	0.00%		
1977-78	13.00	1.00	-			14.00	0.00%		
1976-77	13.00	1.00	-			14.00	7.69%		
1975-76	12.00	1.00	-			13.00	18.18%		
1974-75	10.00	1.00	-			11.00	0.00%		
1973-74	10.00	1.00	-			11.00	0.00%		
1972-73	10.00	1.00	-			11.00	40.49%		
1971-72	7.00	0.83	-			7.83	0.00%		
1970-71	7.00	0.83	-			7.83	0.00%		
1969-70	7.00	0.83	-			7.83	2.09%		
1968-69	7.00	0.67	-			7.67	-28.12%		
1967-68	10.00	0.67	-			10.67	0.00%		
1966-67	10.00	0.67	-			10.67			

N/A - Information not available.

COMMUNITIES SERVED

Braceville	Mazon
Braidwood	Millington
Bolingbrook	Minooka
Carbon Hill	Mokena
Channahon	Morris
Coal City	New Lenox
Crest Hill	Newark
Custer Park	Odell
Diamond	Orland Park
Dwight	Peotone
East Brooklyn	Plainfield
Elwood	Plattville
Essex	Ransom
Frankfort	Ritchie
Gardner	Rockdale
Godley	Romeoville
Homer Glen	Tinley Park
Joliet	Shorewood
Kinsman	So. Wilmington
Lemont	Symerton
Lisbon	Verona
Lockport	Wilton Center
Manhattan	Wilmington
Marley	

STUDENT ENROLLMENT AND DEMOGRAPHIC STATISTICS

Fall	Fall Enrollment				Gender		Attendance		Enrollment Status			
	Head Count	% Change	FTE	% Change	Male	Female	Full Time	Part Time	Continuing Student	New	Transfer	Re-Admit
2015	14,944	(5.27%)	8,699	(3.56%)	45%	55%	36%	64%	54%	27%	2%	17%
2014	15,776	(6.48%)	9,020	(6.40%)	46%	54%	35%	65%	52%	30%	2%	16%
2013	16,870	8.22%	9,637	2.18%	46%	54%	35%	65%	55%	26%	2%	17%
2012	15,589	1.74%	9,431	(1.93%)	44%	56%	39%	61%	60%	18%	2%	20%
2011	15,322	(2.26%)	9,617	(1.91%)	43%	57%	42%	58%	62%	16%	3%	19%
2010	15,676	2.54%	9,804	4.08%	44%	56%	44%	56%	61%	17%	3%	19%
2009	15,288	8.52%	9,420	9.91%	44%	56%	44%	56%	58%	17%	3%	19%
2008	14,088	7.14%	8,571	8.78%	41%	59%	43%	57%	60%	23%	1%	16%
2007	13,149	1.74%	7,879	3.78%	41%	59%	41%	59%	59%	23%	1%	17%
2006	12,924	(0.75%)	7,592	1.19%	42%	58%	39%	61%	56%	26%	1%	17%
Ten Year Average		1.51%		1.61%								
Five Year Average		(0.81%)		(2.32%)								

ILLINOIS COMMUNITY COLLEGE BOARD FUNDING

	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-09	2007-08
Education Fund										
Credit Hour	7,800,000	8,100,000	7,448,835	7,146,016	7,048,510	6,994,843	6,994,843	7,290,831	6,735,316	6,273,417
Square Footage	-	-	-	-	32,637	76,538	76,538	74,886	73,788	76,411
Hold Harmless	-	-	-	-	-	-	-	-	-	-
Career and Technical Education	650,000	650,000	645,414	669,381	653,001	707,431	689,329	622,056	351,297	299,612
Total	8,450,000	8,750,000	8,094,249	7,815,397	7,734,148	7,778,812	7,760,710	7,987,773	7,160,401	6,649,440
	-3.43%	8.10%	3.57%	1.05%	-0.57%	0.23%	-2.84%	11.55%	7.68%	1.53%
Operation & Maintenance										
Deferred Maintenance	-	-	-	-	-	-	-	-	-	-
Capital Renewal	-	-	-	-	-	-	-	-	-	-
Capital Appropriation	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-
Restricted Purposes										
Workforce Development										
Business & Industry	-	-	-	-	-	131,935	130,203	121,281	116,490	104,658
P-16 Initiative	-	-	-	-	-	-	-	-	-	122,007
Student Success	-	-	-	-	-	-	-	-	-	-
Special Incentive	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	131,935	130,203	121,281	116,490	226,665
	0.00%	0.00%	0.00%	0.00%	-100.00%	1.33%	7.36%	4.11%	-48.61%	-34.83%
Total All Funds	8,450,000	8,750,000	8,094,249	7,815,397	7,734,148	7,910,747	7,890,913	8,109,054	7,276,891	6,876,105
	-3.43%	8.10%	3.57%	1.05%	-2.23%	0.25%	-2.69%	11.44%	5.83%	-0.31%

COMPARISON OF TAX AND STATE REVENUE BY COLLEGES

	2013 Tax Rate	Equalized Assessed Valuation (EAV)	Tax Extension	Tax Dollars Per District Resident	Tax Rate Restricted Under PTELL	Annual FTE Fiscal 2014	Tax Dollars Per FTE	Fiscal 2015 Equalization Grant	Fiscal 2015 Operating Grants	Total State Grants	State Grants Per FTE	Tax and State Grants Per FTE
Elgin	0.5797	10,185,173,177	59,043,449	125.81	Yes	7,744	7,624	-	5,123,420	5,123,420	662	8,286
Harper	0.4434	16,642,048,983	73,790,845	142.73	Yes	10,542	7,000	-	6,864,993	6,864,993	651	7,651
Oakton	0.2559	18,908,599,219	48,387,105	102.16	Yes	7,023	6,890	-	5,120,856	5,120,856	729	7,619
Lake County	0.2960	21,781,279,660	64,472,588	95.05	Yes	10,116	6,373	-	8,098,451	8,098,451	801	7,174
Waubensee	0.5761	7,905,101,945	45,541,292	115.72	Yes	7,343	6,202	48,876	4,852,456	4,901,332	667	6,869
McHenry	0.4306	6,494,200,563	27,964,028	105.46	Yes	4,728	5,915	-	2,665,892	2,665,892	564	6,479
DuPage	0.2955	36,804,412,816	108,757,040	102.91	Yes	19,254	5,649	-	11,985,679	11,985,679	623	6,272
South Suburban	0.5590	3,336,752,258	18,652,445	68.34	Yes	3,896	4,788	2,585,377	2,910,528	5,495,905	1,411	6,199
Kankakee	0.4510	2,174,191,982	9,805,606	71.62	No	2,751	3,564	3,586,695	3,059,901	6,646,596	2,416	5,980
Kishwaukee	0.7258	1,912,973,302	13,884,360	123.59	No	3,199	4,340	2,962,514	2,008,030	4,970,544	1,554	5,894
Joliet	0.2954	17,850,068,427	52,729,102	71.39	Yes	10,456	5,043	-	7,448,835	7,448,835	712	5,755
Illinois Valley	0.3652	3,020,019,869	11,029,113	74.88	No	2,559	4,310	436,076	2,183,805	2,619,881	1,024	5,334
Morton	0.6125	1,538,198,334	9,421,465	59.29	Yes	3,114	3,026	3,300,285	1,718,422	5,018,707	1,612	4,638
Triton	0.3257	7,651,085,389	24,919,585	75.93	Yes	7,270	3,428	144,200	5,484,556	5,628,756	774	4,202
Moraine Valley	0.3750	9,303,736,891	34,889,013	84.73	Yes	11,542	3,023	2,500,450	7,328,437	9,828,887	852	3,875
Prairie State	0.4390	3,083,864,147	13,538,164	63.39	Yes	4,375	3,094	1,040,123	2,297,088	3,337,211	763	3,857
Peer Average	0.4391	10,536,981,685	38,551,575	92.69		7,245	5,017				988	6,005

ASSESSED VALUE AND TAX LEVY OF TAXABLE PROPERTY

Last Ten Fiscal Years

Year of Levy	Tax Rates	Assessed Valuation	%	Tax Levy \$	%	Current Year Taxes Collected	Percent of Levy Collected
2014	0.3086	\$ 17,696,962,322	(0.86%)	\$ 54,603,348	3.55%	\$ 54,332,501	99.50%
2013	0.2945	\$ 17,850,068,427	(4.40%)	\$ 52,733,266	2.15%	\$ 52,577,735	99.71%
2012	0.2766	\$ 18,670,894,035	(5.40%)	\$ 51,623,161	6.06%	\$ 51,321,101	99.41%
2011	0.2466	19,737,548,883	(5.19%)	48,671,918	2.91%	48,042,861	98.71%
2010	0.2272	20,818,247,143	(2.30%)	47,296,757	3.44%	46,950,465	99.27%
2009	0.2146	21,307,945,484	0.51%	45,724,841	13.75%	45,253,617	98.97%
2008	0.1896	21,200,304,630	7.62%	40,198,903	7.42%	39,834,732	99.09%
2007	0.1901	19,698,629,345	10.63%	37,422,299	8.35%	37,269,645	99.59%
2006	0.1939	17,805,881,791	16.38%	34,538,141	8.10%	34,429,529	99.69%
2005	0.2142	15,299,377,998	13.16%	31,949,879	10.31%	31,862,464	99.73%

Ten-Year Average Increase (Decrease)	3.02%	6.60%
Five-Year Average Increase (Decrease)	(3.63%)	3.62%

Note: Assessed value is computed by various county clerks' offices and is equal to approximately one-third of the estimated actual value.

Sources: The County Clerk's Office of Cook, Grundy, Kankakee, Kendall, LaSalle, Livingston, and Will Counties.

FUND BALANCES - BUDGETARY BASIS

Last Ten Fiscal Years

Fiscal Year	Education	Operation & Maintenance	Operation & Maintenance Restricted	Liability, Protection, & Settlement	1988 Insurance Reserve	Health Insurance
2015	18,675,671	4,606,977	85,987,209	1,476,116		5,986,565
2014	17,984,787	4,349,747	86,132,168	1,556,904	-	3,954,935
2013	17,717,440	4,247,187	51,283,403	1,351,296	-	3,347,852
2012	17,566,350	3,660,528	62,647,981	1,086,607	-	3,769,369
2011	17,424,458	3,361,339	101,511,037	934,026	-	4,212,679
2010	15,553,853	2,803,726	142,303,484	1,028,044	-	5,763,159
2009	12,484,697	2,605,844	74,217,582	1,009,042	-	5,919,367
2008	11,639,009	2,486,135	5,098,872	774,446	-	5,989,770
2007	8,283,800	2,199,647	6,158,682	575,890	-	4,703,332
2006	6,929,640	1,862,655	5,357,555	520,405	-	3,471,770
10 year Ave.	\$ 14,425,970.50	\$ 3,218,379	\$ 62,069,797	\$ 1,031,278	\$ -	\$ 4,711,880

Source: Annual audited financial statements.

ENROLLMENT BY ETHNICITY FALL 1995-2015

Ethnicity	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
African-American	771	833	753	820	796	932	1,136	1,405	1,343	1,242	1,369	1,318	1,356	1,495	1,599	1,852	1,884	1,713	1,705	1,547	1,486
Native-American	24	26	35	31	21	26	31	22	33	18	36	21	25	28	31	90	89	138	176	150	121
Asian	150	154	152	166	199	213	222	213	278	279	332	346	353	394	393	420	385	374	426	448	430
Latino	588	716	645	708	786	1,276	1,434	1,614	1,756	1,493	1,882	2,009	2,015	2,150	2,165	2,782	3,013	3,369	3,747	3,585	3,705
White	8,706	8,676	9,054	9,398	9,019	8,853	9,236	9,620	9,810	9,703	9,385	9,217	9,390	10,011	10,157	9,956	9,444	9,535	10,411	9,633	8,835
Non-Resident Alien	9	9	8	14	37	34	30	30	25	16	18	13	10	10	13	8	10	2	3	6	7
Unknown/Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	930	568	497	458	402	407	360
TOTAL	10,248	10,414	10,647	11,137	10,858	11,334	12,089	12,904	13,245	12,751	13,022	12,924	13,149	14,088	15,288	15,676	15,322	15,589	16,870	15,776	14,944

Ethnicity	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
African-American	7.5%	8.0%	7.1%	7.4%	7.3%	8.2%	9.4%	10.9%	10.1%	9.7%	10.5%	10.2%	10.3%	10.6%	10.5%	11.8%	12.3%	11.0%	10.1%	9.8%	9.9%
Native-American	0.2%	0.2%	0.3%	0.3%	0.2%	0.2%	0.3%	0.2%	0.2%	0.1%	0.3%	0.2%	0.2%	0.2%	0.2%	0.6%	0.6%	0.9%	1.0%	1.0%	0.8%
Asian	1.5%	1.5%	1.4%	1.5%	1.8%	1.9%	1.8%	1.7%	2.1%	2.2%	2.5%	2.7%	2.7%	2.8%	2.6%	2.7%	2.5%	2.4%	2.5%	2.8%	2.9%
Latino	5.7%	6.9%	6.1%	6.4%	7.2%	11.3%	11.9%	12.5%	13.3%	11.7%	14.5%	15.5%	15.3%	15.3%	14.2%	17.7%	19.7%	21.6%	22.2%	22.7%	24.8%
White	85.0%	83.3%	85.0%	84.4%	83.1%	78.1%	76.4%	74.6%	74.1%	76.1%	72.1%	71.3%	71.4%	71.1%	66.4%	63.5%	61.6%	61.2%	61.7%	61.1%	59.1%
Non-Resident Alien	0.1%	0.1%	0.1%	0.1%	0.3%	0.3%	0.2%	0.2%	0.2%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.0%	0.0%	0.0%	0.0%
Unknown/Other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.1%	3.6%	3.2%	2.9%	2.4%	2.6%	2.4%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Minorities	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
African-American	771	833	753	820	796	932	1,136	1,405	1,343	1,242	1,369	1,318	1,356	1,495	1,599	1,852	1,884	1,713	1,705	1,547	1,486
Native-American	24	26	35	31	21	26	31	22	33	18	36	21	25	28	31	90	89	138	176	150	121
Asian	150	154	152	166	199	213	222	213	278	279	332	346	353	394	393	420	385	374	426	448	430
Latino	588	716	645	708	786	1,276	1,434	1,614	1,756	1,493	1,882	2,009	2,015	2,150	2,165	2,782	3,013	3,369	3,747	3,585	3,705
Non-Resident Alien	9	9	8	14	37	34	30	30	25	16	18	13	10	10	13	8	10	2	3	6	7
TOTAL	1,542	1,738	1,593	1,739	1,839	2,481	2,853	3,284	3,435	3,048	3,637	3,707	3,759	4,077	4,201	5,152	5,381	5,596	6,057	5,736	5,749

Minorities	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
African-American	50.0%	47.9%	47.3%	47.2%	43.3%	37.6%	39.8%	42.8%	39.1%	40.7%	37.6%	35.6%	36.1%	36.7%	38.1%	35.9%	35.0%	30.6%	28.1%	27.0%	25.8%
Native-American	1.6%	1.5%	2.2%	1.8%	1.1%	1.0%	1.1%	0.7%	1.0%	0.6%	1.0%	0.6%	0.7%	0.7%	0.7%	1.7%	1.7%	2.5%	2.9%	2.6%	2.1%
Asian	9.7%	8.9%	9.5%	9.5%	10.8%	8.6%	7.8%	6.5%	8.1%	9.2%	9.1%	9.3%	9.4%	9.7%	9.4%	8.2%	7.2%	6.7%	7.0%	7.8%	7.5%
Latino	38.1%	41.2%	40.5%	40.7%	42.7%	51.4%	50.3%	49.1%	51.1%	49.0%	51.7%	54.2%	53.6%	52.7%	51.5%	54.0%	56.0%	60.2%	61.9%	62.5%	64.4%
Non-Resident Alien	0.6%	0.5%	0.5%	0.8%	2.0%	1.4%	1.1%	0.9%	0.7%	0.5%	0.5%	0.4%	0.3%	0.2%	0.3%	0.2%	0.2%	0.0%	0.0%	0.1%	0.1%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Overall	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Minorities	1,542	1,738	1,593	1,739	1,839	2,481	2,853	3,284	3,435	3,048	3,637	3,707	3,759	4,077	4,201	5,152	5,381	5,596	6,057	5,736	5,749
Total Enrollment	10,248	10,414	10,647	11,137	10,858	11,334	12,089	12,904	13,245	12,751	13,022	12,924	13,149	14,088	15,288	15,676	15,322	15,589	16,870	15,776	14,944
% Minority	15.0%	16.7%	15.0%	15.6%	16.9%	21.9%	23.6%	25.4%	25.9%	23.9%	27.9%	28.7%	28.6%	28.9%	27.5%	32.9%	35.1%	35.9%	35.9%	36.4%	38.5%

Source: Fall Census Enrollment (E1) File
Institutional Research and Effectiveness

STUDENTS AT A GLANCE

ALL STUDENTS				
Fall Semester	Head Count		FTE	
	JJC	All Illinois*	JJC	All Illinois*
2006	12,924	350,508	7,592	196,868
2007	13,149	347,277	7,879	197,473
2008	14,088	357,157	8,571	204,066
2009	15,288	383,960	9,420	224,021
2010	15,676	379,736	9,801	224,676
2011	15,322	372,566	9,617	217,674
2012	15,589	358,562	9,431	208,508
2013	16,870	351,570	9,637	204,722
2014	15,776	337,433	9,020	195,145
2015	14,944	317,192	8,699	184,437

Change '06-15	Head Count		FTE	
	JJC	All Illinois	JJC	All Illinois
Number Change	2,020	-33,316	1,107	-12,431
Percent Change	15.6%	-9.5%	14.6%	-6.3%

FALL 2006-2015 ENROLLMENT BY AGE, RACE, GENDER, & STATUS												
Fall Semester	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
2006	1,318	21	346	2,009	9,217	13	3,673	5,363	7,561	27.3	5,103	7,821
2007	1,356	25	353	2,015	9,390	10	3,759	5,365	7,784	27.2	5,372	7,777
2008	1,495	28	394	2,150	10,011	10	4,077	5,821	8,267	26.5	6,054	8,034
2009	1,599	31	393	2,165	10,157	13	4,201	6,699	8,589	26.4	6,668	8,620
2010	1,852	90	420	2,782	9,956	8	5,152	6,840	8,836	26.4	6,866	8,810
2011	1,884	89	385	3,013	9,444	10	5,381	6,617	8,705	26.1	6,407	8,915
2012	1,713	138	374	3,369	9,535	2	5,596	6,864	8,725	25.7	6,013	9,576
2013	1,705	176	426	3,747	10,411	3	6,057	7,792	9,078	24.6	5,849	11,021
2014	1,547	150	448	3,585	9,633	6	5,736	7,212	8,564	24.1	5,562	10,214
2015	1,486	121	430	3,705	8,835	7	5,749	6,790	8,154	23.9	5,327	9,617

Change '06-15	African-Am.	Nat-Am.	Asian	Latino	White	Non-Res. Alien	All Minority	Male	Female	Avg. Age	Full-Time	Part-Time
Number Change	168	100	84	1,696	-382	-6	2,076	1,427	593	-3.4	224	1,796
Percent Change	12.7%	476.2%	24.3%	84.4%	-4.1%	-46.2%	56.5%	26.6%	7.8%	-12.5%	4.4%	23.0%

Source: Fall Census Enrollment (E1) File

HIGH SCHOOL STUDENTS WHO ATTEND JOLIET JUNIOR COLLEGE

Fall 2015 - High School Graduates Who Attend JJC by County				
County	HS Graduates	% at JJC	HS Graduates Who Attend College*	% Who Choose JJC
Cook	359	1.9%	237	3.0%
Kendall	47	21.3%	31	32.2%
LaSalle	112	25.0%	74	37.9%
Will	8,239	20.5%	5,438	31.0%
Livingston	81	17.3%	53	26.2%
Grundy	970	25.8%	640	39.1%
Total	9,808	20.4%	6,473	30.8%

**Source: U.S. Department of Education, National Center for Education Statistics. (2014). The Condition of Education 2014 (NCES 2014-083), Immediate Transition to College. (Estimated Matriculation Rate is 66%).*

The fifth column represents the percent of high school graduates who enroll in college and choose to enroll in JJC.

Institutional Research and Effectiveness

OCCUPATIONAL PROJECTIONS
BY STANDARD OCCUPATIONAL CLASSIFICATION (SOC) CODE - JJC DISTRICT 525

SOC Code	Description	2016 Jobs	2021 Jobs	# Change	% Change	Median Hourly Wage
11-0000	Management Occupations	12,862	14,179	1,317	10%	\$ 48.30
13-0000	Business and Financial Operations Occupations	8,453	9,543	1,090	13%	31.74
15-0000	Computer and Mathematical Occupations	4,770	5,472	702	15%	34.50
17-0000	Architecture and Engineering Occupations	2,758	2,926	168	6%	34.71
19-0000	Life, Physical, and Social Science Occupations	966	1,102	136	14%	29.30
21-0000	Community and Social Service Occupations	2,252	2,482	230	10%	22.12
23-0000	Legal Occupations	902	987	85	9%	43.60
25-0000	Education, Training, and Library Occupations	18,332	20,930	2,598	14%	24.41
27-0000	Arts, Design, Entertainment, Sports, and Media Occupations	1,847	2,096	249	13%	22.89
29-0000	Healthcare Practitioners and Technical Occupations	12,684	14,475	1,792	14%	34.26
31-0000	Healthcare Support Occupations	6,418	7,346	929	14%	13.96
33-0000	Protective Service Occupations	4,637	4,896	259	6%	23.98
35-0000	Food Preparation and Serving Related Occupations	20,079	21,597	1,518	8%	10.04
37-0000	Building and Grounds Cleaning and Maintenance Occupations	7,642	8,689	1,047	14%	13.20
39-0000	Personal Care and Service Occupations	6,411	7,142	731	11%	12.16
41-0000	Sales and Related Occupations	27,061	30,063	3,002	11%	17.65
43-0000	Office and Administrative Support Occupations	31,087	34,240	3,153	10%	16.08
45-0000	Farming, Fishing, and Forestry Occupations	440	429	(12)	-3%	15.55
47-0000	Construction and Extraction Occupations	9,444	9,808	363	4%	30.44
49-0000	Installation, Maintenance, and Repair Occupations	7,946	8,848	902	11%	23.02
51-0000	Production Occupations	15,562	16,810	1,248	8%	16.85
53-0000	Transportation and Material Moving Occupations	22,897	26,057	3,160	14%	15.33
		225,450	250,117	24,667	11%	\$ 21.47

Source: EMSI industry data and final EMSI staffing patterns. Wage estimates are based on Occupational Employment Statistics (QCEW and Non-QCEW Employees classes of worker) and the American Community Survey (Self-Employed and Extended Proprietors).

DEMOGRAPHIC DATA - JOLIET JUNIOR COLLEGE DISTRICT 525

District Land Area

1,442 Square miles

Total Population

2016 754,171
 2040 1,148,739

Change 2016-2040: 394,568
 % Change 2016-2040: 52.3%
 % Annual Rate 2016-2040: 2.2%

Race

% White 66.0%
 % Black 11.1%
 % Asian/ Pac. Isl. 4.9%
 % Hispanic or Latino 16.2%
 % Am/ Ind/AK Native <1.0%
 % 2 or More Races 1.8%
 % Total 100.0%

Gender

% Males 49.6%
 % Females 50.4%

Age

% Under 5 6.7%
 % Under 18 27.9%
 % 65 and Over 10.2%
 Median Age 35.4

Households

2016 223,379
 2040 396,682

Change 2010-2040: 173,303
 % Change 2010-2040: 77.6
 % Annual Rate 2010-2040: 3.2

Median Home Value \$212,700

Household Income

5-Yr Estimate 2010-2014 \$76,142

Persons Below Poverty

5-Yr Estimate 2010-2014 8.1%

Per Capita Income

JJC District 2010-2014 \$30,791
 Illinois 2010-2014 \$30,019

Bachelor's Deg. Higher Age 25+

5-Yr Estimate 2010-2014 32.6%

Workforce

2016 669,013
 2040 1,215,818

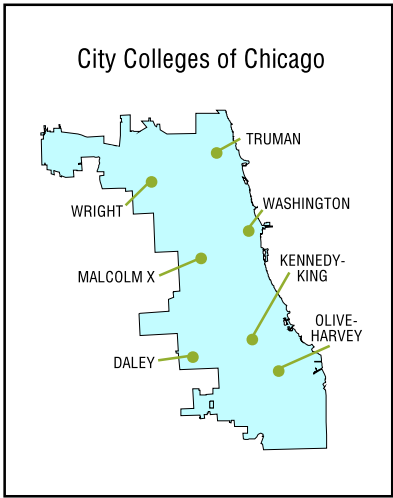
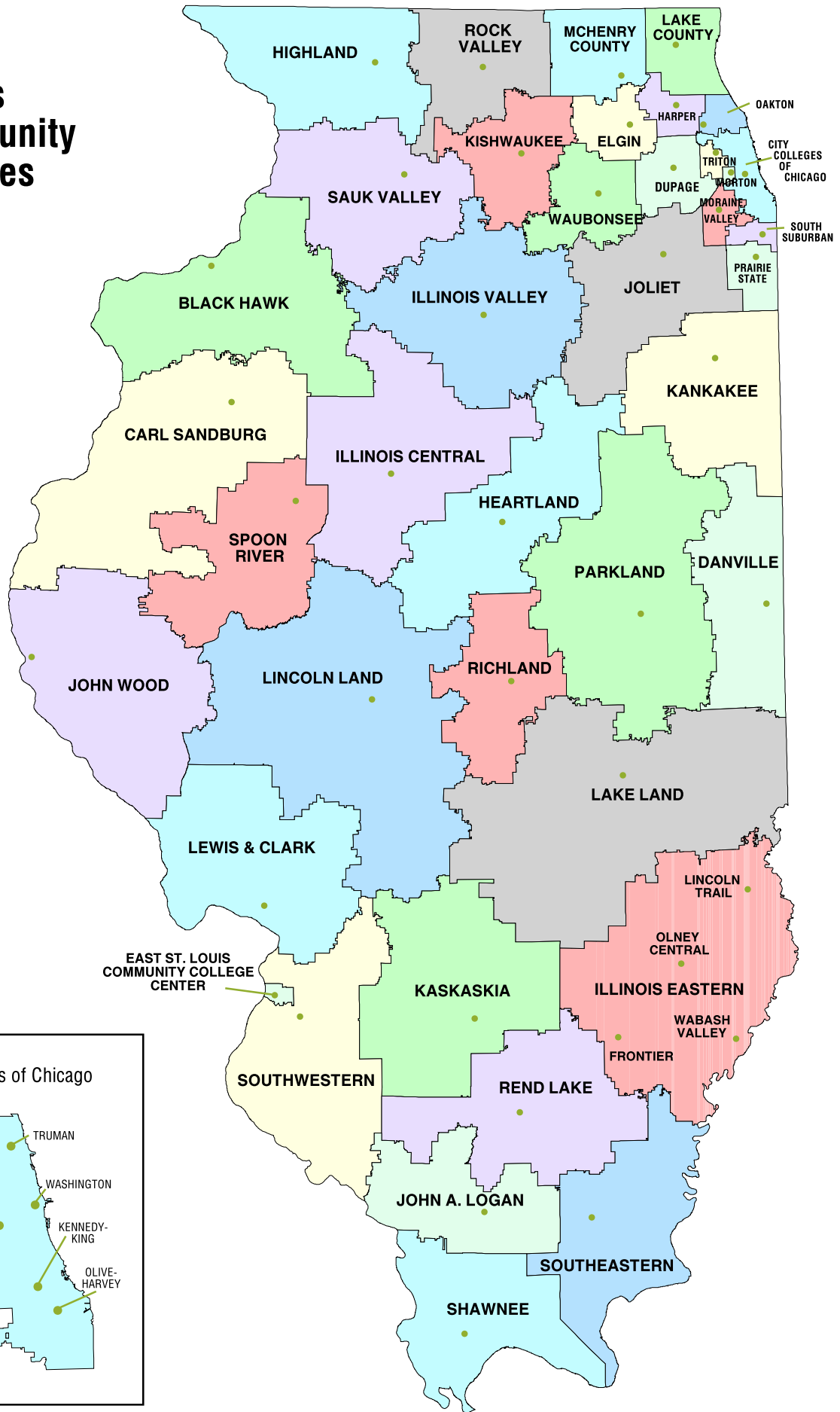
Change 2016-2040: 546,805
 % Change 2016-2040: 81.7%
 % Annual Rate 2016-2040: 3.4%

Consumer Spending*

Total Household Expenditure	118
Contributions	124
Insurance	124
Clothing	119
Education	125
Entertainment	120
Food	116
Health Care	113
Household Furnishings	122
Shelter	119
Household Operations	124
Other	115
Personal Care	117
Reading	118
Tobacco	107
Transportation	118
Utilities	113
Gifts	122

*National Average is 100

Illinois Community Colleges



CAMPUS LOCATIONS

Joliet Junior College District 525 encompasses approximately 1,442 square miles in area and serves all or parts of the following counties:

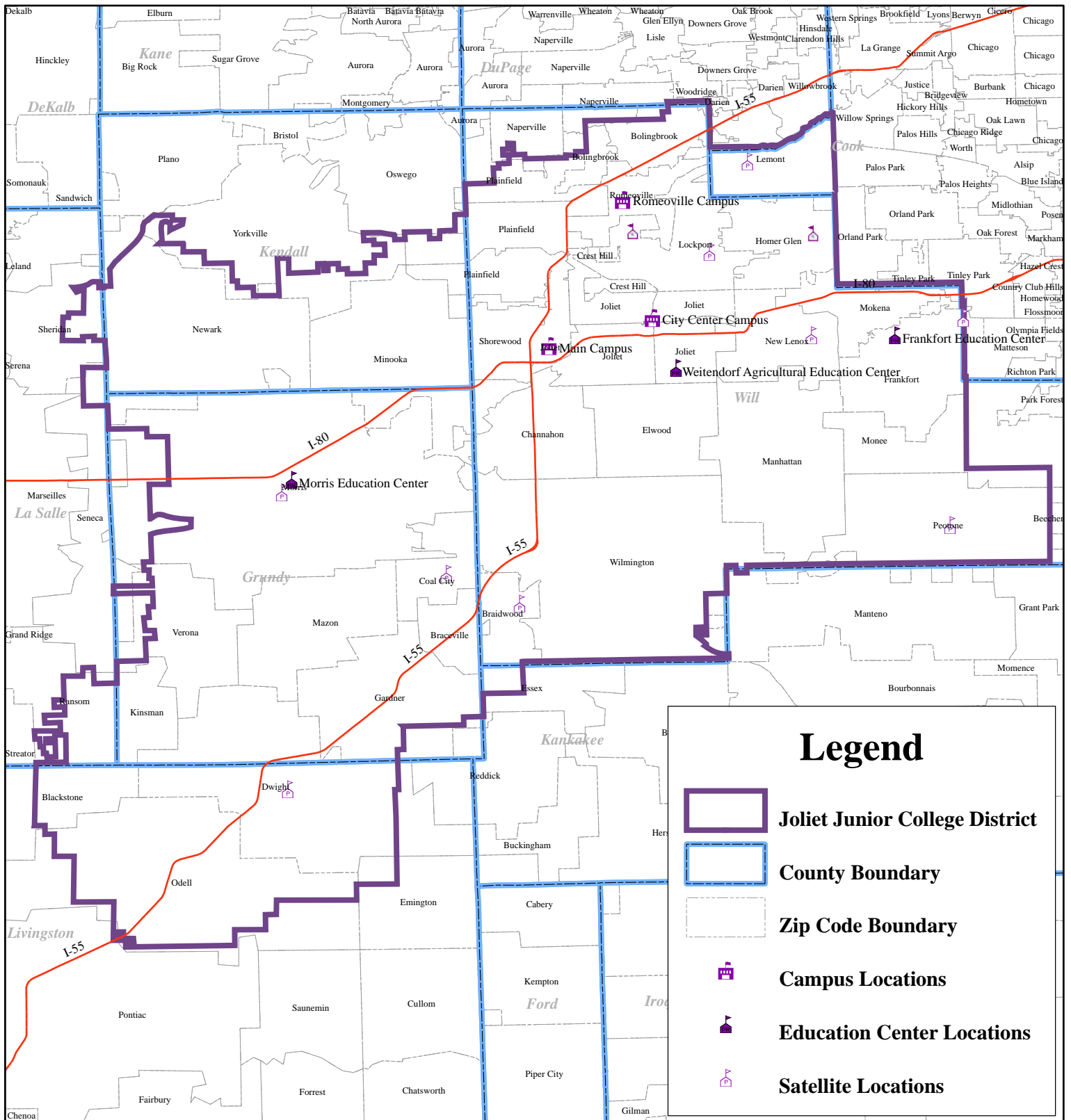
- Will
- Grundy
- Kankakee
- Kendall
- LaSalle
- Livingston
- Cook

The main campus is located at 1215 Houbolt Road in Joliet, Illinois which is positioned on the west side of Joliet and relatively in the center of the overall district. The campus is bounded by the Will County Forest Preserve to the north, Houbolt Road to the east, Olympic Boulevard and Rock Run Industrial Park to the south and Rock Run Creek to the west. The main campus site is very unique. At 368 acres, it is the largest site of all Illinois Community Colleges.







The main campus is located approximately 45 miles from downtown Chicago and is considered to be geographically part of the Chicago metropolitan area. Located near major interstates I-55 and I-80, Joliet and Joliet Junior College are a major part of the metropolitan area.

In addition to the main campus, the college offers programs at four other sites within the district. They are located in Romeoville (Romeoville Campus), Morris (Morris Education Center), downtown Joliet (City Center Campus) and on Laraway Road in Joliet (Weitendorf Agricultural Education Center).

Joliet Junior College District 525



Legend

-  Joliet Junior College District
-  County Boundary
-  Zip Code Boundary
-  Campus Locations
-  Education Center Locations
-  Satellite Locations

**JOLIET JUNIOR COLLEGE
RESOLUTION TO ADOPT TENTATIVE FISCAL YEAR 2015-2016 BUDGET
OF THE ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
COUNTIES OF WILL, GRUNDY, LIVINGSTON, COOK,
KENDALL, LASALLE, AND KANKAKEE,
STATE OF ILLINOIS**

For the fiscal college year beginning July 1, 2016, and ending June 30, 2017.

WHEREAS, the Illinois Public Community College Act, 110 ILCS 805/3-20.1, requires the adoption of a budget.

NOW, THEREFORE, BE IT RESOLVED by the College Board of the Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois as follows:

- (1) That the fiscal year of the college district be and the same hereby is fixed and declared to be from July 1, 2016 to June 30, 2017.
- (2) That a tentative budget for said fiscal year be and same hereby is adopted.
- (3) That the budgeted named sums, or so much thereof as may be necessary, respectively, for the purpose named, are hereby tentatively appropriated to meet the necessary expense and liability of Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for said fiscal year beginning July 1, 2016 and ending June 30, 2017.
- (4) That the tentative budget shall be open and available for public inspection at the office of Jeffrey A. Heap, Interim Vice President, Administrative Services, Joliet Junior College, Joliet, Illinois, room A-3120, 1215 Houbolt Road, Joliet, Illinois, from this date until the 14th day of June, 2016.

On the 14th day of June 2016, at 6:00 p.m. C.D.S.T., a public hearing shall be held at Joliet Junior College, Illinois Community College District No. 525, in the Board Room, A-3104, 1215 Houbolt Road, Joliet, Illinois, upon said tentative budget.

- (5) That the Interim Vice President, Administrative Services shall cause publication of the date, time, and place of said public hearing and the purpose therefore in a newspaper printed and published and of general circulation in the Illinois Community College District No. 525, once at least 30 days prior to the date of said hearing.

ADOPTED this 10th day of May 2016.

ATTEST:

Chairman, Board of Trustees, Joliet Junior College, Illinois
Community College District No. 525, Counties of Will,
Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

Secretary, Board of Trustees, Joliet Junior College
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

JOLIET JUNIOR COLLEGE
ILLINOIS COMMUNITY COLLEGE DISTRICT NO. 525
STATE OF ILLINOIS
BUDGET RESOLUTION FOR FISCAL YEAR 2015-2016

The budget for Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, for the fiscal year beginning July 1, 2016, and ending on June 30, 2017.

WHEREAS the Board of Trustees of Joliet Junior College, Illinois Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, caused to be prepared in tentative form a budget, and the Interim Vice President, Administrative Services has made the same conveniently available for public inspection for at least thirty days prior to final action thereon; and

WHEREAS a public hearing was held on such budget on the 14th day of June, 2016, notice of said hearing was given at least thirty days prior thereto as required by law, and all other legal requirements have been complied with;

NOW THEREFORE BE IT RESOLVED by the Board of Trustees of said district as follows:

Section 1: That the fiscal year of Joliet Junior College be and the same hereby is fixed and declared to be beginning July 1, 2016, and ending June 30, 2017.

Section 2: That the following budget, containing an estimate of amounts available in each Fund, separately, and of expenditures from each be and the same is hereby adopted as the budget of Joliet Junior College for the same fiscal year.

Motion for adoption was made by _____ and seconded by _____ . On roll, there being _____ members present, the vote was:

<u>AYES</u>	<u>NAYS</u>
(1)	(1)
(2)	(2)
(3)	(3)
(4)	(4)
(5)	(5)
(6)	(6)
(7)	(7)

The ayes being _____ and the nays being _____ the absentees being _____ and those voting present being _____, the Chairman declared the budget adopted as of this 14th day of June 2016.

Secretary of the Board of Trustees, Joliet Junior College,
Illinois Community College District No. 525, Counties
of Will, Grundy, Livingston, Cook, Kendall, LaSalle,
and Kankakee, State of Illinois

**JOLIET JUNIOR COLLEGE
CERTIFICATION OF BUDGET/APPROPRIATION
IN ACCORDANCE WITH CHAPTER 35 SECTION 200/18-50
ILLINOIS COMPILED STATUTES**

The undersigned, Chairman of the Board of Trustees of Joliet Junior College, Illinois, Community College District No. 525, Counties of Will, Grundy, Livingston, Cook, Kendall, LaSalle, and Kankakee, State of Illinois, and the Chief Financial Officer of said taxing district, do hereby certify that the attached hereto is a true and correct copy of the Budget/Appropriation of said Joliet Junior College District 525 for its 2016-17 fiscal year, adopted on June 14, 2016.

We further certify that the estimate of revenues, by source, anticipated to be received by said taxing district, either set forth in said document or attached hereto separately, is a true statement of said estimate.

Dated this _____ day of _____, 2016.

Chairman, Board of Trustees, Joliet
Junior College, Illinois Community
College District 525, Counties of
Will, Grundy, Livingston, Cook,
Kendall, LaSalle, and Kankakee,
State of Illinois

Chief Financial Officer/Treasurer,
Joliet Junior College, Illinois
Community College District 525,
Counties of Will, Grundy, Livingston,
Cook, Kendall, LaSalle, and Kankakee,
State of Illinois

GLOSSARY/ACRONYMS

GLOSSARY OF TERMS

NOTE: Terms which relate to FUND, OBJECT, PROGRAM, and REVENUES have been grouped under those general headings within the glossary in order to emphasize those relationships and financial groupings. All entries are listed alphabetically except for ACRONYMS, which, for convenience, are listed at the end of the glossary section.

ACADEMIC SUPPORT. (See PROGRAM)

ACADEMIC TERM. An academic term is any period of time in which course work is offered by the institution and for which students seek enrollment. The term may include a regular session or a special session or both. The college uses the semester system, which consists of the summer, fall and spring semesters.

ACCOUNT NUMBER. An account number is a defined code for recording and summarizing financial transactions.

ACCOUNTING PERIOD. The accounting period is a period at the end of which and for which financial statements are prepared.

ACCRUAL BASIS. Accrual basis accounting is an accounting system that records revenues when earned, but not necessarily received, and expenditures when a liability is created, regardless of the accounting period in which cash payment is actually made. An encumbrance system may be used in conjunction with an accrual basis accounting system.

ACCRUED EXPENSES. Accrued expenses are those expenses which have been incurred and have not been paid as of a given date.

ACCRUED INTEREST. Accrued interest is earned between interest dates but not yet paid.

ACCRUED LIABILITIES. Accrued liabilities are those amounts owed, but not yet paid.

ACCRUED REVENUE. Accrued revenue is earned and not yet collected regardless of whether due or not.

APPROPRIATION. An appropriation is an authorization that enables the college to make expenditures and incur obligations for a specific purpose.

ASSESSED VALUATION. The assessed valuation is the value on each unit of property for which a prescribed amount must be paid as property taxes.

ASSETS. The entire property owned by the college.

AUDIT. An audit is an examination of the financial records of the college to obtain reasonable assurance that the financial statements prepared by the college are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. It further includes an assessment of the accounting principles and procedures used and of the significant financial estimates made by management.

AUDIT FUND. (See FUND)

AUXILIARY ENTERPRISES FUND. (See FUND)

BALANCED BUDGET. A balanced budget is a budget for which revenues plus other funding sources are equal to or are greater than expenditures.

BOND. A bond is a written promise to pay a specific sum of money, called the face value or principle amount, at a specified date (or dates) in the future, called the maturity date, and with periodic interest at a rate specified in the bond. A bond is generally issued for a specific purpose or project, such as construction of a new facility.

BOND AND INTEREST FUND. (See FUND)

BONDED DEBT. Bonded debt is the part of the college debt which is covered by outstanding bonds.

BUDGET. The budget is a controlled plan to be used in implementing the philosophy and the objectives of the college. Its development should involve maximum participation and, therefore, the aims and objectives of the college should be reflected at each level. The budget is a legal document once it has been approved by the board.

BUILDINGS. Facilities permanently affixed to the land, including their associated heating and air conditioning systems, electrical and sound systems, plumbing and sewer systems, elevators, and other fixed equipment.

CAPITAL EQUIPMENT. (See OBJECT)

CASH. (See REVENUES)

CONFERENCE AND MEETING EXPENSES. (See OBJECT)

CONTINGENCY. (See OBJECT)

CONTRACTUAL SERVICES. (See OBJECT)

CORPORATE PERSONAL PROPERTY REPLACEMENT TAX. The CPPR tax is collected by the Illinois Department of Revenue as a replacement for the personal property tax.

COST BENEFIT. Cost benefit analyses are those studies which provide the means for comparing the resources to be allocated to a specific program with the results likely to be obtained from it, or the analyses which provide the means for comparing the results likely to be obtained from the allocation of certain resources toward the achievement of alternate or competing objectives.

COURSE. A course is defined as an educational unit within the instructional programs dealing with a particular subject and consisting of instructional periods and one or more instructional delivery systems. Courses are generally classified by the discipline they belong to and the level of instruction

COURSE CREDIT. Course credit is the number of credits that will be earned by the student for successful completion of a course.

CREDIT HOUR GRANT. Credit hour grants are received for courses for each semester credit hour or equivalent for students who were certified as being in attendance at midterm of the semester during the fiscal year. There are no special restrictions on the use of these funds.

CURRENT ASSETS. Current assets are cash or anything that can be readily converted into cash.

CURRENT EXPENSES. Current expenses are any expenses except for capital outlay and debt service. They include total charges incurred, whether paid or unpaid.

CURRENT LIABILITIES. Current liabilities are debts which are payable within a relatively short period of time, usually no longer than a year.

DEBT SERVICE. Debt service includes expenditures for the retirement of debt and expenditures for interest on debt, except principal and interest on current loans, which are loans payable in the same fiscal year in which the money was borrowed.

DEFERRED CHARGES. Deferred charges include expenditures which are not chargeable to the fiscal year in which they are made, but are carried over on the asset side of the balance sheet pending amortization or some other disposition. Deferred charges differ from prepaid expenses in that they usually extend over a long period of time and may or may not be regularly recurring costs of operation.

DEFERRED REVENUE. Deferred revenues are those monies or entitlements which have been recognized as revenues, but have not been received and are therefore not available for use. Deferred revenue is considered a liability.

DEFICIT. A deficit is a shortfall of revenues under expenditures and transfers.

DEPRECIATION. Depreciation is a fall in value, reduction of worth. It is the deterioration, or the loss or lessening in value, arising from age, use and improvements due to better methods.

DIRECT COSTS. Direct costs are those elements of cost which can be easily, obviously, and conveniently identified with specific programs or activities, as distinguished from those costs incurred for several different activities or programs and whose elements are not readily identified with specific activities.

DISBURSEMENTS. Disbursements are the actual payment of cash by the college.

DOUBLE-ENTRY ACCOUNTING. Double-entry accounting is an accounting system that requires for every entry made to the debit side of an account or accounts, there must be an equal entry to the credit side of an account or accounts.

EDUCATION FUND. (See FUND)

EMPLOYEE BENEFITS. (See OBJECT)

ENCUMBRANCES. Encumbrances are actual or anticipated liabilities provided for by an appropriation which is recognized when a contract, purchase order, or salary commitment is made. It reduces the appropriation to avoid expenditure of funds needed to pay anticipated liabilities or expenditures.

EQUALIZATION GRANT. Equalization grants attempt to reduce the disparity in local funds available per student among districts. Equalized assessed valuations, full-time equivalent students, corporate personal property replacement tax revenue, fixed costs, and the district's program mix are considered in the equalization calculations.

EXPENDITURES. Expenditures are the total charges incurred by the college regardless of the time of payment.

FACILITIES REVENUE. (See REVENUES)

FEDERAL GOVERNMENT SOURCES. (See REVENUES)

FINANCIAL STATEMENT. A financial statement is a formal summary of accounting records setting forth the district's financial condition and results of operations.

FISCAL YEAR. The fiscal year is the year by or for which accounts are reckoned or the year between one annual time of settlement or balancing of accounts and another. It consists of a period of 12 months, not necessarily concurrent with the calendar year, with reference to which appropriations are made and expenditures are authorized and at the end of which accounts are made up and the books are balanced. The college's fiscal year is the period July 1 to June 30 of the following calendar year inclusive.

FIXED ASSETS. Fixed assets are those assets essential to continuance of proper operation of the college. They include land, buildings, machinery, furniture, and other equipment which the college intends to hold or continue to use over a long period of time.

FIXED CHARGES. (See OBJECT)

FULL-TIME EQUIVALENT. For students, the full-time equivalent indicator is the statistical student unit calculated by dividing all credit hours (both certificate and degree) generated at the college by 15 credit hours for any given academic term. To determine the annual full-time equivalent student, the total credit hours for the year are divided by 30 credit hours. This is not to be confused with a full-time student, which is a student who is enrolled for 12 or more credit hours per semester. For faculty the full-time equivalent is 30 instructional hour equivalents per year. For classified staff personnel, the full-time equivalent is 40 hours of work per week.

FUND. A fund is an accounting entity with a self-balancing set of accounts for recording assets, liabilities, a fund balance, and changes in the fund balance. Separate accounts are maintained for each fund to insure observance of limitations and restrictions placed on the use of resources. For accounting and reporting purposes, funds of similar characteristics may be combined into fund groups. Funds are established and organized for budgeting, accounting, and reporting purposes in accordance with activities and objectives as specified by donors of resources, in accordance with regulations, restrictions, or limitations imposed by sources outside the college, or in accordance with directions issued by the Board of Trustees. The fund number follows the fund name.

AUDIT FUND (Fund 11) (a Special Revenue Fund)

The Audit Fund is used for recording the payment of auditing expenses. The audit tax levy is recorded in this fund and monies in this fund should be used only for the payment of auditing expenses.

AUXILIARY ENTERPRISES FUND (Fund 05) (a Special Revenue Fund)

The Auxiliary Enterprises Fund accounts for college services where a fee is charged to students/staff. Each enterprise/service should be accounted for separately using a group of self-balancing accounts within the fund.

BOND AND INTEREST FUND (Fund 04) (a Debt Service Fund)

The Bond and Interest Fund is used to account for payment of principal, interest, and related charges on any outstanding bonds. Debt service for each bond issue must be accounted for separately using a group of self-balancing accounts within the fund.

EDUCATION FUND (Fund 01) (a General Fund)

The Education Fund is used to account for the revenues and expenditures of the academic and service programs of the college. It includes the cost of instructional, administrative, and professional salaries; supplies and equipment; library books and materials; maintenance of instructional and administrative equipment; and other costs pertaining to the educational program of the college.

LIABILITY, PROTECTION, AND SETTLEMENT FUND (Fund 12) (a Special Revenue Fund)

Tort liability, property insurance, unemployment insurance, and worker's compensation levies should be recorded in this fund. Monies in this fund, including interest earned on the assets of the fund, should be used for payment of

tort liability property, unemployment, or worker's compensation insurance or claims.

OPERATIONS AND MAINTENANCE FUND (Fund 02) (a General Fund)

The Operations and Maintenance Fund is used to account for expenditures for the improvement, maintenance, repair, or benefit of buildings and property, including the cost of interior decorating and the installation, improvement, repair, replacement, and maintenance of building fixtures; rental of buildings and property for community college purposes; payment of all premiums for insurance upon buildings and building fixtures; salaries of janitors, engineers, or other custodial employees; all costs of fuel, lights, gas, water, telephone service, custodial supplies, and equipment; and professional surveys of the condition of college buildings.

OPERATIONS AND MAINTENANCE FUND (Restricted) (Fund 03) (a Capital Projects Fund)

The Operations and Maintenance Fund (Restricted) is used to account for monies restricted for building purposes and site acquisition.

RESTRICTED PURPOSES FUND (Fund 06) (a Special Revenue Fund)

The Restricted Purposes Fund is used for the purpose of accounting for monies that have restrictions regarding their use. Each specific grant or project should be accounted for separately using a complete group of self-balancing accounts within the fund.

SELF-INSURANCE FUND (Fund 23) (a Proprietary Fund) The Self-Insurance Fund is used for the purpose of accounting for monies used for medical, vision, dental insurance, and workers' compensation claims for employees.

WORKING CASH FUND (Fund 07) (a Nonexpendable Trust Fund)

The Working Cash Fund is used to enable the district to have on hand at all times sufficient cash to meet the demands of ordinary and necessary expenditures. This fund is used to account for the proceeds of working cash bonds. By making temporary transfers, the Working Cash Fund is used as a source of working capital by other funds. Such transfers assist operating funds in meeting demands during periods of temporary low cash balances.

FUND BALANCE. The fund balance is the balance of a fund after all liabilities have been deducted from the assets of the fund. Also termed Fund Equity.

GENERAL ADMINISTRATION. (See PROGRAM)

GENERAL MATERIALS AND SUPPLIES. (See OBJECT)

INDEPENDENT OPERATIONS. (See AUXILIARY ENTERPRISES FUND)

INDIRECT COSTS. Indirect costs are those elements of cost necessary in the provision of a service which are of such nature that they cannot be readily or accurately identified with the specific service

INSTITUTIONAL SUPPORT. (See PROGRAM)

INSTRUCTION. (See PROGRAM)

INTERFUND TRANSFERS. Interfund transactions are for transfer of monies between funds. Monies may not be transferred between funds except by the same procedure as that used to approve the budget, including public notification, publication, inspection, and comment. Interfund transfers are usually part of the overall budget plan and are built into the budget at the time of its approval by the Board of Trustees.

INTERNAL CONTROL. The purpose of internal control is to safeguard the use of public funds and to protect the public trust on behalf of the college. Internal controls are those activities and organizational preparations designed to insure effective accounting control over assets, liabilities, revenues, expenditures, and any other activities associated with the finance and accounting actions of the college. Some of the precautions instituted by internal control are ensuring that no single individual can perform a complete cycle of financial operations and that procedures of the finance and accounting system are specific and monitored. Internal control also requires designated levels of authorization for all actions under the system.

INVESTMENT REVENUE. (See REVENUES)

INVESTMENTS. Investments are securities or other properties in which money is held, either temporarily or permanently, in expectation of obtaining revenues. Legal investments for community college funds are governed by state statute, which allow funds belonging to or in the custody of the college, including restricted and nonrestricted funds, to be invested. Bonds, treasury bills, certificates of deposit, and short-term discount obligations issued by the Federal National Mortgage Association are some of the types of investments which are permitted by law.

LIABILITY. Obligations incurred by the college when deed passes that must be liquidated, renewed, or refunded at a future date.

LIABILITY, PROTECTION, AND SETTLEMENT FUND. (See FUND)

LOCAL GOVERNMENT SOURCES. (See REVENUES)

MODIFIED ACCRUAL BASIS ACCOUNTING. Modified accrual basis accounting is any accounting system that records revenue when susceptible to accrual both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay the liabilities of the current period. Expenditures other than interest on long-term debts generally are recognized when the related fund liability is incurred.

NET CURRENT ASSETS. Net current assets is the difference between current assets and current liabilities. This is also known as working capital.

NET EXPENDITURE. A net expenditure is the actual cost incurred by the college for some service or object after the deduction of any discounts, rebates, reimbursements, or revenue produced by the service or activity.

NET REVENUE. Net revenue is defined as the balance remaining after deducting from the gross revenue for a given period all expenditures during the same period.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. (See REVENUES)

OBJECT. The term object applies to expenditure classifications and designates materials or services purchased. Expenditures are grouped by major objects, such as salaries, supplies, or capital outlay, and are further divided as needed for cost accounting and control purposes.

CAPITAL EQUIPMENT. Also termed capital outlay, the capital equipment object group includes site acquisition and improvement, office equipment, instructional equipment, and service equipment. Generally expenditures in this category cost more than \$2,500.00, have a useful life of greater than three years and would not normally be purchased from general materials and supplies. Furniture, computer servers and related equipment, and laboratory equipment would be typical examples of items included in this category.

CONFERENCE AND MEETING EXPENSES. The category of conference and meeting expenses includes expenses associated with conference registration and fees, costs for hosting or attending meetings, and related travel costs, whether local or otherwise.

CONTINGENCY. Contingency funds are those appropriations set aside for emergencies or unforeseen expenditures. Contingency funds are used only by budget transfers and may not be expensed directly.

CONTRACTUAL SERVICES. Contractual service costs are those monies paid for services rendered by firms and individuals under contract who are not employees of the college.

EMPLOYEE BENEFITS. Employee benefits costs are for all benefits which employees accrue through continued employment with the college. Benefits include health insurance coverage, sabbatical leave salaries, tuition reimbursement, life insurance, early retirement contributions assignable to the college, and others.

FIXED CHARGES. The fixed charges object category includes charges for rentals of facilities and equipment, payment of debt interest and principal, general insurance charges, installment payments for lease/purchase agreements, and property/casualty insurance.

GENERAL MATERIALS AND SUPPLIES. The general materials and supplies category includes the cost of materials and supplies necessary for the conduct of the college's business. Business forms, envelopes, postage costs, printing costs, and handouts to students typically fall into this category.

OTHER EXPENDITURES. The other expenditures object category includes expenditures not readily assignable to another object category. Examples include student grants and scholarships, tuition chargebacks, charges and adjustments, and student loans.

SALARIES. Salaries are monies paid to employees of the college for personal services rendered to the college. Full-time, part-time, and temporary employees, whether administrators, faculty, or staff, are paid wages or salaries.

UTILITIES. The utilities object account covers all utility costs necessary to operate the physical plant and other on going services, including gas, water, sewage, telephone, and refuse disposal.

OPERATING FUNDS. Operating Funds refers to the combination of the Education Fund and the Operations and Maintenance Funds (Funds 01 and 02).

OPERATIONS AND MAINTENANCE FUND. (See FUND)

OPERATIONS AND MAINTENANCE FUND (Restricted). (See FUND)

OPERATION AND MAINTENANCE OF PLANT. (See PROGRAM)

ORGANIZED RESEARCH. (See PROGRAM)

OTHER EXPENDITURES. (See OBJECT)

OTHER REVENUES. (See REVENUES)

PROGRAM. A program is defined as a level in the program classification structure hierarchy representing the collection of program elements serving a common set of objectives that reflect the major institutional missions and related support objectives. The program classification structure, established by the ICCB, is a means of identifying and organizing the activities of the college in a program-oriented manner.

ACADEMIC SUPPORT. Academic support includes those programs which directly support the instruction process and academic programs, including tutoring and instructional assistance. These programs include library operations, instructional support services, television production services, audiovisual services, and instructional technology administration. This last program provides instructional technology support to the academic programs of the college, including maintenance of the academic computer network and operation of the computer labs. Instructional technology operation and equipment costs are allocated on a pro rata basis to the academic programs which use the academic

computer services. This consolidated effort provides considerable economy of effort, expertise, and resources.

GENERAL ADMINISTRATION. General administration includes those activities devoted to the general regulation, direction, and day-to-day operation of the college. The offices of the president, college development, business administration/treasurer, accounting services, business services, human resources, and community relations are included in general administration. Typical services provided include purchasing for the entire college, printing services, shipping and receiving services, and financial services. The annual audit and the annual budget are produced by offices of general administration.

INSTITUTIONAL SUPPORT. Also called general institutional, this category includes those costs and activities not readily assignable to another category or which apply to the college on an institution-wide basis. The Board of Trustees' costs, institutional membership and accreditation costs, commencement, and certain institutional expenses, such as bank service charges, some benefit costs, and NDSL administrative costs are assigned to this category.

INSTRUCTION. Instruction consists of those activities dealing with the teaching of students. It includes the activities of faculty in the baccalaureate-oriented/transfer, occupational-technical career, general studies, and remedial and ABE/ASE programs (associate degree credit and certificate credit). It includes expenditures for department chairs, administrators, and support staff for whom instruction is an important role. It also includes all equipment, materials, supplies and costs that are necessary to support the instructional program.

OPERATION AND MAINTENANCE OF PLANT. Operation and maintenance of plant includes those activities necessary for the proper and safe operation of the physical plant of the college, including buildings, grounds, and roadways. Public safety, transportation, maintenance services, and housekeeping are part of operation and maintenance of plant.

ORGANIZED RESEARCH. Organized research includes separately budgeted research projects other than institutional research (which is included under instructional administration). The college does not engage in independent research projects.

PUBLIC SERVICE. Public service includes services provided to the general college community and residents by making college facilities and expertise available to the public outside of the academic realm. It includes college-sponsored seminars, workshops, forums, lecture series, cultural events and exhibits, and other non-academic services to the residents of the district.

STUDENT SERVICES. Student services include those activities which provide direct support services to students other than academic support services. These activities include registration and records, financial aid, counseling, placement testing, career placement assistance, health services, and student activities.

PROPERTY TAXES. In general, property taxes are those taxes levied on real property for the purpose of providing service for the public good. In the case of the college, property taxes are levied on the real property of the district for the purpose of fulfilling the goal of educational service.

PUBLIC SERVICE. (See PROGRAM)

REIMBURSABLE CREDIT HOUR. A reimbursable credit hour is an ICCB-certified instructional credit hour used as the basis for distributing selected ICCB grants.

RESTRICTED PURPOSE FUND. (See FUND)

REVENUES. Revenues are additions to assets which do not increase any liability, do not represent the recovery of expenditure, or do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets.

CASH. The cash source category includes currency, coin, checks, money orders, and bank drafts on hand or deposit with the official or agent designated as custodian of cash or in demand deposit accounts. Petty cash funds, change funds, and other imprest cash funds are recorded in the cash object.

FACILITIES REVENUE. Facilities revenue accrues from the use of college facilities, such as building/space rentals, data processing charges, and equipment rentals.

FEDERAL GOVERNMENT SOURCES. The category of federal government revenue sources includes all revenues which originate with federal agencies and are paid directly to the college or administered by pass-through agencies for the federal government. Department of Education grants, certain vocational education grants, and JTPA grants are recorded in this category.

INVESTMENT REVENUE. The investment revenue source category records revenues from investments.

LOCAL GOVERNMENT SOURCES. Revenues from local government sources accrue from district taxes (property taxes), from chargebacks, and from all governmental agencies below the state level.

NON-GOVERNMENTAL GIFTS, GRANTS, AND BEQUESTS. The category of non-governmental gifts, grants, and bequests records revenues from private persons, firms, foundations, or other non-governmental entities in the form of restricted or unrestricted gifts, bequests, or grants for specific projects.

OTHER REVENUES. Other revenues are those which do not fall into an established, specific revenue source category. Typical examples would include parking and library fines, commissions, and sales of surplus property.

SALES AND SERVICE FEES. The sales and service fees source category includes all student fees and charges other than education and general purposes. Examples would be bookstore sales, student organization fees, and admissions charges to athletic events.

STATE GOVERNMENTAL SOURCES. State governmental revenues accrue from all state governmental agencies. Typical examples include credit hour grants, ICCB grants, ISBE grants, and the Department of Veterans Affairs.

STUDENT TUITION AND FEES. The student tuition and fees category includes all student tuition and student fees assessed against students for educational and general purposes. Tuition is the amount per credit hour times the number of credit hours charged a student for taking a course at the college. Fees include laboratory fees, application fees, transcript fees, and similar charges not covered by tuition. Student tuition and fees may not exceed one-third the per capita cost as defined in the chargeback reimbursement calculation.

SALARIES. (See OBJECT)

SALES AND SERVICE FEES. (See REVENUES)

SELF-INSURANCE FUND. (See FUND)

STATE GOVERNMENT SOURCES. (See REVENUES)

STRAIGHT-LINE DEPRECIATION. Straight-line depreciation is a method of calculating the depreciation of an asset which assumes the asset will lose an equal amount of value each year.

STRUCTURALLY BALANCED BUDGET. A balanced budget is a budget for which current revenues equal or exceed current expenditures.

STUDENT CHARGEBACK. The student chargeback is the fee paid for a student of one community college district attending a community college in another district to pursue a curriculum not offered in the college of his home district. The home community college pays the college which the student attends a chargeback at the rate established in the chargeback calculations for each college.

STUDENT SERVICES. (See PROGRAM)

STUDENT TUITION AND FEES. (See REVENUES)

SURPLUS. A surplus is an excess of revenues over expenditures and transfers.

TAX ANTICIPATION WARRANTS. Tax anticipation warrants are issued by the governmental body in anticipation of collection of taxes, usually can be retired only from tax collections and frequently only from the tax collections anticipated with issuance. The

proceeds of tax anticipation notes or warrants are treated as current loans if they are paid back from the tax collections anticipated with the issuance of the notes.

UTILITIES. (See OBJECT)

WORKING CASH FUND. (See FUND)

LIST OF ACRONYMS

AA	Associates of Arts
AACC	American Association of Community Colleges
AAS	Associates of Applied Science
AAWCC	American Association for Women in Community College
ABE	Adult Basic Education
ACT	Acoustical Ceiling Tile
ADA	American with Disabilities Act
A/E	Architecture/Engineer(ing)
AFT	American Federation of Teachers
AGB	Association of Governing Board of Universities & Colleges
AGS	Associates of General Studies
AQIP	Academic Quality Improvement Program
AS	Associates of Science
ASC	Academic Skills Center
ASE	Adult Secondary Education
ATE	Advanced Technical Education
ATAC	Administrative Technology Advisory Committee
AV	Audio Visual
BOT	Board of Trustees
BRC	Budget Review Committee
CAFR	Comprehensive Annual Financial Report
CCSSE	Community College Survey of Student Engagement
CED	Community and Economic Development
CIP	Capital Improvement Plan
CISO	Chief Information Security Officer
COA	Certificate of Achievement
COC	Certificate of Completion
CPI	Consumer Price Index
CPPR	Corporate Personal Property Tax
CPPRT	Corporate Personal Property Replacement Tax
CQIN	Continuous Quality Improvement Network
CSO	Campus Safety Officer
CTE	Career and Technical Education
DAEL	Department of Adult Education and Literacy
DAFS	Division of Adult and Family Services
DAVTE	Department of Adult, Technical, and Vocational Education
DCEO	Department of Community and Economic Opportunity
DDC	Direct Digital Controls

LIST OF ACRONYMS (Continued)

EAV	Equalized Assessed Valuation
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EIFS	Exterior Insulation Finishing Systems
ESL	English as a Second Language
ETC	Education to Careers
EV	Electric Vehicle
FASB	Financial Accounting Standards Board
FICA	Federal Insurance Contributions Act (Social Security)
FMPP	Farmers Market Promotion Program
FT	Full-time
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GED	General Education Development
GSD	General Student Development
GFOA	Government Finance Officers Association
GSF	Gross Square Feet
HLC	Higher Learning Commission
HR	Human Resources
HVAC	Heating Ventilation Air Conditioning
IBHE	Illinois Board of Higher Education
ICCB	Illinois Community College Board
IDHS	Illinois Department of Human Services
IEA	Illinois Education Association
INAM	Illinois Network for Advanced Manufacturing
IPTIP	Illinois Public Treasurers Investment Pool
ISAC	Illinois Student Aid Commission
ISBE	Illinois State Board of Education
IT	Information Technology
IVC	Illinois Virtual Campus
JJC	Joliet Junior College District #525
JTPA	Job Training Partnership Act
JUAC	Joliet United Adjuncts Coalition
KPI	Key Performance Indicator
LED	Light-Emitting Diode
LEED	Leadership in Energy and Environmental Design
MAP	Monetary Access Program
NACUBO	National Association of College and University Business Officers
NCA	North Central Association of Colleges & Secondary Schools
NCGA	National Council on Governmental Accounting
NEA	National Education Association
NJCAA	National Junior College Athletics Association
NSF	National Science Foundation
O & M	Operations and Maintenance

LIST OF ACRONYMS (Continued)

OSA	Office of Student Activities
PACE	Personnel Assessment of the College Environment
PCCS	Partnerships for College and Career Success
PHS	Protection Health and Safety
PLC	President's Leadership Council
PPB	Program Performance Budgeting
PTELL	Property Tax Extension Limitation Law
QAP	Quality Action Project
RAMP	Resource Allocation and Management Plan
SBS	Sep-Becalos-Santander Universidades
SEIU	Service Employees International Union
SIS	Student Information System
SLT	Senior Leadership Team
SMHEC	South Metropolitan Higher Education Consortium
StAR	Student Accommodations and Resources
SURS	State University Retirement System
SWOT	Strengths, Weaknesses, Opportunities, and Threats
TAACCCT	Trade Adjustment Assistance Community College and Career Training
TANF	Temporary Assistance for Needy Families
TMA	Software for Computerized Maintenance Management System
TSS	Technology Support Services
USCIS	United States Citizenship and Immigration Services
USDA	United States Department of Agriculture
USDE	United States Department of Education
VCT	Vinyl Composition Tile
WAEC	Weitendorf Agricultural Education Center
WIA	Workforce Investment Act
WIB	Workforce Investment Board
ZBB	Zero-Based Budgeting

EDUCATION FUND REVENUES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
LOCAL GOVT SOURCES				
0100-000-411.000	CURRENT TAXES	30,521,889	31,080,000	31,275,000
0100-000-412.000	BACK TAXES	361,503	140,000	150,000
0100-000-413.500	CPPRT	2,105,394	1,800,000	1,925,000
0100-000-414.000	CHARGE-BACK REVENUE	109,387	100,000	100,000
0100-000-419.613	WILL COUNTY/CDT	15,291	11,000	11,000
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	TOTAL LOCAL GOVT SOURCES	33,113,464	33,131,000	33,461,000
STATE GOVT SOURCES				
0100-000-421.000	ICCB STATE GRANTS	7,448,835	8,100,000	7,800,000
0100-000-422.000	ICCB/CTE/IL BD VOC EDUC	676,023	650,000	650,000
		-----	-----	-----
	TOTAL STATE GOVT SOURCES	8,124,858	8,750,000	8,450,000
FED GOVT SOURCES				
0100-000-431.003	PELL ADMIN EXP	21,535	70,000	60,000
0100-000-433.001	FEDERAL WORK STUDY	18,457	5,000	5,000
0100-000-439.004	GENERAL FUND INC 10%	19,135	0	10,000
		-----	-----	-----
	TOTAL FED GOVT SOURCES	59,127	75,000	75,000
STUDENT TUITION/FEES				
0100-000-441.000	TUITION	26,616,060	27,500,000	29,000,000
0100-000-442.040	LAB FEE	163,510	170,000	155,000
0100-000-442.052	COURSE FEES	73,887	73,000	73,000
		-----	-----	-----
	TOTAL STUDENT TUITION/FEES	26,853,457	27,743,000	29,228,000
INTEREST ON INVSTMNT				
0100-000-470.000	INTEREST ON INVSTMNT	100,842	100,000	125,000
		-----	-----	-----
	TOTAL INTEREST ON INVSTMNT	100,842	100,000	125,000
OTHER REVENUES				
0100-000-499.000	OTHER REVENUE	140,410	60,000	75,000
0100-000-499.116	Misc. Revenue-Service Charge	175,679	143,000	123,000
0100-000-499.117	TRANSCRIPTS	113,774	90,000	100,000
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	TOTAL OTHER REVENUES	429,863	293,000	298,000

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JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 181

EDUCATION FUND REVENUES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
TRANS FROM OTHER FUNDS				
0100-000-720.005	TRANS FROM AUX ENT FUND	173,244	180,500	218,811
0100-000-720.006	TRANS FROM R.P.	0	510,000	0
		-----	-----	-----
TOTAL	TRANS FROM OTHER FUNDS	173,244	690,500	218,811
TOTAL	EDUCATION FUND	68,854,855	70,782,500	71,855,811

		2014-15	2015-16	2016-17
EDUCATION FUND		ACTUAL	BUDGET	BUDGET
EXPENSES				
INSTRUCTION				
INSTRUCTION				
AGRICULTURE				
0110-001-511.000	ADMIN. SALARIES	4,168	6,000	6,000
0110-001-513.000	INSTRUCTIONAL (F.T.)	790,770	775,002	794,521
0110-001-513.010	F.T. FAC - SUMMER	69,196	71,000	34,000
0110-001-513.022	F.T. FAC - OVERLOADS	151,546	157,000	107,000
0110-001-513.100	P.T. FAC - FALL/SPRG	26,640	30,000	9,000
0110-001-516.000	OFFICE STAFF	40,634	42,515	48,048
0110-001-518.010	SAL-STU EMPLOYEES W/	20,941	36,500	37,200
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	SUBTOTAL SALARIES	1,103,895	1,118,017	1,035,769
0110-001-521.000	EMPLOYEE BENEFITS	222,204	230,646	234,318
0110-001-532.000	CONTR SVC CONSULTAT	0	822	822
0110-001-534.000	CNTR SVC MNT & REPRS	1,589	1,500	1,500
0110-001-542.010	PRNT XEROX CHRGS ALL	9,460	9,581	9,581
0110-001-543.030	BEDDING & FEED SUPPLIES	3,599	3,599	3,599
0110-001-543.044	SUPPLS CENTRL STORES	408	1,484	1,484
0110-001-546.000	PUBLICATIONS & DUES	2,380	2,527	2,527
0110-001-551.011	PROFESSIONAL DEVEL.	4,500	4,500	4,500
0110-001-551.020	PROGRAM COORDINATION TRAVEL	9,762	8,500	8,500
		-----	-----	-----
	TOTAL AGRICULTURE	1,357,797	1,381,176	1,302,600
FINE ARTS				
0110-002-511.000	ADMIN. SALARIES	12,290	13,000	13,000
0110-002-512.000	PROF/TECH SALARIES	67,244	69,367	70,754
0110-002-512.110	P.T. PROF TECH	26,280	30,996	31,621
0110-002-513.000	INSTRUCTIONAL (F.T.)	1,580,895	1,665,057	1,722,262
0110-002-513.010	F.T. FAC - SUMMER	106,543	109,000	112,000
0110-002-513.022	F.T. FAC - OVERLOADS	252,196	260,000	288,000
0110-002-513.100	P.T. FAC - FALL/SPRG	527,346	537,000	510,000
0110-002-513.110	P.T. FAC - SUMMER	3,519	0	0
0110-002-516.000	OFFICE STAFF	54,255	56,202	42,037
0110-002-516.110	P.T. CLERICAL	15,873	18,589	17,696

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
FINE ARTS					
0110-002-518.010	SAL-STU EMPLOYEES W/		22,926	21,200	21,600
0110-002-519.024	OVERTIME ALLOCATION		7,321	0	0
			-----	-----	-----
	SUBTOTAL SALARIES		2,676,688	2,780,411	2,828,970
0110-002-521.000	EMPLOYEE BENEFITS		464,475	471,835	512,318
0110-002-534.000	CNTR SVC MNT & REPRS		852	852	852
0110-002-539.000	CONT.SC-OTHER		13,563	14,817	14,817
0110-002-541.000	OFFICE SUPPLIES		1,984	1,954	1,954
0110-002-542.000	PRINTING		8,354	8,183	8,183
0110-002-543.044	SUPPLS CENTRL STORES		1,819	1,898	1,898
0110-002-543.110	COMP LAB SUPPLIES		0	0	0
0110-002-543.902	ART GALLERY SUPPLIES		2,826	3,298	3,298
0110-002-546.000	PUBLICATIONS & DUES		1,123	1,123	1,123
0110-002-551.011	PROFESSIONAL DEVEL.		4,678	7,600	7,600
0110-002-551.020	PROGRAM COORDINATION TRAVEL		2,377	2,200	2,200
			-----	-----	-----
	TOTAL FINE ARTS		3,178,739	3,294,171	3,383,213
BUSINESS					
0110-003-511.000	ADMIN. SALARIES		11,753	14,000	13,000
0110-003-513.000	INSTRUCTIONAL (F.T.)		1,320,568	1,403,251	1,397,094
0110-003-513.010	F.T. FAC - SUMMER		142,610	147,000	172,000
0110-003-513.022	F.T. FAC - OVERLOADS		269,753	278,000	322,000
0110-003-513.100	P.T. FAC - FALL/SPRG		321,783	337,000	388,000
0110-003-516.000	OFFICE STAFF		56,062	58,198	41,205
0110-003-518.010	SAL-STU EMPLOYEES W/		3,990	10,000	10,200
0110-003-519.024	OVERTIME ALLOCATION		161	0	0
			-----	-----	-----
	SUBTOTAL SALARIES		2,126,680	2,247,449	2,343,499
0110-003-521.000	EMPLOYEE BENEFITS		361,724	373,748	397,014
0110-003-534.000	CNTR SVC MNT & REPRS		448	670	670

		2014-15	2015-16	2016-17
EDUCATION FUND		ACTUAL	BUDGET	BUDGET
EXPENSES				
INSTRUCTION				
INSTRUCTION				
BUSINESS				
0110-003-542.010	PRNT XEROX CHRGS ALL	7,484	9,829	9,829
0110-003-543.044	SUPPLS CENTRL STORES	0	500	500
0110-003-546.000	PUBLICATIONS & DUES	0	1,300	1,300
0110-003-551.011	PROFESSIONAL DEVEL.	4,961	5,200	5,200
0110-003-551.020	PROGRAM COORDINATION TRAVEL	1,804	2,600	2,600
	TOTAL BUSINESS	2,503,101	2,641,296	2,760,612
COMPUTER INFO & OFFICE SYSTMS	DEPT			
0110-004-511.000	ADMIN. SALARIES	5,926	8,000	8,000
0110-004-513.000	INSTRUCTIONAL (F.T.)	1,365,576	1,371,511	1,430,522
0110-004-513.010	F.T. FAC - SUMMER	144,525	149,000	151,000
0110-004-513.022	F.T. FAC - OVERLOADS	452,946	460,000	469,000
0110-004-513.100	P.T. FAC - FALL/SPRG	95,462	96,000	102,000
0110-004-516.000	OFFICE STAFF	54,621	56,722	58,947
0110-004-516.110	P.T. CLERICAL	31,504	37,180	37,930
0110-004-518.010	SAL-STU EMPLOYEES W/	4,368	8,500	8,600
	SUBTOTAL SALARIES	2,154,928	2,186,913	2,265,999
0110-004-521.000	EMPLOYEE BENEFITS	318,231	330,686	337,671
0110-004-532.000	CONTR SVC CONSULTAT	0	225	225
0110-004-534.000	CNTR SVC MNT & REPRS	2,369	2,393	2,393
0110-004-541.000	OFFICE SUPPLIES	1,185	775	775
0110-004-542.014	C/S PRINT/XEROX CHG.	2,151	5,957	5,957
0110-004-543.044	SUPPLS CENTRL STORES	11,243	9,594	9,594
0110-004-551.011	PROFESSIONAL DEVEL.	8,115	6,400	6,400
0110-004-551.020	PROGRAM COORDINATION TRAVEL	3,698	3,473	3,473
	TOTAL COMPUTER INFO & OFFICE SYSTMS	2,501,920	2,546,416	2,632,487

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION				
INSTRUCTION				
ENGLISH FR. LANGUAGE				
0110-005-511.000	ADMIN. SALARIES	16,319	19,000	18,000
0110-005-512.110	P.T. PROF TECH	1,037	0	0
0110-005-513.000	INSTRUCTIONAL (F.T.)	2,072,657	2,173,751	2,178,543
0110-005-513.010	F.T. FAC - SUMMER	136,311	140,000	149,000
0110-005-513.021	F.T. FAC - EXTRA PAY	2,049	0	2,000
0110-005-513.022	F.T. FAC - OVERLOADS	229,219	236,000	202,000
0110-005-513.100	P.T. FAC - FALL/SPRG	734,097	753,000	759,000
0110-005-513.112	PT FAC-SATELLITE SUMMER	200	0	0
0110-005-516.000	OFFICE STAFF	59,527	61,714	62,962
0110-005-518.010	SAL-STU EMPLOYEES W/	327	0	0
0110-005-519.024	OVERTIME ALLOCATION	1,176	0	0
0110-005-519.408	SALARY SILP TUTORS	11,192	20,800	16,000
		-----	-----	-----
	SUBTOTAL SALARIES	3,264,111	3,404,265	3,387,505
0110-005-521.000	EMPLOYEE BENEFITS	570,742	596,206	572,533
0110-005-532.000	CONTR SVC CONSULTAT	3,050	5,150	10,150
0110-005-534.000	CNTR SVC MNT & REPRS	0	59	59
0110-005-542.010	PRNT XEROX CHRGS ALL	0	3,563	3,563
0110-005-543.044	SUPPLS CENTRL STORES	31	1,510	1,510
0110-005-551.011	PROFESSIONAL DEVEL.	10,079	10,400	10,400
0110-005-551.020	PROGRAM COORDINATION TRAVEL	0	1,500	1,500
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	TOTAL ENGLISH FR. LANGUAGE	3,848,013	4,022,653	3,987,220
MATH				
0110-008-511.000	ADMIN. SALARIES	13,819	17,500	17,500
0110-008-512.000	PROF/TECH SALARIES	44,162	46,295	47,221
0110-008-512.112	PROF STAFF SAL	895	0	0
0110-008-513.000	INSTRUCTIONAL (F.T.)	1,579,881	1,674,756	1,744,440
0110-008-513.010	F.T. FAC - SUMMER	181,323	187,000	166,000
0110-008-513.019	INSTRUCTIONAL SUPPORT	2,714	3,500	3,500
0110-008-513.022	F.T. FAC - OVERLOADS	287,066	296,000	299,000

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
MATH					
0110-008-513.100	P.T. FAC - FALL/SPRG		774,724	803,000	747,000
0110-008-513.110	P.T. FAC - SUMMER		80	0	0
0110-008-516.000	OFFICE STAFF		56,604	58,739	59,946
0110-008-518.010	SAL-STU EMPLOYEES W/		8,442	9,700	9,900
0110-008-519.000	SALARIES-OTHER		1,844	5,300	5,300
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	SUBTOTAL SALARIES		2,951,554	3,101,790	3,099,807
0110-008-521.000	EMPLOYEE BENEFITS		459,468	472,848	482,414
0110-008-541.000	OFFICE SUPPLIES		0	50	50
0110-008-542.010	PRNT XEROX CHRGS ALL		5,792	25,985	25,985
0110-008-551.011	PROFESSIONAL DEVEL.		6,761	7,600	7,600
0110-008-551.020	PROGRAM COORDINATION TRAVEL		486	2,500	2,500
0110-008-590.008	MATH CONTEST TROPHIES		2,977	3,000	0
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	TOTAL MATH		3,427,038	3,613,773	3,618,356
NATURAL SCI & P.E.					
0110-009-511.000	ADMIN. SALARIES		15,780	20,500	19,500
0110-009-512.000	PROF/TECH SALARIES		194,134	201,688	202,587
0110-009-512.110	P.T. PROF TECH		22,244	15,264	31,940
0110-009-513.000	INSTRUCTIONAL (F.T.)		2,350,971	2,469,875	2,569,791
0110-009-513.010	F.T. FAC - SUMMER		240,150	247,000	195,000
0110-009-513.022	F.T. FAC - OVERLOADS		563,957	580,000	610,000
0110-009-513.100	P.T. FAC - FALL/SPRG		736,839	758,000	690,000
0110-009-516.000	OFFICE STAFF		65,962	68,567	70,200
0110-009-516.110	P.T. CLERICAL		15,119	21,084	21,504
0110-009-518.010	SAL-STU EMPLOYEES W/		13,910	15,900	16,200
0110-009-519.024	OVERTIME ALLOCATION		6,766	0	0
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	SUBTOTAL SALARIES		4,225,832	4,397,878	4,426,722
0110-009-521.000	EMPLOYEE BENEFITS		668,160	692,143	695,985

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION				
INSTRUCTION				
NATURAL SCI & P.E.				
0110-009-532.013	CONT SVC-PLANETARIUM	3,876	6,000	6,000
0110-009-534.012	CONTR SVC-BIO SCI	2,200	3,336	3,336
0110-009-539.011	TRAINING SERVICES	6,975	21,840	21,840
0110-009-542.010	PRNT XEROX CHRGS ALL	22,132	23,564	23,564
0110-009-543.000	INSTRUCTIONAL SUPPLIES	35	0	0
0110-009-543.044	SUPPLS CENTRL STORES	501	707	707
0110-009-543.318	MICRO-COMP RESOURCES	3,099	3,911	3,911
0110-009-543.319	INST SUPS ASTR/PLAN.	1,118	1,328	1,328
0110-009-546.000	PUBLICATIONS & DUES	0	900	900
0110-009-551.011	PROFESSIONAL DEVEL.	6,894	10,800	10,800
0110-009-551.020	PROGRAM COORDINATION TRAVEL	3,583	3,748	3,748
	TOTAL NATURAL SCI & P.E.	4,944,405	5,166,155	5,198,841
SOCIAL SCIENCE				
0110-014-511.000	ADMIN. SALARIES	14,307	19,000	17,500
0110-014-513.000	INSTRUCTIONAL (F.T.)	1,477,893	1,597,396	1,612,240
0110-014-513.010	F.T. FAC - SUMMER	139,693	144,000	143,000
0110-014-513.022	F.T. FAC - OVERLOADS	266,554	271,000	239,000
0110-014-513.100	P.T. FAC - FALL/SPRG	764,831	783,000	785,000
0110-014-516.000	OFFICE STAFF	52,083	55,182	56,326
0110-014-516.110	P.T. CLERICAL	14,733	18,469	18,843
0110-014-518.010	SAL-STU EMPLOYEES W/	4,400	4,400	4,500
	SUBTOTAL SALARIES	2,734,494	2,892,447	2,876,409
0110-014-521.000	EMPLOYEE BENEFITS	389,118	425,820	418,487
0110-014-532.000	CONTR SVC CONSULTAT	0	1,500	1,500
0110-014-542.114	PRINTING XEROX SS	9,285	14,290	14,290
0110-014-543.044	SUPPLS CENTRL STORES	1,373	1,000	1,000
0110-014-551.011	PROFESSIONAL DEVEL.	5,848	6,800	6,800
0110-014-551.020	PROGRAM COORDINATION TRAVEL	0	1,000	1,000
	TOTAL SOCIAL SCIENCE	3,140,118	3,342,857	3,319,486

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND	2014-15	2015-16	2016-17
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
INSTRUCTION					
TECH OCCUPATIONAL					
0110-015-511.000	ADMIN. SALARIES		9,119	11,500	11,500
0110-015-512.000	PROF/TECH SALARIES		173,725	183,249	138,580
0110-015-512.110	P.T. PROF TECH		33,245	31,958	32,594
0110-015-513.000	INSTRUCTIONAL (F.T.)		1,752,950	1,885,750	2,048,881
0110-015-513.010	F.T. FAC - SUMMER		127,770	125,000	96,000
0110-015-513.021	F.T. FAC - EXTRA PAY		428	0	0
0110-015-513.022	F.T. FAC - OVERLOADS		617,189	631,000	581,000
0110-015-513.100	P.T. FAC - FALL/SPRG		353,348	365,000	363,000
0110-015-516.000	OFFICE STAFF		46,067	48,048	49,026
0110-015-516.110	P.T. CLERICAL		23,722	25,228	21,084
0110-015-518.010	SAL-STU EMPLOYEES W/		44,909	51,500	52,500
0110-015-519.024	OVERTIME ALLOCATION		4,083	0	0
0110-015-519.407	TUTORS-PART TIME		0	3,000	0
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	SUBTOTAL SALARIES		3,186,555	3,361,233	3,394,165
0110-015-521.000	EMPLOYEE BENEFITS		601,777	689,580	686,968
0110-015-534.000	CNTR SVC MNT & REPRS		10,062	15,000	15,000
0110-015-541.112	SUPPLIES, RECRUITMENT		4,009	5,000	5,000
0110-015-542.010	PRNT XEROX CHRGS ALL		8,557	8,750	8,750
0110-015-543.044	SUPPLS CENTRL STORES		3,757	4,169	4,169
0110-015-551.011	PROFESSIONAL DEVEL.		4,804	8,400	8,400
0110-015-551.020	PROGRAM COORDINATION TRAVEL		232	3,000	3,000
0110-015-554.000	TRAVEL-RECRUITMENT		294	2,500	2,500
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	TOTAL TECH OCCUPATIONAL		3,820,047	4,097,632	4,127,952
CULINARY ARTS					
0110-016-511.000	ADMIN. SALARIES		4,367	6,000	6,000
0110-016-513.000	INSTRUCTIONAL (F.T.)		640,711	734,809	766,460
0110-016-513.010	F.T. FAC - SUMMER		58,672	60,000	43,000
0110-016-513.022	F.T. FAC - OVERLOADS		309,725	319,000	324,000
0110-016-513.100	P.T. FAC - FALL/SPRG		48,288	51,000	45,000

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
CULINARY ARTS					
0110-016-516.000	OFFICE STAFF		48,376	50,357	51,397
0110-016-518.010	SAL-STU EMPLOYEES W/		54,698	15,800	16,100
0110-016-519.024	OVERTIME ALLOCATION		269	0	0
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	SUBTOTAL SALARIES		1,165,106	1,236,966	1,251,957
0110-016-521.000	EMPLOYEE BENEFITS		175,113	206,693	210,812
0110-016-534.000	CNTR SVC MNT & REPRS		64	999	999
0110-016-541.000	OFFICE SUPPLIES		1,909	2,000	2,000
0110-016-542.010	PRNT XEROX CHRGS ALL		989	2,191	2,191
0110-016-543.044	SUPPLS CENTRL STORES		289	400	400
0110-016-546.000	PUBLICATIONS & DUES		1,677	2,000	2,000
0110-016-551.011	PROFESSIONAL DEVEL.		2,763	4,500	4,500
0110-016-551.020	PROGRAM COORDINATION TRAVEL		1,249	1,000	1,000
0110-016-554.005	TRAVEL-STUDENT COMPETITIONS		4,667	5,000	5,000
0110-016-561.000	RENTAL-FACILITIES		0	12,000	0
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	TOTAL CULINARY ARTS		1,353,826	1,473,749	1,480,859
NURSING					
0110-017-511.000	ADMIN. SALARIES		8,633	12,000	9,500
0110-017-512.000	PROF/TECH SALARIES		139,574	155,363	158,470
0110-017-512.110	P.T. PROF TECH		0	63,448	41,475
0110-017-513.000	INSTRUCTIONAL (F.T.)		1,859,239	1,984,843	1,901,918
0110-017-513.010	F.T. FAC - SUMMER		20,272	21,000	6,500
0110-017-513.022	F.T. FAC - OVERLOADS		708,378	707,000	676,000
0110-017-513.100	P.T. FAC - FALL/SPRG		157,743	176,000	225,000
0110-017-516.000	OFFICE STAFF		77,572	83,803	78,603
0110-017-516.110	P.T. CLERICAL		63,705	65,778	66,124
0110-017-518.010	SAL-STU EMPLOYEES W/		7,580	7,100	7,200
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	SUBTOTAL SALARIES		3,042,696	3,276,335	3,170,790

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
NURSING					
0110-017-521.000	EMPLOYEE BENEFITS		688,245	730,155	666,565
0110-017-532.000	CONTR SVC CONSULTAT		3,435	3,000	3,000
0110-017-534.000	CNTR SVC MNT & REPRS		745	560	560
0110-017-541.000	OFFICE SUPPLIES		2,388	3,000	3,000
0110-017-542.010	PRNT XEROX CHRGS ALL		8,353	4,969	4,719
0110-017-543.000	INSTRUCTIONAL SUPPLIES		20	31	31
0110-017-543.044	SUPPLS CENTRL STORES		717	748	748
0110-017-546.000	PUBLICATIONS & DUES		2,870	2,900	2,900
0110-017-551.011	PROFESSIONAL DEVEL.		8,878	9,200	8,400
0110-017-551.020	PROGRAM COORDINATION TRAVEL		6,283	6,750	6,350
	TOTAL NURSING		3,764,630	4,037,648	3,867,063
VETERINARY TECHNOLOGY PROGRAM					
0110-018-511.000	ADMIN. SALARIES		3,090	6,000	10,000
0110-018-512.110	P.T. PROF TECH		85,262	105,124	107,215
0110-018-513.000	INSTRUCTIONAL (F.T.)		375,529	435,035	430,850
0110-018-513.010	F.T. FAC - SUMMER		38,155	36,000	8,000
0110-018-513.022	F.T. FAC - OVERLOADS		82,571	89,000	51,000
0110-018-513.100	P.T. FAC - FALL/SPRG		21,724	22,000	22,000
0110-018-516.000	OFFICE STAFF		45,027	47,882	48,859
0110-018-518.010	SAL-STU EMPLOYEES W/		6,433	6,100	6,200
	SUBTOTAL SALARIES		657,791	747,141	684,124
0110-018-521.000	EMPLOYEE BENEFITS		127,671	131,214	133,314
0110-018-539.000	CONT.SC-OTHER		2,858	3,141	3,141
0110-018-542.010	PRNT XEROX CHRGS ALL		4,225	4,207	4,207
0110-018-543.025	FACILITY SUPPLIES		14,031	13,000	13,000
0110-018-543.044	SUPPLS CENTRL STORES		259	1,203	1,203
0110-018-546.000	PUBLICATIONS & DUES		1,011	1,900	1,900
0110-018-551.011	PROFESSIONAL DEVEL.		1,620	2,000	2,000
0110-018-551.020	PROGRAM COORDINATION TRAVEL		7,807	9,000	9,000

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
VETERINARY TECHNOLOGY PROGRAM					
TOTAL VETERINARY TECHNOLOGY PROGRAM			817,273	912,806	851,889
HEALTH & PUBLIC SERVICES					
0110-025-511.000	ADMIN. SALARIES		0	0	7,000
0110-025-512.102	PROF/TECH TESTING		700	20,000	3,000
0110-025-512.110	P.T. PROF TECH		0	0	23,820
0110-025-513.000	INSTRUCTIONAL (F.T.)		267,037	257,651	421,602
0110-025-513.010	F.T. FAC - SUMMER		0	0	22,500
0110-025-513.022	F.T. FAC - OVERLOADS		47,586	49,000	90,000
0110-025-513.100	P.T. FAC - FALL/SPRG		98,688	98,000	111,000
0110-025-516.000	OFFICE STAFF		42,357	45,386	46,322
SUBTOTAL SALARIES			456,368	470,037	725,244
0110-025-521.000	EMPLOYEE BENEFITS		86,430	88,508	143,095
0110-025-532.105	CONTRACTUAL SERVICE		11,835	14,000	33,000
0110-025-532.513	CONSULTING SER - ADJUNCTS		278,340	68,183	35,000
0110-025-542.010	PRNT XEROX CHRGS ALL		1,120	900	1,150
0110-025-551.011	PROFESSIONAL DEVEL.		0	950	1,750
0110-025-551.020	PROGRAM COORDINATION TRAVEL		1,367	720	1,120
TOTAL HEALTH & PUBLIC SERVICES			835,460	643,298	940,359
TOTAL INSTRUCTION			35,492,367	37,173,630	37,470,937
EVENING SCHOOL					
ADJUNCT FACULTY CENTER					
0114-501-511.000	ADMIN. SALARIES		0	27,328	0
0114-501-516.110	P.T. CLERICAL		25,551	0	27,872
SUBTOTAL SALARIES			25,551	27,328	27,872
0114-501-534.000	CNTR SVC MNT & REPRS		1,177	1,116	1,200

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND	2014-15	2015-16	2016-17
		EXPENSES	ACTUAL	BUDGET	BUDGET
INSTRUCTION					
EVENING SCHOOL					
ADJUNCT FACULTY CENTER					
0114-501-541.000	OFFICE SUPPLIES		525	0	500
0114-501-542.010	PRNT XEROX CHRGS ALL		9,111	3,000	1,000
0114-501-543.000	INSTRUCTIONAL SUPPLIES		3,981	4,000	4,916
0114-501-543.044	SUPPLS CENTRL STORES		159	1,000	1,000
0114-501-551.000	TRAVEL & MEETINGS		3,102	3,500	4,129
	TOTAL	ADJUNCT FACULTY CENTER	43,606	39,944	40,617
ROMEOVILLE CAMPUS					
0114-512-511.000	ADMIN. SALARIES		70,906	73,574	75,045
0114-512-511.010	ADM SAL-PART TIME		26,679	29,790	30,384
0114-512-516.000	OFFICE STAFF		38,509	42,702	43,576
0114-512-516.110	P.T. CLERICAL		117,597	138,960	140,052
	SUBTOTAL	SALARIES	253,691	285,026	289,057
0114-512-521.000	EMPLOYEE BENEFITS		50,687	51,306	52,343
0114-512-534.000	CNTR SVC MNT & REPRS		620	1,404	1,404
0114-512-541.000	OFFICE SUPPLIES		1,211	3,050	3,050
0114-512-542.010	PRNT XEROX CHRGS ALL		1,825	3,225	3,225
0114-512-543.000	INSTRUCTIONAL SUPPLIES		2,291	5,735	5,735
0114-512-543.044	SUPPLS CENTRL STORES		119	700	700
0114-512-547.000	ADVERTISING		100	4,350	4,350
0114-512-551.000	TRAVEL & MEETINGS		3,043	2,160	2,160
	TOTAL	ROMEOVILLE CAMPUS	313,587	356,956	362,024
ADULT BASIC EDUC PR					
0114-514-511.000	ADMIN. SALARIES		52,207	82,986	84,646
0114-514-512.000	PROF/TECH SALARIES		59,711	62,511	63,761
	SUBTOTAL	SALARIES	111,918	145,497	148,407
0114-514-521.000	EMPLOYEE BENEFITS		41,425	51,710	52,756

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
EVENING SCHOOL					
ADULT BASIC EDUC PR					
0114-514-532.000	CONTR SVC CONSULTAT		37	0	0
0114-514-539.021	CNTR SC GRDUATION		1,064	7,016	7,016
0114-514-541.000	OFFICE SUPPLIES		2,358	1,800	1,800
0114-514-542.010	PRNT XEROX CHRGS ALL		6,262	4,017	4,017
0114-514-543.000	INSTRUCTIONAL SUPPLIES		35	2,863	2,863
0114-514-544.022	POSTAGE		60	0	0
0114-514-551.000	TRAVEL & MEETINGS		1,314	2,100	2,100
0114-514-590.014	TUITION WAIVERS		1,230,860	1,300,000	1,325,000
0114-514-590.526	TUITION		1,750	10,000	10,000
	TOTAL ADULT BASIC EDUC PR		1,397,083	1,525,003	1,553,959
CITY CENTER CAMPUS					
0114-515-511.010	ADM SAL-PART TIME		34,572	32,488	33,138
0114-515-516.110	P.T. CLERICAL		35,532	39,500	40,288
	SUBTOTAL SALARIES		70,104	71,988	73,426
0114-515-534.000	CNTR SVC MNT & REPRS		775	0	0
0114-515-534.170	SATELLITE TV SERVICE		686	0	0
0114-515-541.000	OFFICE SUPPLIES		420	947	947
0114-515-542.000	PRINTING		773	748	748
0114-515-543.000	INSTRUCTIONAL SUPPLIES		0	250	250
0114-515-543.044	SUPPLS CENTRL STORES		171	300	300
0114-515-544.022	POSTAGE		0	100	100
0114-515-551.000	TRAVEL & MEETINGS		495	500	500
	TOTAL CITY CENTER CAMPUS		73,424	74,833	76,271
MORRIS EDUCATION CENTER					
0114-520-511.000	ADMIN. SALARIES		16,137	21,941	22,379
0114-520-516.110	P.T. CLERICAL		23,104	27,423	27,965
	SUBTOTAL SALARIES		39,241	49,364	50,344

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION EVENING SCHOOL MORRIS EDUCATION CENTER				
0114-520-521.000	EMPLOYEE BENEFITS	6,671	9,010	9,189
0114-520-541.000	OFFICE SUPPLIES	1,046	1,458	1,458
0114-520-542.000	PRINTING	216	500	500
0114-520-543.000	INSTRUCTIONAL SUPPLIES	0	200	200
0114-520-543.044	SUPPLS CENTRL STORES	0	50	50
0114-520-547.000	ADVERTISING	975	200	200
0114-520-551.000	TRAVEL & MEETINGS	350	300	300
0114-520-561.000	RENTAL-FACILITIES	70,978	72,064	75,000
TOTAL MORRIS EDUCATION CENTER		119,477	133,146	137,241
WEITENDORF AG EDUCATION CENTER				
0114-522-512.000	PROF/TECH SALARIES	58,296	60,711	61,925
SUBTOTAL SALARIES		58,296	60,711	61,925
0114-522-521.000	EMPLOYEE BENEFITS	10,319	10,636	10,844
0114-522-541.000	OFFICE SUPPLIES	1,408	720	720
0114-522-542.010	PRNT XEROX CHRGS ALL	0	500	500
0114-522-543.044	SUPPLS CENTRL STORES	133	90	90
0114-522-551.000	TRAVEL & MEETINGS	144	388	388
TOTAL WEITENDORF AG EDUCATION CENTER		70,300	73,045	74,467
EXTENDED CAMPUSES & HIGH SCHLS				
0114-524-511.000	ADMIN. SALARIES	86,722	89,706	91,500
0114-524-512.000	PROF/TECH SALARIES	52,049	54,339	55,426
0114-524-512.110	P.T. PROF TECH	61,051	74,284	73,486
0114-524-516.110	P.T. CLERICAL	38,804	44,296	43,904
0114-524-519.007	COORDINATORS SALARIES	1,815	4,000	3,000
0114-524-519.021	PHONE STIPEND	600	600	600
SUBTOTAL SALARIES		241,041	267,225	267,916

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
EVENING SCHOOL					
EXTENDED CAMPUSES & HIGH SCHLS					
0114-524-521.000	EMPLOYEE BENEFITS		20,798	21,547	21,971
0114-524-534.200	CNTR SVC SATLITE FEE		2,805	5,600	5,510
0114-524-541.000	OFFICE SUPPLIES		3,407	2,500	2,500
0114-524-542.000	PRINTING		3,184	1,000	1,000
0114-524-542.010	PRNT XEROX CHRGS ALL		0	700	700
0114-524-543.044	SUPPLS CENTRL STORES		232	300	300
0114-524-544.022	POSTAGE		254	100	100
0114-524-547.000	ADVERTISING		2,245	400	1,370
0114-524-551.000	TRAVEL & MEETINGS		8,300	7,341	11,371
	TOTAL EXTENDED CAMPUSES & HIGH SCHLS		282,266	306,713	312,738
FRANKFORT EDUCATION CENTER					
0114-525-516.110	P.T. CLERICAL		30,114	41,433	0
0114-525-519.007	COORDINATORS SALARIES		32,735	32,488	0
	SUBTOTAL SALARIES		62,849	73,921	0
0114-525-534.200	CNTR SVC SATLITE FEE		13,200	20,000	0
0114-525-541.000	OFFICE SUPPLIES		336	225	0
0114-525-542.010	PRNT XEROX CHRGS ALL		492	300	0
0114-525-543.000	INSTRUCTIONAL SUPPLIES		809	600	0
0114-525-543.044	SUPPLS CENTRL STORES		527	300	0
0114-525-547.000	ADVERTISING		400	200	0
0114-525-551.000	TRAVEL & MEETINGS		462	500	0
	TOTAL FRANKFORT EDUCATION CENTER		79,075	96,046	0
	TOTAL EVENING SCHOOL		2,378,818	2,605,686	2,557,317

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION				
ADMINISTRATION				
V.P. ACADEMIC AFFAIRS				
0118-101-511.000	ADMIN. SALARIES	147,746	167,510	142,800
0118-101-512.000	PROF/TECH SALARIES	139,644	154,944	156,258
0118-101-513.021	F.T. FAC - EXTRA PAY	3,000	8,000	8,000
0118-101-519.000	SALARIES-OTHER	0	3,200	3,200
0118-101-519.008	OTHER SAL PROF DEV	7,350	5,600	5,600
0118-101-519.021	PHONE STIPEND	353	600	600
0118-101-519.024	OVERTIME ALLOCATION	82	7,650	7,800
0118-101-519.050	F.T. MENTORS	4,601	8,400	8,400
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	SUBTOTAL SALARIES	302,776	355,904	332,658
0118-101-521.000	EMPLOYEE BENEFITS	79,889	104,135	90,430
0118-101-532.000	CONTR SVC CONSULTAT	16,350	15,450	10,450
0118-101-532.204	DEPARTMENT ACCREDITATION	23,188	27,392	30,000
0118-101-534.000	CNTR SVC MNT & REPRS	0	950	950
0118-101-541.000	OFFICE SUPPLIES	3,403	3,000	3,000
0118-101-542.010	PRNT XEROX CHRGS ALL	131	5,416	808
0118-101-543.044	SUPPLS CENTRL STORES	41	250	250
0118-101-544.018	COMPUTER SOFTWARE	17,655	32,000	40,000
0118-101-544.022	POSTAGE	0	300	300
0118-101-546.000	PUBLICATIONS & DUES	2,340	4,340	3,340
0118-101-546.112	DUES - PROFESSIONAL ORGANIZATI	5,090	6,180	6,180
0118-101-551.000	TRAVEL & MEETINGS	3,648	16,954	16,954
0118-101-551.011	PROFESSIONAL DEVEL.	7,005	7,000	7,000
0118-101-551.027	PROFESSIONAL DEV-ADJUNCTS	6,545	8,000	8,000
0118-101-559.000	OTHR CONFR & MTNG EX	3,552	8,000	7,871
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TOTAL	V.P. ACADEMIC AFFAIRS	471,613	595,271	558,191

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
ADMINISTRATION					
HONORS PROGRAM					
0118-102-512.000	PROF/TECH SALARIES		0	0	47,221
0118-102-513.021	F.T. FAC - EXTRA PAY		7,600	5,400	7,600
0118-102-513.100	P.T. FAC - FALL/SPRG		1,000	1,500	1,000
0118-102-516.000	OFFICE STAFF		32,608	46,295	0
0118-102-519.024	OVERTIME ALLOCATION		40	0	0
	SUBTOTAL SALARIES		41,248	53,195	55,821
0118-102-521.000	EMPLOYEE BENEFITS		8,539	10,514	10,742
0118-102-541.000	OFFICE SUPPLIES		2,771	2,710	2,510
0118-102-543.044	SUPPLS CENTRL STORES		32	0	200
0118-102-546.000	PUBLICATIONS & DUES		825	856	856
0118-102-551.000	TRAVEL & MEETINGS		7,238	7,300	7,300
	TOTAL HONORS PROGRAM		60,653	74,575	77,429
PHI THETA KAPPA					
0118-108-541.000	OFFICE SUPPLIES		5,060	2,600	2,600
0118-108-551.000	TRAVEL & MEETINGS		1,862	4,002	4,002
	TOTAL PHI THETA KAPPA		6,922	6,602	6,602
DEAN, ARTS & SCIENCES					
0118-110-511.000	ADMIN. SALARIES		110,333	113,789	109,000
0118-110-512.000	PROF/TECH SALARIES		47,715	52,710	53,764
	SUBTOTAL SALARIES		158,048	166,499	162,764
0118-110-521.000	EMPLOYEE BENEFITS		26,139	27,015	27,482
0118-110-541.000	OFFICE SUPPLIES		454	975	975
0118-110-542.000	PRINTING		71	175	175
0118-110-543.044	SUPPLS CENTRL STORES		140	250	250
0118-110-546.000	PUBLICATIONS & DUES		0	200	200
0118-110-551.000	TRAVEL & MEETINGS		1,498	1,643	1,643

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
ADMINISTRATION					
DEAN, ARTS & SCIENCES					
0118-110-551.011	PROFESSIONAL DEVEL.		9,272	14,000	14,000
	TOTAL DEAN, ARTS & SCIENCES		----- 195,622	----- 210,757	----- 207,489
DEAN OF MATH & SCIENCE					
0118-111-511.000	ADMIN. SALARIES		0	0	109,000
	SUBTOTAL SALARIES		----- 0	----- 0	----- 109,000
0118-111-521.000	EMPLOYEE BENEFITS		0	0	26,804
0118-111-541.000	OFFICE SUPPLIES		0	0	500
0118-111-542.000	PRINTING		0	0	500
0118-111-543.044	SUPPLS CENTRL STORES		0	0	500
0118-111-546.000	PUBLICATIONS & DUES		0	0	500
0118-111-551.000	TRAVEL & MEETINGS		0	0	2,500
0118-111-551.011	PROFESSIONAL DEVEL.		0	0	500
	TOTAL DEAN OF MATH & SCIENCE		----- 0	----- 0	----- 140,804
DEAN, ACAD EXCELLENCE/SUPPORT					
0118-113-511.000	ADMIN. SALARIES		60,252	77,338	177,787
0118-113-512.000	PROF/TECH SALARIES		0	0	9,513
0118-113-512.110	P.T. PROF TECH		0	0	25,462
0118-113-513.105	SAL INST SEMINAR		1,013	10,900	10,900
	SUBTOTAL SALARIES		----- 61,265	----- 88,238	----- 223,662
0118-113-521.000	EMPLOYEE BENEFITS		21,253	25,910	55,834
0118-113-532.000	CONTR SVC CONSULTAT		0	2,000	1,000
0118-113-541.000	OFFICE SUPPLIES		117	200	1,700
0118-113-541.020	INSTRUCTIONAL SUPPL.		0	1,200	600
0118-113-542.000	PRINTING		283	500	2,150
0118-113-543.044	SUPPLS CENTRL STORES		0	250	750
0118-113-546.000	PUBLICATIONS & DUES		0	550	500

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION				
ADMINISTRATION				
DEAN, ACAD EXCELLENCE/SUPPORT				
0118-113-551.000	TRAVEL & MEETINGS	3,178	3,250	5,750
0118-113-551.011	PROFESSIONAL DEVEL.	0	0	500
0118-113-559.111	MTG/WKSHP EXPNSE	0	6,800	6,800
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TOTAL	DEAN, ACAD EXCELLENCE/SUPPORT	86,096	128,898	299,246
DEAN, ADV TECH & APPLIED SCIEN				
0118-115-511.000	ADMIN. SALARIES	93,895	107,437	109,586
0118-115-512.000	PROF/TECH SALARIES	49,462	51,701	97,726
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SUBTOTAL	SALARIES	143,357	159,138	207,312
0118-115-521.000	EMPLOYEE BENEFITS	48,478	51,875	78,951
0118-115-541.000	OFFICE SUPPLIES	446	999	1,949
0118-115-542.000	PRINTING	236	500	200
0118-115-543.044	SUPPLS CENTRL STORES	64	200	100
0118-115-546.000	PUBLICATIONS & DUES	210	500	250
0118-115-551.000	TRAVEL & MEETINGS	1,255	1,651	1,351
0118-115-551.011	PROFESSIONAL DEVEL.	4,272	8,100	8,100
0118-115-590.135	SUSTAINABILITY INITIATIVES	9,550	10,000	10,000
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TOTAL	DEAN, ADV TECH & APPLIED SCIEN	207,868	232,963	308,213
DEAN, BUSINESS & APPLIED ARTS				
0118-120-511.000	ADMIN. SALARIES	0	0	109,000
0118-120-512.000	PROF/TECH SALARIES	1,699	0	0
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SUBTOTAL	SALARIES	1,699	0	109,000
0118-120-521.000	EMPLOYEE BENEFITS	8	0	26,804
0118-120-541.000	OFFICE SUPPLIES	0	0	500
0118-120-542.000	PRINTING	0	0	500
0118-120-543.044	SUPPLS CENTRL STORES	0	0	500
0118-120-546.000	PUBLICATIONS & DUES	0	0	500

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION				
ADMINISTRATION				
DEAN, BUSINESS & APPLIED ARTS				
0118-120-551.000	TRAVEL & MEETINGS	0	0	2,500
0118-120-551.011	PROFESSIONAL DEVEL.	0	0	500
	TOTAL DEAN, BUSINESS & APPLIED ARTS	1,707	0	140,804
DEAN, NURSING & ALLIED HEALTH				
0118-125-511.000	ADMIN. SALARIES	42,393	114,000	128,550
0118-125-512.000	PROF/TECH SALARIES	45,612	50,808	51,824
0118-125-516.000	OFFICE STAFF	42,561	0	0
	SUBTOTAL SALARIES	130,566	164,808	180,374
0118-125-521.000	EMPLOYEE BENEFITS	52,839	51,943	53,125
0118-125-534.000	CNTR SVC MNT & REPRS	3,175	4,000	4,000
0118-125-541.000	OFFICE SUPPLIES	1,597	2,000	2,000
0118-125-542.000	PRINTING	672	1,550	1,550
0118-125-544.022	POSTAGE	5	150	150
0118-125-546.000	PUBLICATIONS & DUES	470	500	500
0118-125-551.000	TRAVEL & MEETINGS	2,845	4,000	4,000
0118-125-551.011	PROFESSIONAL DEVEL.	3,696	5,350	5,350
	TOTAL DEAN, NURSING & ALLIED HEALTH	195,865	234,301	251,049
	TOTAL ADMINISTRATION	1,226,346	1,483,367	1,989,827
OTHER				
INTERNATIONAL EDUCATION				
0119-006-532.000	CONTR SVC CONSULTAT	300	400	400
0119-006-541.211	OFFC SUPPLS GRNT ADM	0	575	575
0119-006-542.010	PRNT XEROX CHRGS ALL	154	225	225
0119-006-544.022	POSTAGE	0	100	100
0119-006-546.000	PUBLICATIONS & DUES	750	1,500	1,500
0119-006-547.000	ADVERTISING	0	400	400
0119-006-551.011	PROFESSIONAL DEVEL.	2,598	8,400	8,400

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
INTERNATIONAL EDUCATION					
0119-006-551.020	PROGRAM COORDINATION TRAVEL		229	1,000	1,000
			-----	-----	-----
	TOTAL INTERNATIONAL EDUCATION		4,031	12,600	12,600
COMMUNITY & ECONOMIC DEVELOP					
0119-900-511.000	ADMIN. SALARIES		93,306	96,442	98,350
0119-900-512.110	P.T. PROF TECH		14,592	17,000	0
0119-900-513.105	SAL INST SEMINAR		7,850	30,000	30,000
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	SUBTOTAL SALARIES		115,748	143,442	128,350
0119-900-521.000	EMPLOYEE BENEFITS		25,656	26,143	26,672
0119-900-534.000	CNTR SVC MNT & REPRS		4,246	10,000	10,000
0119-900-541.000	OFFICE SUPPLIES		1,000	2,000	2,000
0119-900-543.000	INSTRUCTIONAL SUPPLIES		3,710	4,600	4,600
0119-900-543.044	SUPPLS CENTRL STORES		1,119	1,193	1,193
0119-900-553.000	TRAVEL		8,490	9,000	9,000
0119-900-553.031	STAFF TRAVEL		2,918	3,150	3,150
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	TOTAL COMMUNITY & ECONOMIC DEVELOP		162,887	199,528	184,965
ALLIED HEALTH					
0119-906-511.000	ADMIN. SALARIES		36,562	37,980	38,740
0119-906-513.100	P.T. FAC - FALL/SPRG		285,702	311,000	293,000
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	SUBTOTAL SALARIES		322,264	348,980	331,740
0119-906-521.000	EMPLOYEE BENEFITS		13,997	14,190	14,477
0119-906-553.031	STAFF TRAVEL		889	1,350	1,350
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	TOTAL ALLIED HEALTH		337,150	364,520	347,567

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
WORKFORCE SERVICES					
0119-943-511.000	ADMIN. SALARIES		110,367	113,845	100,804
0119-943-512.000	PROF/TECH SALARIES		4,263	4,630	11,632
0119-943-512.110	P.T. PROF TECH		45,077	73,654	61,852
0119-943-516.110	P.T. CLERICAL		42,128	43,470	44,338
	SUBTOTAL SALARIES		201,835	235,599	218,626
0119-943-521.000	EMPLOYEE BENEFITS		15,816	41,400	42,130
0119-943-534.000	CNTR SVC MNT & REPRS		2,050	2,050	2,050
0119-943-541.000	OFFICE SUPPLIES		2,579	2,659	2,659
0119-943-542.000	PRINTING		56	990	990
0119-943-543.044	SUPPLS CENTRL STORES		795	900	900
0119-943-544.022	POSTAGE		163	300	300
0119-943-547.000	ADVERTISING		527	941	941
0119-943-549.100	ASSESSMENT SUPPLIES		200	300	300
0119-943-553.031	STAFF TRAVEL		5,675	5,507	5,507
0119-943-599.113	VOCATIONAL TRAINING		395	750	750
	TOTAL WORKFORCE SERVICES		230,091	291,396	275,153
	TOTAL OTHER		734,159	868,044	820,285
	TOTAL INSTRUCTION		39,831,690	42,130,727	42,838,366
LIBRARY CENTER					
LIBRARY CENTER					
LIBRARY					
0121-102-511.000	ADMIN. SALARIES		4,220	8,000	8,000
0121-102-515.000	ACAD SUPP. STAFF SAL		246,261	300,666	320,264
0121-102-515.010	F.T. ACADEMIC SUPPORT SUMMER		28,045	25,461	27,361
0121-102-515.120	P.T. ACADEMIC SUPPORT FALL/SPR		81,725	62,475	61,250
0121-102-516.000	OFFICE STAFF		214,573	218,421	207,584
0121-102-516.110	P.T. CLERICAL		31,561	29,967	29,354

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
ACADEMIC SUPPORT				
LIBRARY CENTER				
LIBRARY				
0121-102-518.010	SAL-STU EMPLOYEES W/	5,099	6,300	6,400
SUBTOTAL SALARIES		611,484	651,290	660,213
0121-102-521.000	EMPLOYEE BENEFITS	139,054	170,372	173,767
0121-102-532.105	CONTRACTUAL SERVICE	12,648	15,650	15,650
0121-102-541.000	OFFICE SUPPLIES	2,850	3,000	3,000
0121-102-542.010	PRNT XEROX CHRGS ALL	891	630	630
0121-102-543.044	SUPPLS CENTRL STORES	0	638	638
0121-102-544.002	DIGITAL MEDIA	14,590	17,000	15,607
0121-102-544.014	COMMERCIAL MEDIA, NORTH CAMPUS	1,352	1,352	1,352
0121-102-545.000	SUPPLIES - BOOKS	36,216	36,860	36,628
0121-102-545.001	SUPP.-BOOKS-BINDING	487	600	600
0121-102-545.004	BOOKS, ROMEOVILLE CAMPUS	432	1,042	1,042
0121-102-546.001	PRINT PERIODICALS	18,693	18,694	18,926
0121-102-546.005	ON-LINE LIBRARY CONTENT	98,944	101,606	102,999
0121-102-551.000	TRAVEL & MEETINGS	4,425	4,500	4,500
0121-102-551.011	PROFESSIONAL DEVEL.	1,436	1,600	1,600
TOTAL	LIBRARY	943,502	1,024,834	1,037,152
TOTAL	LIBRARY CENTER	943,502	1,024,834	1,037,152
INSTRUC. MATER. CNTR				
INST MEDIA CENTER				
0122-103-512.000	PROF/TECH SALARIES	179,693	186,869	217,449
0122-103-512.110	P.T. PROF TECH	21,017	23,982	24,458
0122-103-519.021	PHONE STIPEND	0	0	360
0122-103-519.024	OVERTIME ALLOCATION	3,091	2,550	2,600
SUBTOTAL SALARIES		203,801	213,401	244,867
0122-103-521.000	EMPLOYEE BENEFITS	61,150	62,134	89,441

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
ACADEMIC SUPPORT				
INSTRUC. MATER. CNTR				
INST MEDIA CENTER				
0122-103-534.000	CNTR SVC MNT & REPRS	1,475	1,500	1,500
0122-103-541.000	OFFICE SUPPLIES	917	918	918
0122-103-542.010	PRNT XEROX CHRGS ALL	35	124	124
0122-103-543.044	SUPPLS CENTRL STORES	175	177	177
0122-103-544.003	MATERIALS-A.V.MAINT.	9,697	9,081	9,081
0122-103-544.004	MATERIALS-AUDIO	999	999	999
0122-103-544.005	MATERIALS-GRAPHICS	4,120	4,120	4,120
0122-103-544.006	MATERIALS-CLASSROOM TECHNOLOGY	3,187	3,189	3,189
0122-103-544.007	MATERIALS-VIDEO	2,208	2,209	2,209
0122-103-551.000	TRAVEL & MEETINGS	246	999	999
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TOTAL	INST MEDIA CENTER	288,010	298,851	357,624
TOTAL	INSTRUC. MATER. CNTR	288,010	298,851	357,624
COMMUNICATION CENTER				
TUTORING & LEARNING CENTER				
0123-101-512.000	PROF/TECH SALARIES	69,624	72,266	124,447
0123-101-512.110	P.T. PROF TECH	195,083	267,136	271,000
0123-101-516.110	P.T. CLERICAL	15,432	21,084	21,504
0123-101-518.010	SAL-STU EMPLOYEES W/	48,327	75,219	76,700
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SUBTOTAL	SALARIES	328,466	435,705	493,651
0123-101-521.000	EMPLOYEE BENEFITS	25,508	25,848	52,465
0123-101-541.000	OFFICE SUPPLIES	2,338	3,000	3,000
0123-101-542.010	PRNT XEROX CHRGS ALL	4,465	5,000	5,000
0123-101-543.000	INSTRUCTIONAL SUPPLIES	1,373	1,751	1,751
0123-101-551.000	TRAVEL & MEETINGS	1,281-	400	400
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TOTAL	TUTORING & LEARNING CENTER	360,869	471,704	556,267

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
ACADEMIC SUPPORT				
COMMUNICATION CENTER				
ACADEMIC SKILLS CNTR				
0123-104-512.000	PROF/TECH SALARIES	48,727	53,780	54,856
0123-104-512.110	P.T. PROF TECH	286	0	0
0123-104-516.000	OFFICE STAFF	144,004	141,461	158,205
0123-104-516.110	P.T. CLERICAL	160,742	195,118	219,016
0123-104-518.010	SAL-STU EMPLOYEES W/	7,518	0	0
0123-104-519.024	OVERTIME ALLOCATION	26	0	0
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	SUBTOTAL SALARIES	361,303	390,359	432,077
0123-104-521.000	EMPLOYEE BENEFITS	98,949	102,103	140,474
0123-104-541.000	OFFICE SUPPLIES	21,836	13,320	1,895
0123-104-542.010	PRNT XEROX CHRGS ALL	718	1,679	1,679
0123-104-543.000	INSTRUCTIONAL SUPPLIES	0	0	0
0123-104-543.044	SUPPLS CENTRL STORES	600-	600	600
0123-104-546.011	MEMBERSHIP DUES	108	525	525
0123-104-551.000	TRAVEL & MEETINGS	309	786	786
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	TOTAL ACADEMIC SKILLS CNTR	482,623	509,372	578,036
iCAMPUS				
0123-105-511.000	ADMIN. SALARIES	56,258	82,986	84,646
0123-105-512.000	PROF/TECH SALARIES	160,020	169,846	170,749
0123-105-512.110	P.T. PROF TECH	20,010	32,130	32,750
0123-105-519.024	OVERTIME ALLOCATION	218	0	0
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	SUBTOTAL SALARIES	236,506	284,962	288,145
0123-105-521.000	EMPLOYEE BENEFITS	55,440	57,752	58,767
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	TOTAL iCAMPUS	291,946	342,714	346,912
	TOTAL COMMUNICATION CENTER	1,135,438	1,323,790	1,481,215

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
ACADEMIC SUPPORT				
INSTITUTIONAL ASSESSMENT				
ASSESSMENT OF STUDENT LEARNING				
0125-205-512.000	PROF/TECH SALARIES	70,631	73,293	74,759
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	SUBTOTAL SALARIES	70,631	73,293	74,759
0125-205-521.000	EMPLOYEE BENEFITS	25,479	25,860	26,386
0125-205-541.000	OFFICE SUPPLIES	201	350	350
0125-205-542.010	PRNT XEROX CHRGS ALL	213	250	250
0125-205-551.000	TRAVEL & MEETINGS	6,418	6,650	6,650
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	TOTAL ASSESSMENT OF STUDENT LEARNING	102,942	106,403	108,395
STUDENT RETENTION INITIATIVES				
0125-206-512.000	PROF/TECH SALARIES	43,519	99,482	0
0125-206-518.010	SAL-STU EMPLOYEES W/	9,038	10,800	0
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	SUBTOTAL SALARIES	52,557	110,282	0
0125-206-521.000	EMPLOYEE BENEFITS	12,538	51,157	0
0125-206-532.000	CONTR SVC CONSULTAT	0	3,000	0
0125-206-541.000	OFFICE SUPPLIES	2,513	1,277	0
0125-206-542.010	PRNT XEROX CHRGS ALL	6,057	8,645	0
0125-206-551.011	PROFESSIONAL DEVEL.	786	810	0
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	TOTAL STUDENT RETENTION INITIATIVES	74,451	175,171	0
	TOTAL INSTITUTIONAL ASSESSMENT	177,393	281,574	108,395
OTHER				
ACADEMIC COMPUTING				
0129-109-512.000	PROF/TECH SALARIES	457,996	485,138	497,665
0129-109-512.110	P.T. PROF TECH	66,937	72,310	85,666
0129-109-519.024	OVERTIME ALLOCATION	617	0	0
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	SUBTOTAL SALARIES	525,550	557,448	583,331

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
ACADEMIC SUPPORT				
OTHER				
ACADEMIC COMPUTING				
0129-109-521.000	EMPLOYEE BENEFITS	182,825	185,411	173,800
0129-109-534.000	CNTR SVC MNT & REPRS	393	1,524	1,524
0129-109-541.000	OFFICE SUPPLIES	5,129	5,230	5,230
0129-109-542.010	PRNT XEROX CHRGS ALL	11	229	229
0129-109-544.018	COMPUTER SOFTWARE	4,457	4,915	4,915
0129-109-559.000	OTHR CONFR & MTNG EX	741	2,993	2,993
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TOTAL	ACADEMIC COMPUTING	719,106	757,750	772,022
TOTAL	OTHER	719,106	757,750	772,022
TOTAL	ACADEMIC SUPPORT	3,263,449	3,686,799	3,756,408
ADMISSIONS & RECORDS				
ADMISSIONS & RECORDS				
REGISTRATION & RECORDS				
0131-300-511.000	ADMIN. SALARIES	93,306	96,422	98,350
0131-300-512.000	PROF/TECH SALARIES	48,821	50,808	51,824
0131-300-512.110	P.T. PROF TECH	6,841	30,324	29,988
0131-300-516.000	OFFICE STAFF	429,830	443,706	422,240
0131-300-516.110	P.T. CLERICAL	16,867	22,190	21,700
0131-300-518.010	SAL-STU EMPLOYEES W/	14,053	15,700	16,000
0131-300-519.000	SALARIES-OTHER	600	200	200
0131-300-519.024	OVERTIME ALLOCATION	3,748	4,600	7,250
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SUBTOTAL	SALARIES	614,066	663,950	647,552
0131-300-521.000	EMPLOYEE BENEFITS	233,946	241,410	245,908
0131-300-534.000	CNTR SVC MNT & REPRS	1,038	4,555	2,278
0131-300-541.000	OFFICE SUPPLIES	6,789	10,551	12,310
0131-300-542.000	PRINTING	0	1,959	200
0131-300-542.010	PRNT XEROX CHRGS ALL	1,704	2,622	2,622

		EDUCATION FUND	2014-15	2015-16	2016-17
		EXPENSES	ACTUAL	BUDGET	BUDGET
STUDENT SERVICES					
ADMISSIONS & RECORDS					
REGISTRATION & RECORDS					
0131-300-543.044	SUPPLS CENTRL STORES		674	2,247	2,247
0131-300-543.045	OFFICE SUP GRADUAT		15,806	24,597	24,597
0131-300-544.022	POSTAGE		48-	150	150
0131-300-546.000	PUBLICATIONS & DUES		135	3,350	3,350
0131-300-551.000	TRAVEL & MEETINGS		6,994	10,083	9,860
0131-300-592.100	PETITION REF. SCHOL.		40,145	27,500	31,000
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	TOTAL REGISTRATION & RECORDS		921,249	992,974	982,074
ADMISSIONS					
0131-301-511.000	ADMIN. SALARIES		93,306	96,422	98,350
0131-301-512.000	PROF/TECH SALARIES		173,079	204,737	207,743
0131-301-516.000	OFFICE STAFF		125,067	147,992	143,728
0131-301-516.110	P.T. CLERICAL		61,067	65,368	63,726
0131-301-518.010	SAL-STU EMPLOYEES W/		22,161	21,350	21,700
0131-301-519.024	OVERTIME ALLOCATION		1,513	5,100	5,200
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	SUBTOTAL SALARIES		476,193	540,969	540,447
0131-301-521.000	EMPLOYEE BENEFITS		151,460	174,945	178,379
0131-301-534.000	CNTR SVC MNT & REPRS		655	2,860	2,134
0131-301-541.000	OFFICE SUPPLIES		7,793	11,028	11,530
0131-301-542.010	PRNT XEROX CHRGS ALL		6,417	4,268	5,000
0131-301-543.044	SUPPLS CENTRL STORES		1,540	2,048	1,550
0131-301-544.022	POSTAGE		165	500	500
0131-301-546.000	PUBLICATIONS & DUES		1,988	3,515	3,505
0131-301-551.000	TRAVEL & MEETINGS		6,258	7,180	7,180
0131-301-554.000	TRAVEL-RECRUITMENT		3,371	4,970	4,970
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	TOTAL ADMISSIONS		655,840	752,283	755,195

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES				
ADMISSIONS & RECORDS				
DEAN OF ENROLLMENT MANAGEMENT				
0131-303-511.000	ADMIN. SALARIES	103,564	102,972	101,889
0131-303-512.000	PROF/TECH SALARIES	42,691	46,162	119,775
0131-303-512.110	P.T. PROF TECH	0	0	46,886
0131-303-518.010	SAL-STU EMPLOYEES W/	0	0	5,000
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	SUBTOTAL SALARIES	146,255	149,134	273,550
0131-303-521.000	EMPLOYEE BENEFITS	35,900	36,681	88,958
0131-303-541.000	OFFICE SUPPLIES	954	600	600
0131-303-542.000	PRINTING	11	500	500
0131-303-543.044	SUPPLS CENTRL STORES	0	350	350
0131-303-546.000	PUBLICATIONS & DUES	0	250	250
0131-303-551.000	TRAVEL & MEETINGS	1,260	1,800	1,800
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	TOTAL DEAN OF ENROLLMENT MANAGEMENT	184,380	189,315	366,008
	TOTAL ADMISSIONS & RECORDS	1,761,469	1,934,572	2,103,277
COUNSELING & TESTING				
OFFICE STUD RIGHTS & RESPONSIB				
0132-301-511.000	ADMIN. SALARIES	99,728	102,972	105,031
0132-301-512.000	PROF/TECH SALARIES	96,863	101,300	103,326
0132-301-512.110	P.T. PROF TECH	17,963	24,152	24,633
0132-301-516.110	P.T. CLERICAL	9,950	9,794	9,600
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	SUBTOTAL SALARIES	224,504	238,218	242,590
0132-301-521.000	EMPLOYEE BENEFITS	76,329	77,392	78,962
0132-301-534.000	CNTR SVC MNT & REPRS	50	50	50
0132-301-541.000	OFFICE SUPPLIES	952	900	900
0132-301-542.010	PRNT XEROX CHRGS ALL	3,285	3,403	3,403
0132-301-543.044	SUPPLS CENTRL STORES	61	300	300
0132-301-546.000	PUBLICATIONS & DUES	1,669	1,837	1,837

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
COUNSELING & TESTING					
OFFICE STUD RIGHTS & RESPONSIB					
0132-301-551.000	TRAVEL & MEETINGS		3,689	3,700	3,700
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TOTAL	OFFICE STUD RIGHTS & RESPONSIB		310,539	325,800	331,742
COUNSELING					
0132-302-511.000	ADMIN. SALARIES		6,772	8,000	8,000
0132-302-512.000	PROF/TECH SALARIES		67,793	94,082	45,228
0132-302-512.010	P.T. PROF SAL-ADVISOR		105,683	113,000	113,000
0132-302-512.110	P.T. PROF TECH		20,830	58,296	0
0132-302-515.000	ACAD SUPP. STAFF SAL		734,873	779,295	819,562
0132-302-515.010	F.T. ACADEMIC SUPPORT SUMMER		71,100	61,500	53,600
0132-302-515.020	F.T. ACADEMIC SUPPORT FALL/SPR		30,444	42,000	42,800
0132-302-515.110	P.T. ACADEMIC SUPPORT SUMMER		34,230	59,500	60,700
0132-302-515.120	P.T. ACADEMIC SUPPORT FALL/SPR		95,534	114,500	116,800
0132-302-515.210	F.T. ACADEMIC SUP OVERLOAD		64,387	67,807	80,915
0132-302-516.000	OFFICE STAFF		48,937	50,232	37,253
0132-302-516.110	P.T. CLERICAL		35,689	42,133	42,003
0132-302-518.010	SAL-STU EMPLOYEES W/		11,152	11,500	11,700
0132-302-519.024	OVERTIME ALLOCATION		225	0	0
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SUBTOTAL	SALARIES		1,327,649	1,501,845	1,431,561
0132-302-521.000	EMPLOYEE BENEFITS		257,604	281,173	261,507
0132-302-541.000	OFFICE SUPPLIES		8,921	7,092	7,300
0132-302-542.000	PRINTING		221	424	424
0132-302-542.010	PRNT XEROX CHRGS ALL		4,055	4,666	4,666
0132-302-543.000	INSTRUCTIONAL SUPPLIES		1,293	2,970	2,970
0132-302-543.044	SUPPLS CENTRL STORES		500	950	950
0132-302-551.000	TRAVEL & MEETINGS		4,621	3,200	3,608
0132-302-551.024	TRAVEL & MTGS-TRANSFER ARTICUL		1,482	3,703	0
0132-302-554.000	TRAVEL-RECRUITMENT		317	550	550
0132-302-559.111	MTG/WKSHP EXPNSE		0	1,876	1,260
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TOTAL	COUNSELING		1,606,663	1,808,449	1,714,796

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
COUNSELING & TESTING					
DEAN OF STUDENT SUCCESS					
0132-303-511.000	ADMIN. SALARIES		95,892	102,972	101,889
0132-303-512.000	PROF/TECH SALARIES		12,748	0	0
0132-303-512.110	P.T. PROF TECH		7,000	52,760	0
0132-303-516.110	P.T. CLERICAL		19,446	22,498	22,946
	SUBTOTAL SALARIES		----- 135,086	----- 178,230	----- 124,835
0132-303-521.000	EMPLOYEE BENEFITS		27,813	51,832	26,790
0132-303-532.000	CONTR SVC CONSULTAT		0	7,500	7,500
0132-303-541.000	OFFICE SUPPLIES		247	900	900
0132-303-542.000	PRINTING		7	500	500
0132-303-543.044	SUPPLS CENTRL STORES		0	300	300
0132-303-546.000	PUBLICATIONS & DUES		322	800	800
0132-303-551.000	TRAVEL & MEETINGS		4,107	1,800	1,800
	TOTAL DEAN OF STUDENT SUCCESS		----- 167,582	----- 241,862	----- 163,425
PROJECT SUCCESS					
0132-307-519.004	SAL OTHER/MENTOR		7,600	7,600	7,600
0132-307-519.007	COORDINATORS SALARIES		6,000	6,000	6,000
	SUBTOTAL SALARIES		----- 13,600	----- 13,600	----- 13,600
0132-307-521.000	EMPLOYEE BENEFITS		53	0	0
0132-307-543.000	INSTRUCTIONAL SUPPLIES		2,270	2,743	2,743
0132-307-551.000	TRAVEL & MEETINGS		3,235	3,398	3,398
0132-307-590.014	TUITION WAIVERS		3,024	3,696	3,696
	TOTAL PROJECT SUCCESS		----- 22,182	----- 23,437	----- 23,437
	TOTAL COUNSELING & TESTING		2,106,966	2,399,548	2,233,400

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
HEALTH					
HOLISTIC WELLNESS					
0133-303-512.000	PROF/TECH SALARIES		45,998	48,167	48,812
0133-303-512.010	P.T. PROF SAL-ADVISOR		5,915	6,490	6,490
0133-303-518.010	SAL-STU EMPLOYEES W/		3,387	5,050	5,150
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	SUBTOTAL SALARIES		55,300	59,707	60,452
0133-303-521.000	EMPLOYEE BENEFITS		24,616	25,554	26,069
0133-303-532.000	CONTR SVC CONSULTAT		450	580	0
0133-303-542.000	PRINTING		0	50	50
0133-303-542.010	PRNT XEROX CHRGS ALL		271	499	499
0133-303-543.000	INSTRUCTIONAL SUPPLIES		862	924	1,254
0133-303-546.000	PUBLICATIONS & DUES		0	80	0
0133-303-551.000	TRAVEL & MEETINGS		395	788	1,118
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	TOTAL HOLISTIC WELLNESS		81,894	88,182	89,442
	TOTAL HEALTH		81,894	88,182	89,442
FINANCIAL AID					
FINANCIAL AID/VETERANS					
0134-304-511.000	ADMIN. SALARIES		89,380	82,986	80,134
0134-304-512.000	PROF/TECH SALARIES		121,569	124,308	126,794
0134-304-512.110	P.T. PROF TECH		0	26,516	33,600
0134-304-516.000	OFFICE STAFF		377,704	422,074	434,886
0134-304-516.110	P.T. CLERICAL		58,870	69,003	84,390
0134-304-518.010	SAL-STU EMPLOYEES W/		31,924	36,500	37,200
0134-304-519.024	OVERTIME ALLOCATION		4,990	9,400	9,600
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	SUBTOTAL SALARIES		684,437	770,787	806,604
0134-304-521.000	EMPLOYEE BENEFITS		273,757	291,808	297,903
0134-304-534.000	CNTR SVC MNT & REPRS		106	1,500	1,500
0134-304-539.003	CONTR SVC-TAPES EXCH		115	575	575

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
FINANCIAL AID					
FINANCIAL AID/VETERANS					
0134-304-541.000		OFFICE SUPPLIES	4,622	4,300	4,300
0134-304-542.010		PRNT XEROX CHRGS ALL	2,238	4,500	4,500
0134-304-543.044		SUPPLS CENTRL STORES	928	5,250	4,915
0134-304-546.000		PUBLICATIONS & DUES	2,610	2,575	2,910
0134-304-551.000		TRAVEL & MEETINGS	14,195	13,590	13,590
0134-304-590.014		TUITION WAIVERS	299-	0	0
	TOTAL	FINANCIAL AID/VETERANS	982,709	1,094,885	1,136,797
FIN.AID.WORK STUDY MATCH					
0134-309-518.010		SAL-STU EMPLOYEES W/	0	10,000	10,000
0134-309-518.020		SAL COLLEGE W.S.	147,922-	130,000-	130,000-
	TOTAL	FIN.AID.WORK STUDY MATCH	147,922-	120,000-	120,000-
	TOTAL	FINANCIAL AID	834,787	974,885	1,016,797
CAREER SERVICES					
CAREER SERVICES					
0135-305-511.000		ADMIN. SALARIES	126,863	131,899	134,537
0135-305-512.010		P.T. PROF SAL-ADVISOR	45,984	61,243	62,478
0135-305-515.120		P.T. ACADEMIC SUPPORT FALL/SPR	3,168	0	0
0135-305-516.000		OFFICE STAFF	51,949	54,018	40,144
0135-305-518.010		SAL-STU EMPLOYEES W/	4,128	6,750	6,900
	SUBTOTAL	SALARIES	232,092	253,910	244,059
0135-305-521.000		EMPLOYEE BENEFITS	76,128	77,098	78,501
0135-305-541.000		OFFICE SUPPLIES	725	990	990
0135-305-542.010		PRNT XEROX CHRGS ALL	1,178	1,400	1,400
0135-305-543.000		INSTRUCTIONAL SUPPLIES	1,051	950	990
0135-305-543.044		SUPPLS CENTRL STORES	199	200	200
0135-305-544.018		COMPUTER SOFTWARE	3,797	4,775	4,735
0135-305-546.000		PUBLICATIONS & DUES	700	750	750

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
CAREER SERVICES					
CAREER SERVICES					
0135-305-551.000	TRAVEL & MEETINGS		1,795	975	975
	TOTAL CAREER SERVICES		317,665	341,048	332,600
	TOTAL CAREER SERVICES		317,665	341,048	332,600
STUDENT ACTIVITIES					
STUDENT SERVICES & ACTIVITIES					
0136-306-511.000	ADMIN. SALARIES		69,487	72,126	73,569
0136-306-512.011	SAL-PROF STF-CLUB SP		32,966	40,800	40,800
0136-306-516.000	OFFICE STAFF		46,617	48,610	49,608
0136-306-516.110	P.T. CLERICAL		21,306	21,938	21,294
0136-306-518.010	SAL-STU EMPLOYEES W/		13,412	16,100	16,400
	SUBTOTAL SALARIES		183,788	199,574	201,671
0136-306-521.000	EMPLOYEE BENEFITS		36,487	36,275	37,003
0136-306-534.000	CNTR SVC MNT & REPRS		168	150	150
0136-306-541.000	OFFICE SUPPLIES		956	1,000	1,000
0136-306-542.010	PRNT XEROX CHRGS ALL		1,860	2,412	2,412
0136-306-543.044	SUPPLS CENTRL STORES		160	200	200
0136-306-546.000	PUBLICATIONS & DUES		600	600	600
0136-306-551.000	TRAVEL & MEETINGS		1,790	1,736	1,736
	TOTAL STUDENT SERVICES & ACTIVITIES		225,809	241,947	244,772
INTERNATIONAL STUDENT SERVICES					
0136-310-512.000	PROF/TECH SALARIES		55,396	57,753	58,908
0136-310-516.110	P.T. CLERICAL		14,450	22,274	22,722
	SUBTOTAL SALARIES		69,846	80,027	81,630
0136-310-521.000	EMPLOYEE BENEFITS		25,370	25,672	26,192
0136-310-541.000	OFFICE SUPPLIES		1,000	2,300	300

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
STUDENT ACTIVITIES					
INTERNATIONAL STUDENT SERVICES					
0136-310-546.011	MEMBERSHIP DUES		0	0	2,500
0136-310-547.209	ADVERTISING-OTHER		3,295	3,500	3,000
0136-310-551.000	TRAVEL & MEETINGS		15,698	14,200	14,200
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TOTAL	INTERNATIONAL STUDENT SERVICES		115,209	125,699	127,822
TOTAL	STUDENT ACTIVITIES		341,018	367,646	372,594
VETERANS					
VETERANS AFFAIRS					
0137-307-590.014	TUITION WAIVERS		304,087	0	210,000
			-----	-----	-----
TOTAL	VETERANS AFFAIRS		304,087	0	210,000
TOTAL	VETERANS		304,087	0	210,000
ADMINISTRATION					
V.P. STUDENT DEVELOPMENT					
0138-308-511.000	ADMIN. SALARIES		133,445	152,040	155,082
0138-308-512.000	PROF/TECH SALARIES		97,935	102,935	57,773
0138-308-512.110	P.T. PROF TECH		0	0	17,150
0138-308-518.010	SAL-STU EMPLOYEES W/		0	1,400	6,500
0138-308-519.021	PHONE STIPEND		600	600	600
0138-308-519.024	OVERTIME ALLOCATION		0	3,100	3,200
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SUBTOTAL	SALARIES		231,980	260,075	240,305
0138-308-521.000	EMPLOYEE BENEFITS		62,763	62,803	38,664
0138-308-532.000	CONTR SVC CONSULTAT		0	4,170	4,170
0138-308-534.058	CONTRACTUAL-NEW INITIATIVES		10,382	12,800	12,800
0138-308-541.000	OFFICE SUPPLIES		636	1,100	1,100
0138-308-542.010	PRNT XEROX CHRGS ALL		260	831	831
0138-308-543.044	SUPPLS CENTRL STORES		0	50	50
0138-308-546.000	PUBLICATIONS & DUES		1,318	870	870

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES				
ADMINISTRATION				
V.P. STUDENT DEVELOPMENT				
0138-308-551.000	TRAVEL & MEETINGS	7,350	8,500	8,500
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TOTAL	V.P. STUDENT DEVELOPMENT	314,689	351,199	307,290
StAR (Disability Services)				
0138-309-512.000	PROF/TECH SALARIES	49,261	51,681	52,715
0138-309-512.110	P.T. PROF TECH	1,910	13,425	23,320
0138-309-516.000	OFFICE STAFF	32,718	38,958	39,749
0138-309-519.405	SIGN LANGUAGE INTERPRETERS	88,437	151,700	150,000
0138-309-519.412	ACCOMODATION SPECIALIST SUPPRT	123,327	136,000	138,700
0138-309-519.445	SAL NOTE TAKERS	2,960	5,800	5,800
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SUBTOTAL	SALARIES	298,613	397,564	410,284
0138-309-521.000	EMPLOYEE BENEFITS	25,545	26,054	26,582
0138-309-532.000	CONTR SVC CONSULTAT	4,634	4,700	4,700
0138-309-541.000	OFFICE SUPPLIES	1,643	1,700	1,700
0138-309-542.010	PRNT XEROX CHRGS ALL	279	1,800	1,800
0138-309-543.000	INSTRUCTIONAL SUPPLIES	9,291	9,500	9,000
0138-309-543.044	SUPPLS CENTRL STORES	996	1,500	500
0138-309-551.000	TRAVEL & MEETINGS	3,677	3,500	5,000
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TOTAL	StAR (Disability Services)	344,678	446,318	459,566
TOTAL	ADMINISTRATION	659,367	797,517	766,856
OTHER				
MULTICULTURAL STUDENT AFFAIRS				
0139-310-511.000	ADMIN. SALARIES	83,427	86,345	88,072
0139-310-512.000	PROF/TECH SALARIES	89,416	102,321	104,368
0139-310-516.000	OFFICE STAFF	48,734	50,752	51,792
0139-310-518.010	SAL-STU EMPLOYEES W/	6,377	6,435	6,570
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SUBTOTAL	SALARIES	227,954	245,853	250,802

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES OTHER MULTICULTURAL STUDENT AFFAIRS				
0139-310-521.000	EMPLOYEE BENEFITS	84,652	87,653	74,037
0139-310-532.000	CONTR SVC CONSULTAT	3,743	3,931	3,931
0139-310-532.004	CONTR SVC MENTORS	5,600	6,000	6,000
0139-310-532.418	CON SVC SPEAKERS	3,416	6,107	6,107
0139-310-541.000	OFFICE SUPPLIES	1,763	1,904	1,904
0139-310-541.017	SUPPLIES-PEER MENTOR PROGRAM	989	1,000	1,000
0139-310-542.010	PRNT XEROX CHRGS ALL	2,154	1,618	1,618
0139-310-543.044	SUPPLS CENTRL STORES	189	549	549
0139-310-546.000	PUBLICATIONS & DUES	414	443	443
0139-310-551.000	TRAVEL & MEETINGS	8,778	5,457	5,457
TOTAL MULTICULTURAL STUDENT AFFAIRS		339,652	360,515	351,848
STUDENT SERVICES/OTHER GSD				
0139-311-512.000	PROF/TECH SALARIES	64,876	63,806	215,109
0139-311-512.110	P.T. PROF TECH	0	0	29,736
0139-311-513.010	F.T. FAC - SUMMER	3,537	4,000	4,000
0139-311-513.022	F.T. FAC - OVERLOADS	0	50,000	55,000
0139-311-513.100	P.T. FAC - FALL/SPRG	127,698	89,000	67,000
0139-311-516.000	OFFICE STAFF	31,095	36,504	54,829
0139-311-518.010	SAL-STU EMPLOYEES W/	0	0	11,000
0139-311-519.008	OTHER SAL PROF DEV	1,850	2,200	2,200
0139-311-519.024	OVERTIME ALLOCATION	100	0	0
SUBTOTAL SALARIES		229,156	245,510	438,874
0139-311-521.000	EMPLOYEE BENEFITS	50,921	51,226	89,804
0139-311-532.000	CONTR SVC CONSULTAT	0	0	3,000
0139-311-541.000	OFFICE SUPPLIES	1,876	1,524	2,801
0139-311-542.010	PRNT XEROX CHRGS ALL	2,029	3,445	12,090
0139-311-551.000	TRAVEL & MEETINGS	1,774	1,800	6,313
TOTAL STUDENT SERVICES/OTHER GSD		285,756	303,505	552,882

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
OTHER					
STUDENT SERVICES/OTHER GSD					
	TOTAL	OTHER	625,408	664,020	904,730
	TOTAL	STUDENT SERVICES	7,032,661	7,567,418	8,029,696
CONTINUING EDUCATION					
CONTINUING EDUCATION					
COMMUNITY EDUC 525					
0142-602-590.014		TUITION WAIVERS	40,271	50,000	50,000
	TOTAL	COMMUNITY EDUC 525	40,271	50,000	50,000
	TOTAL	CONTINUING EDUCATION	40,271	50,000	50,000
	TOTAL	PUBLIC SERVICES	40,271	50,000	50,000
EXECUTIVE OFFICE					
EXECUTIVE OFFICE					
GEN ADM EXCT OFF					
0181-111-511.000		ADMIN. SALARIES	265,857	274,059	278,139
0181-111-512.000		PROF/TECH SALARIES	48,682	105,332	107,439
0181-111-516.110		P.T. CLERICAL	36,417	17,538	17,888
0181-111-519.021		PHONE STIPEND	600	600	600
0181-111-519.034		CAR ALLOWANCE	0	0	6,000
0181-111-519.038		PRESIDENT'S RESERVE	0	399,866	80,500
	SUBTOTAL	SALARIES	351,556	797,395	490,566
0181-111-521.000		EMPLOYEE BENEFITS	103,992	131,723	134,042
0181-111-521.111		BENEFIT RESERVE	0	105,551	26,450
0181-111-532.000		CONTR SVC CONSULTAT	278,675	122,854	150,354
0181-111-534.000		CNTR SVC MNT & REPRS	0	264	264
0181-111-539.004		ELECTIONS	0	300	300
0181-111-541.000		OFFICE SUPPLIES	1,283	4,715	4,715

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT. EXECUTIVE OFFICE GEN ADM EXCT OFF				
0181-111-542.010	PRNT XEROX CHRGS ALL	1,055	2,000	2,000
0181-111-543.044	SUPPLS CENTRL STORES	0	500	100
0181-111-546.000	PUBLICATIONS & DUES	32,864	34,500	34,900
0181-111-547.209	ADVERTISING-OTHER	5,821	5,235	5,235
0181-111-551.000	TRAVEL & MEETINGS	10,975	16,500	14,000
0181-111-551.015	TRAVEL & MEETINGS--C.Q.I.	0	20,000	20,000
0181-111-559.000	OTHR CONFR & MTNG EX	12,124	3,100	3,100
0181-111-590.000	OTHER EXPENDITURES	8,427	6,800	6,800
		-----	-----	-----
TOTAL	GEN ADM EXCT OFF	806,772	1,251,437	892,826
TOTAL	EXECUTIVE OFFICE	806,772	1,251,437	892,826
BUSINESS OFFICE V.P. ADMINISTRATIVE SERVICES				
0182-111-511.000	ADMIN. SALARIES	67,198	76,020	77,541
0182-111-512.000	PROF/TECH SALARIES	50,536	54,327	55,414
0182-111-519.021	PHONE STIPEND	0	0	600
0182-111-519.024	OVERTIME ALLOCATION	0	550	0
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SUBTOTAL	SALARIES	117,734	130,897	133,555
0182-111-521.000	EMPLOYEE BENEFITS	38,224	38,895	39,762
0182-111-532.000	CONTR SVC CONSULTAT	1,202	5,295	3,295
0182-111-541.000	OFFICE SUPPLIES	2,403	4,200	4,200
0182-111-542.010	PRNT XEROX CHRGS ALL	1,657	1,240	1,240
0182-111-543.044	SUPPLS CENTRL STORES	0	450	450
0182-111-544.022	POSTAGE	0	125	125
0182-111-546.000	PUBLICATIONS & DUES	2,495	4,940	6,940
0182-111-547.000	ADVERTISING	3,370	3,500	3,500
0182-111-551.000	TRAVEL & MEETINGS	6,949	5,400	5,400
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TOTAL	V.P. ADMINISTRATIVE SERVICES	174,034	194,942	198,467

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT. BUSINESS OFFICE FINANCIAL SERVICES				
0182-112-511.000	ADMIN. SALARIES	168,700	174,261	177,745
0182-112-512.000	PROF/TECH SALARIES	476,532	491,724	497,014
0182-112-516.000	OFFICE STAFF	178,715	187,595	185,141
0182-112-516.110	P.T. CLERICAL	104,656	123,672	123,763
0182-112-518.010	SAL-STU EMPLOYEES W/	8,534	8,500	8,700
0182-112-519.024	OVERTIME ALLOCATION	7,179	18,250	18,600
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	SUBTOTAL SALARIES	944,316	1,004,002	1,010,963
0182-112-521.000	EMPLOYEE BENEFITS	287,608	292,327	282,721
0182-112-532.000	CONTR SVC CONSULTAT	0	1,000	1,000
0182-112-534.000	CNTR SVC MNT & REPRS	452	1,225	1,225
0182-112-541.000	OFFICE SUPPLIES	6,235	11,838	11,838
0182-112-542.010	PRNT XEROX CHRGS ALL	1,010	1,894	2,394
0182-112-543.044	SUPPLS CENTRL STORES	1,087	1,100	1,100
0182-112-546.000	PUBLICATIONS & DUES	4,870	5,470	5,470
0182-112-551.000	TRAVEL & MEETINGS	8,810	8,775	8,775
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	TOTAL FINANCIAL SERVICES	1,254,388	1,327,631	1,325,486
BUSINESS & AUXILIARY SERVICES				
0182-113-511.000	ADMIN. SALARIES	74,796	77,229	78,773
0182-113-512.000	PROF/TECH SALARIES	100,081	105,008	107,108
0182-113-512.110	P.T. PROF TECH	47,187	51,982	53,032
0182-113-519.024	OVERTIME ALLOCATION	0	1,500	1,550
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	SUBTOTAL SALARIES	222,064	235,719	240,463
0182-113-521.000	EMPLOYEE BENEFITS	58,627	59,590	60,805
0182-113-532.000	CONTR SVC CONSULTAT	0	230	230
0182-113-541.000	OFFICE SUPPLIES	2,867	2,500	2,500
0182-113-542.010	PRNT XEROX CHRGS ALL	555	1,200	1,200
0182-113-543.044	SUPPLS CENTRL STORES	277	500	500

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT. BUSINESS OFFICE BUSINESS & AUXILIARY SERVICES				
0182-113-546.000	PUBLICATIONS & DUES	2,092	3,000	2,500
0182-113-547.000	ADVERTISING	3,860	3,000	3,000
0182-113-551.000	TRAVEL & MEETINGS	3,182	3,690	4,190
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TOTAL	BUSINESS & AUXILIARY SERVICES	293,524	309,429	315,388
TOTAL	BUSINESS OFFICE	1,721,946	1,832,002	1,839,341
COMMUNITY RELATIONS MARKETING AND PUBLICATIONS				
0183-113-511.000	ADMIN. SALARIES	76,088	78,859	80,436
0183-113-512.000	PROF/TECH SALARIES	186,005	207,379	202,004
0183-113-516.000	OFFICE STAFF	0	32,594	34,528
0183-113-516.110	P.T. CLERICAL	21,408	0	0
0183-113-519.000	SALARIES-OTHER	0	2,100	0
0183-113-519.021	PHONE STIPEND	550	600	600
0183-113-519.024	OVERTIME ALLOCATION	0	650	700
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SUBTOTAL	SALARIES	284,051	322,182	318,268
0183-113-521.000	EMPLOYEE BENEFITS	86,713	138,765	141,332
0183-113-532.000	CONTR SVC CONSULTAT	17,413	3,720	17,783
0183-113-541.000	OFFICE SUPPLIES	8,381	10,030	10,030
0183-113-542.000	PRINTING	10,417	15,114	15,114
0183-113-542.010	PRNT XEROX CHRGS ALL	5,798	9,000	9,000
0183-113-542.092	ANNUAL REPORT/MAGAZINE	34,817	38,956	38,956
0183-113-542.118	PRINTING - SCHEDULES	71,615	76,935	118,773
0183-113-543.044	SUPPLS CENTRL STORES	124	1,000	11,000
0183-113-544.022	POSTAGE	14,349	24,006	24,006
0183-113-544.118	POSTAGE - SCHEDULES	56,868	58,394	114,836
0183-113-546.000	PUBLICATIONS & DUES	1,984	5,425	5,425
0183-113-547.000	ADVERTISING	326,835	314,870	483,032
0183-113-547.201	ADVERT & PROMOTION	8,544	9,138	15,133

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT. COMMUNITY RELATIONS MARKETING AND PUBLICATIONS 0183-113-551.000	TRAVEL & MEETINGS		2,397	7,158	7,158
	TOTAL	MARKETING AND PUBLICATIONS	930,306	1,034,693	1,329,846
EXTERNAL RELATIONS 0183-116-511.000	ADMIN. SALARIES		76,842	79,628	81,221
0183-116-512.000	PROF/TECH SALARIES		49,705	97,020	98,961
0183-116-512.110	P.T. PROF TECH		29,706	30,324	30,926
0183-116-516.000	OFFICE STAFF		42,962	0	0
0183-116-516.110	P.T. CLERICAL		991-	0	0
0183-116-519.021	PHONE STIPEND		250	600	600
0183-116-519.024	OVERTIME ALLOCATION		70	0	0
	SUBTOTAL	SALARIES	198,544	207,572	211,708
0183-116-521.000	EMPLOYEE BENEFITS		61,060	61,982	63,236
0183-116-532.000	CONTR SVC CONSULTAT		5,177	11,200	11,200
0183-116-541.000	OFFICE SUPPLIES		2,122	2,700	2,700
0183-116-542.010	PRNT XEROX CHRGS ALL		243	1,000	1,000
0183-116-543.044	SUPPLS CENTRL STORES		53	500	500
0183-116-544.022	POSTAGE		0	200	200
0183-116-546.000	PUBLICATIONS & DUES		2,211	2,427	2,427
0183-116-551.000	TRAVEL & MEETINGS		5,780	4,527	4,527
0183-116-559.901	MASTER PLAN EVENTS		776	10,000	10,000
	TOTAL	EXTERNAL RELATIONS	275,966	302,108	307,498
	TOTAL	COMMUNITY RELATIONS	1,206,272	1,336,801	1,637,344

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT.				
PERSONNEL OFFICE				
HUMAN RESOURCES				
0184-114-511.000	ADMIN. SALARIES	307,225	400,134	395,460
0184-114-512.000	PROF/TECH SALARIES	275,877	302,059	303,032
0184-114-512.110	P.T. PROF TECH	23,941	22,296	26,418
0184-114-519.021	PHONE STIPEND	375	600	600
0184-114-519.024	OVERTIME ALLOCATION	0	2,050	2,100
	SUBTOTAL SALARIES	607,418	727,139	727,610
0184-114-521.000	EMPLOYEE BENEFITS	221,231	267,844	273,762
0184-114-532.000	CONTR SVC CONSULTAT	24,254	17,500	21,000
0184-114-539.000	CONT.SC-OTHER	1,322	12,300	8,600
0184-114-539.016	BACKGROUND CHECK	5,512	10,000	22,500
0184-114-541.000	OFFICE SUPPLIES	7,499	8,000	8,000
0184-114-541.096	SUPPLIES-EMPLOYEE REC PROGRAM	11,716	15,000	15,000
0184-114-542.010	PRNT XEROX CHRGS ALL	2,827	3,500	3,500
0184-114-543.044	SUPPLS CENTRL STORES	555	700	700
0184-114-544.018	COMPUTER SOFTWARE	27,076	0	0
0184-114-546.000	PUBLICATIONS & DUES	2,400	2,500	2,500
0184-114-547.000	ADVERTISING	5,198	38,000	38,000
0184-114-549.984	SUPPLIES-JJCAA NEWLETTER	874	1,500	1,500
0184-114-551.000	TRAVEL & MEETINGS	5,075	11,000	7,000
0184-114-551.011	PROFESSIONAL DEVEL.	3,336	8,000	8,000
0184-114-554.000	TRAVEL-RECRUITMENT	10,159	16,000	12,500
	TOTAL HUMAN RESOURCES	936,452	1,138,983	1,150,172
	TOTAL PERSONNEL OFFICE	936,452	1,138,983	1,150,172

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT. RESOURCE DEVELOPMENT ALUMNI AFFAIRS					
0186-116-511.000	ADMIN. SALARIES		49,766	66,796	63,011
0186-116-516.000	OFFICE STAFF		16,790	0	0
0186-116-518.010	SAL-STU EMPLOYEES W/		10,004	18,400	0
0186-116-519.024	OVERTIME ALLOCATION		0	550	0
	SUBTOTAL SALARIES		----- 76,560	----- 85,746	----- 63,011
0186-116-521.000	EMPLOYEE BENEFITS		19,083	25,788	10,864
0186-116-532.000	CONTR SVC CONSULTAT		900	1,100	1,100
0186-116-534.000	CNTR SVC MNT & REPRS		0	400	400
0186-116-541.000	OFFICE SUPPLIES		2,319	5,890	5,890
0186-116-542.000	PRINTING		19,159	25,200	25,200
0186-116-542.010	PRNT XEROX CHRGS ALL		388	1,000	1,000
0186-116-546.000	PUBLICATIONS & DUES		1,890	2,340	2,340
0186-116-547.000	ADVERTISING		6,141	6,129	6,129
0186-116-551.000	TRAVEL & MEETINGS		4,948	7,155	7,155
	TOTAL ALUMNI AFFAIRS		----- 131,388	----- 160,748	----- 123,089
GRANT OFFICE					
0186-118-512.000	PROF/TECH SALARIES		124,089	129,069	128,506
	SUBTOTAL SALARIES		----- 124,089	----- 129,069	----- 128,506
0186-118-521.000	EMPLOYEE BENEFITS		35,764	36,435	37,131
0186-118-541.000	OFFICE SUPPLIES		681	350	350
0186-118-542.010	PRNT XEROX CHRGS ALL		0	100	100
0186-118-544.022	POSTAGE		36	100	100
0186-118-546.000	PUBLICATIONS & DUES		65	200	200
0186-118-551.000	TRAVEL & MEETINGS		8,194	8,250	8,250
	TOTAL GRANT OFFICE		----- 168,829	----- 174,504	----- 174,637
	TOTAL RESOURCE DEVELOPMENT		300,217	335,252	297,726

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT.					
CAMPUS ADMINISTRAT.					
PRINT SERVICES					
0188-118-512.000	PROF/TECH SALARIES		3,592	50,000	45,436
0188-118-516.000	OFFICE STAFF		3,928	0	49,462
0188-118-516.110	P.T. CLERICAL		0	57,400	0
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	SUBTOTAL SALARIES		7,520	107,400	94,898
0188-118-521.000	EMPLOYEE BENEFITS		2,949	25,500	36,658
0188-118-530.000	CONTRACTUAL SERVICE		122,769	0	0
0188-118-534.000	CNTR SVC MNT & REPRS		2,379	6,400	6,400
0188-118-541.000	OFFICE SUPPLIES		5,250	9,000	9,000
0188-118-542.010	PRNT XEROX CHRGS ALL		219,721-	275,000-	330,000-
0188-118-543.044	SUPPLS CENTRL STORES		40,399	41,485	41,485
0188-118-551.000	TRAVEL & MEETINGS		718	718	718
0188-118-562.001	RNTL EQUIP REPRODUCT		287,890	289,600	345,000
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	TOTAL PRINT SERVICES		250,153	205,103	204,159
	TOTAL CAMPUS ADMINISTRAT.		250,153	205,103	204,159
	TOTAL GENERAL ADMINISTRAT.		5,221,812	6,099,578	6,021,568
BOARD OF TRUSTEES					
BOARD OF TRUSTEES					
BOARD OF TRUSTEES					
0191-111-512.000	PROF/TECH SALARIES		500	500	500
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	SUBTOTAL SALARIES		500	500	500
0191-111-521.000	EMPLOYEE BENEFITS		3	0	0
0191-111-535.000	LEGAL SERVICES		212,621	195,000	195,000
0191-111-541.000	OFFICE SUPPLIES		1,876	3,600	3,600
0191-111-542.010	PRNT XEROX CHRGS ALL		591	2,000	2,000
0191-111-543.044	SUPPLS CENTRL STORES		0	93	0

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT BOARD OF TRUSTEES BOARD OF TRUSTEES				
0191-111-546.000	PUBLICATIONS & DUES	67,407	74,951	75,044
0191-111-551.300	TRVL & MTGS B. ADAMS	2,959	3,164	0
0191-111-551.301	TRVL & MTGS T. MARKLEY	345	3,164	0
0191-111-551.302	TRVL & MTGS M. BRODERICK	1,275	0	3,164
0191-111-551.303	TRVL & MTGS A. MORALES	0	0	3,164
0191-111-551.304	TRVL & MTGS P. DEITERS	0	0	3,164
0191-111-551.306	TRVL & MTGS R. WUNDERLICH	1,963	3,164	3,164
0191-111-551.307	TRVL & MTGS STUDENT TRUSTEE	3,287	3,164	3,164
0191-111-551.308	OFFICER, TRUSTEE ORG	1,268	5,414	5,414
0191-111-551.317	TRVL & MTGS MAY	426	3,164	0
0191-111-551.322	TRVL & MTGS A. MIHELICH	0	3,164	3,164
0191-111-551.324	OFFICER, NATIONAL TRUSTEE ORG	4,350	5,864	5,864
0191-111-551.326	TRVL & MTGS D. O'CONNELL	0	0	3,164
0191-111-551.327	TRVL & MTGS - S. KLEN	1,913	3,164	0
0191-111-551.328	TRVL & MTGS M. O'CONNELL	2,114	3,164	3,164
0191-111-559.000	OTHR CONFR & MTNG EX	3,673	8,992	8,992
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TOTAL	BOARD OF TRUSTEES	306,571	321,726	321,726
TOTAL	BOARD OF TRUSTEES	306,571	321,726	321,726
INSTITUT. EXPENSE INSTITUTIONAL EXP				
0192-112-519.000	SALARIES-OTHER	54,293	553,898	413,684
0192-112-519.019	SUBSTITUTE PAY	110,466	145,000	125,000
0192-112-519.022	RETIREEES/OTHER	48,889	100,000	100,000
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SUBTOTAL	SALARIES	213,648	798,898	638,684
0192-112-521.000	EMPLOYEE BENEFITS	13,517	20,000	20,000
0192-112-521.005	EMPLOYEE ASSISTANCE	25,898	25,000	28,000
0192-112-521.006	EMPLOYEE WELLNESS	37,050	40,000	40,000
0192-112-525.000	SABBATICAL LEAVE	0	1,000	0

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT				
INSTITUT. EXPENSE				
INSTITUTIONAL EXP				
0192-112-527.000	F.I.C.A.	58,431	78,000	78,000
0192-112-529.000	OTHR EMPLOY BENEFITS	808,143	860,000	860,000
0192-112-532.000	CONTR SVC CONSULTAT	29,500	0	0
0192-112-565.010	INSURANCE REPLACEMNT	0	8,540	8,000
0192-112-575.000	TELEPHONE	0	3,000	3,000
0192-112-590.014	TUITION WAIVERS	174,383	210,000	220,000
0192-112-590.528	NON TUITION DUAL CREDIT	1,942,836	2,250,000	2,150,000
0192-112-590.534	NON TUITION UNION WAIVERS	0	150,000	0
0192-112-590.535	TUITION WAIVER-LEGACY	0	0	40,000
0192-112-594.000	FIN CHRGS & ADJSTMTS	151-	6,500	6,500
0192-112-594.001	BANK CHARGES	18,366	25,000	25,000
0192-112-594.418	CRDIT CARD CHRGS	185,920	235,000	215,000
0192-112-594.419	FACTS CHARGES	93,469	90,000	110,000
0192-112-710.003	TRNS BLDG&MAINT REST	3,190,000	0	0
0192-112-710.005	TRANS TO AUX FUND	68,063	0	0
0192-112-710.006	TRANSFER TO R.P.	894,172	405,694	443,983
		-----	-----	-----
TOTAL	INSTITUTIONAL EXP	7,753,245	5,206,632	4,886,167
PROFESSIONAL DEVELOPMENT				
0192-113-532.000	CONTR SVC CONSULTAT	7,706	13,000	13,000
0192-113-541.000	OFFICE SUPPLIES	165	200	200
0192-113-542.010	PRNT XEROX CHRGS ALL	24	300	300
0192-113-546.000	PUBLICATIONS & DUES	245	1,100	1,100
0192-113-551.000	TRAVEL & MEETINGS	1,899	320	4,320
0192-113-551.002	TRAVEL/PRESENTER	0	1,980	1,980
0192-113-551.011	PROFESSIONAL DEVEL.	0	20,000	20,000
0192-113-559.000	OTHR CONFR & MTNG EX	14,136	15,000	15,000
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TOTAL	PROFESSIONAL DEVELOPMENT	24,175	51,900	55,900
TOTAL	INSTITUT. EXPENSE	7,777,420	5,258,532	4,942,067

EDUCATION FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT				
CAMPUS SERVICES				
MAIL CENTER & CENTRAL STORES				
0193-112-512.110	P.T. PROF TECH	36,712	47,026	44,618
0193-112-516.000	OFFICE STAFF	45,510	47,507	49,421
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	SUBTOTAL SALARIES	82,222	94,533	94,039
0193-112-521.000	EMPLOYEE BENEFITS	10,168	10,418	10,629
0193-112-534.000	CNTR SVC MNT & REPRS	3,111	6,621	5,036
0193-112-541.043	INVENTORY COST RECOVERY	9,010-	0	0
0193-112-542.010	PRNT XEROX CHRGS ALL	34	90	90
0193-112-543.044	SUPPLS CENTRL STORES	1,868	7,000	7,000
0193-112-544.022	POSTAGE	107,529	175,698	174,063
0193-112-546.000	PUBLICATIONS & DUES	0	125	125
0193-112-551.000	TRAVEL & MEETINGS	727	1,000	1,500
0193-112-562.000	RENTAL-EQUIPMENT	11,518	9,768	12,488
0193-112-587.000	EQUIPMENT-SERVICE	17,302	0	0
		-----	-----	-----
	TOTAL MAIL CENTER & CENTRAL STORES	225,469	305,253	304,970
	TOTAL CAMPUS SERVICES	225,469	305,253	304,970
INSTITUT. RESEARCH				
INSTITUT. RESEARCH				
0194-114-511.000	ADMIN. SALARIES	96,597	99,778	101,774
0194-114-512.000	PROF/TECH SALARIES	121,638	126,570	129,102
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	SUBTOTAL SALARIES	218,235	226,348	230,876
0194-114-521.000	EMPLOYEE BENEFITS	48,937	62,587	38,401
0194-114-534.000	CNTR SVC MNT & REPRS	0	1,000	1,000
0194-114-539.000	CONT.SC-OTHER	9,515	11,000	11,000
0194-114-541.000	OFFICE SUPPLIES	10,787	14,000	14,000
0194-114-542.010	PRNT XEROX CHRGS ALL	137	1,000	1,000
0194-114-543.044	SUPPLS CENTRL STORES	0	1,000	1,000

		EDUCATION FUND		
		EXPENSES		
		2014-15	2015-16	2016-17
		ACTUAL	BUDGET	BUDGET
INSTITUT. SUPPORT				
INSTITUT. RESEARCH				
INSTITUT. RESEARCH				
0194-114-551.000	TRAVEL & MEETINGS	2,152	3,000	3,000
		-----	-----	-----
TOTAL	INSTITUT. RESEARCH	289,763	319,935	300,277
TOTAL	INSTITUT. RESEARCH	289,763	319,935	300,277
DATA PROCESSING				
INFORMATION TECHNOLOGY				
0195-115-511.000	ADMIN. SALARIES	426,269	439,793	448,589
0195-115-512.000	PROF/TECH SALARIES	1,273,293	1,393,345	1,425,706
0195-115-516.000	OFFICE STAFF	118,151	122,762	125,258
0195-115-518.010	SAL-STU EMPLOYEES W/	85,885	60,000	61,200
0195-115-519.021	PHONE STIPEND	3,010	3,540	3,420
0195-115-519.024	OVERTIME ALLOCATION	9,546	11,500	11,700
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SUBTOTAL	SALARIES	1,916,154	2,030,940	2,075,873
0195-115-521.000	EMPLOYEE BENEFITS	588,105	627,843	701,529
0195-115-532.000	CONTR SVC CONSULTAT	227,492	207,740	219,960
0195-115-534.000	CNTR SVC MNT & REPRS	347,958	363,385	297,520
0195-115-534.010	MICROCOMPUTER REPAIR	21,554	22,000	22,000
0195-115-541.000	OFFICE SUPPLIES	5,279	6,700	6,700
0195-115-541.014	OFFICE SUPPLIES/COMPUTER	6,402	7,655	7,655
0195-115-542.010	PRNT XEROX CHRGS ALL	1,952	1,868	1,868
0195-115-544.018	COMPUTER SOFTWARE	602,849	625,503	780,950
0195-115-546.000	PUBLICATIONS & DUES	18,455	20,599	8,379
0195-115-551.000	TRAVEL & MEETINGS	4,326	9,000	9,000
0195-115-551.011	PROFESSIONAL DEVEL.	58,478	73,929	73,929
0195-115-553.005	TRAVEL-COLLEAGUE TRAINING	33,828	35,370	35,370
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TOTAL	INFORMATION TECHNOLOGY	3,832,832	4,032,532	4,240,733
TOTAL	DATA PROCESSING	3,832,832	4,032,532	4,240,733

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		EDUCATION FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT NON-OPERATING NON-OPERATING					
0197-117-592.002	DEFERRED PAYMENTS		232,658	390,000	325,000
0197-117-593.000	TUITION CHARGE-BACK		109,388	220,000	150,000
	TOTAL NON-OPERATING		----- 342,046	----- 610,000	----- 475,000
	TOTAL NON-OPERATING		342,046	610,000	475,000
OTHER CONTINGENCY					
0199-199-600.000	CONTINGENCY		0	400,000	575,000
	TOTAL CONTINGENCY		----- 0	----- 400,000	----- 575,000
	TOTAL OTHER		0	400,000	575,000
	TOTAL INSTITUT. SUPPORT		12,774,101	11,247,978	11,159,773
	TOTAL EDUCATION FUND		68,163,984	70,782,500	71,855,811

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		OPERAT. & MAINT FUND REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
LOCAL GOVT SOURCES					
0200-000-411.000		CURRENT TAXES	15,709,492	16,070,000	16,810,000
0200-000-412.000		BACK TAXES	187,408	70,000	75,000
	TOTAL	LOCAL GOVT SOURCES	15,896,900	16,140,000	16,885,000
SALES & SERVICE FEES					
0200-000-450.000		SALES & SERVICE FEES	272	0	0
	TOTAL	SALES & SERVICE FEES	272	0	0
FACILITIES REVENUE					
0200-000-461.000		BUILDING RENTALS	240,284	215,000	200,000
	TOTAL	FACILITIES REVENUE	240,284	215,000	200,000
OTHER REVENUES					
0200-000-499.000		OTHER REVENUE	13,192	0	0
	TOTAL	OTHER REVENUES	13,192	0	0
	TOTAL	OPERAT. & MAINT FUND	16,150,648	16,355,000	17,085,000

		OPERAT. & MAINT FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT. MAINTENANCE MAINTENANCE					
0271-201-512.000	PROF/TECH SALARIES		78,076	80,887	82,505
0271-201-517.000	SERVICE STAFF		646,105	718,955	815,374
0271-201-519.024	OVERTIME ALLOCATION		14,366	47,500	48,450
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	SUBTOTAL SALARIES		738,547	847,342	946,329
0271-201-521.000	EMPLOYEE BENEFITS		248,597	258,428	318,100
0271-201-534.000	CNTR SVC MNT & REPRS		252,609	257,522	305,515
0271-201-541.056	SUPPLIES/SMALL TOOLS		792	8,000	8,800
0271-201-543.203	SERVICE SUPPLIES		176,034	159,260	189,260
0271-201-543.801	SUPPLIES-UNIFORMS		5,492	6,256	7,173
0271-201-551.011	PROFESSIONAL DEVEL.		3,478	4,086	4,086
0271-201-562.000	RENTAL-EQUIPMENT		267	600	600
			-----	-----	-----
	TOTAL MAINTENANCE		1,425,816	1,541,494	1,779,863
	TOTAL MAINTENANCE		1,425,816	1,541,494	1,779,863
CUSTODIAL CUSTODIAL					
0272-202-512.000	PROF/TECH SALARIES		117,517	122,289	124,735
0272-202-516.110	P.T. CLERICAL		20,759	21,385	21,814
0272-202-517.000	SERVICE STAFF		1,497,775	1,597,965	1,612,017
0272-202-517.110	SAL SERVICE/PART-TIME		390,369	457,406	460,434
0272-202-518.010	SAL-STU EMPLOYEES W/		0	46,000	0
0272-202-519.024	OVERTIME ALLOCATION		13,515	73,500	75,000
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	SUBTOTAL SALARIES		2,039,935	2,318,545	2,294,000
0272-202-521.000	EMPLOYEE BENEFITS		711,789	747,783	678,352
0272-202-534.000	CNTR SVC MNT & REPRS		5,130	6,000	6,000
0272-202-539.000	CONT.SC-OTHER		20,994	41,794	49,568
0272-202-543.203	SERVICE SUPPLIES		205,858	203,505	221,790

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		OPERAT. & MAINT FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT.					
CUSTODIAL					
CUSTODIAL					
0272-202-543.218		SMALL EQUIPMENT SUPPLIES	10,484	15,000	95,000
0272-202-543.801		SUPPLIES-UNIFORMS	19,478	22,020	22,419
0272-202-551.011		PROFESSIONAL DEVEL.	5,559	9,000	9,000
	TOTAL	CUSTODIAL	3,019,227	3,363,647	3,376,129
	TOTAL	CUSTODIAL	3,019,227	3,363,647	3,376,129
ROADS & GROUNDS					
ROADS & GROUNDS					
0273-203-511.000		ADMIN. SALARIES	85,224	88,178	89,942
0273-203-517.000		SERVICE STAFF	544,950	563,056	574,288
0273-203-517.110		SAL SERVICE/PART-TIME	95,757	103,360	105,440
0273-203-518.010		SAL-STU EMPLOYEES W/	151,457	98,300	147,100
0273-203-519.024		OVERTIME ALLOCATION	51,608	46,000	46,900
	SUBTOTAL	SALARIES	928,996	898,894	963,670
0273-203-521.000		EMPLOYEE BENEFITS	213,609	217,171	221,550
0273-203-534.000		CNTR SVC MNT & REPRS	79,823	101,344	101,344
0273-203-541.055		VEHICLE EXPENSE	11,051	14,778	14,778
0273-203-543.203		SERVICE SUPPLIES	107,370	95,116	96,067
0273-203-543.233		SPPLIES CMPUS USE CO	18,788	19,059	19,059
0273-203-543.801		SUPPLIES-UNIFORMS	4,799	8,468	8,468
0273-203-551.011		PROFESSIONAL DEVEL.	1,706	2,165	5,245
0273-203-562.000		RENTAL-EQUIPMENT	2,202	2,841	2,841
0273-203-587.000		EQUIPMENT-SERVICE	72,680	73,300	0
	TOTAL	ROADS & GROUNDS	1,441,024	1,433,136	1,433,022
	TOTAL	GROUNDS	1,441,024	1,433,136	1,433,022

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

OPERAT. & MAINT FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT.				
CAMPUS SECURITY				
CAMPUS POLICE				
0274-204-511.000	ADMIN. SALARIES	169,432	175,320	178,826
0274-204-512.000	PROF/TECH SALARIES	151,307	156,819	159,973
0274-204-512.110	P.T. PROF TECH	337,592	360,400	361,252
0274-204-516.000	OFFICE STAFF	242,622	211,619	214,677
0274-204-516.110	P.T. CLERICAL	64,193	74,310	74,496
0274-204-517.000	SERVICE STAFF	667,518	722,739	777,590
0274-204-517.001	SERVICE STAFF PT	11,656	15,080	15,382
0274-204-518.010	SAL-STU EMPLOYEES W/	34,529	35,000	35,700
0274-204-519.021	PHONE STIPEND	2,100	2,100	2,100
0274-204-519.024	OVERTIME ALLOCATION	100,909	103,000	105,000
0274-204-519.033	UNIFORM ALLOWANCE	20,950	20,000	20,625
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	SUBTOTAL SALARIES	1,802,808	1,876,387	1,945,621
0274-204-521.000	EMPLOYEE BENEFITS	510,764	545,260	543,980
0274-204-534.000	CNTR SVC MNT & REPRS	22,041	30,649	36,029
0274-204-539.000	CONT.SC-OTHER	12,195	12,996	2,616
0274-204-541.055	VEHICLE EXPENSE	10,253	11,300	13,800
0274-204-541.057	RANGE TRAINING SUPPL & ARMING	500	2,325	3,325
0274-204-543.044	SUPPLS CENTRL STORES	344	748	748
0274-204-543.203	SERVICE SUPPLIES	15,544	11,223	11,723
0274-204-543.801	SUPPLIES-UNIFORMS	11,867	11,475	12,475
0274-204-546.000	PUBLICATIONS & DUES	2,860	3,170	3,170
0274-204-551.000	TRAVEL & MEETINGS	542	1,084	1,084
0274-204-551.011	PROFESSIONAL DEVEL.	16,745	14,812	14,812
0274-204-575.005	TELEPHONE-NEXTEL	0	6,500	6,492
0274-204-587.000	EQUIPMENT-SERVICE	30,000	0	0
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	TOTAL CAMPUS POLICE	2,436,463	2,527,929	2,595,875
	TOTAL CAMPUS SECURITY	2,436,463	2,527,929	2,595,875

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		OPERAT. & MAINT FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT.					
TRANSPORTATION					
TRANSPORTATION					
0275-205-541.051	VEHICLE EXPENSE REIMBURSEMENT		32,700-	40,000-	40,000-
0275-205-541.055	VEHICLE EXPENSE		90,832	140,000	140,000
0275-205-587.000	EQUIPMENT-SERVICE		0	86,700	60,000
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TOTAL	TRANSPORTATION		58,132	186,700	160,000
TOTAL	TRANSPORTATION		58,132	186,700	160,000
PLANT UTILITIES					
PLANT UTILITIES					
0276-206-517.000	SERVICE STAFF		268,767	298,272	241,218
0276-206-519.024	OVERTIME ALLOCATION		45,323	16,100	16,500
			-----	-----	-----
SUBTOTAL	SALARIES		314,090	314,372	257,718
0276-206-521.000	EMPLOYEE BENEFITS		54,739	57,985	48,366
0276-206-534.000	CNTR SVC MNT & REPRS		123,217	165,018	143,288
0276-206-543.206	SPPLS-PLNT UTILITIES		42,526	44,517	79,517
0276-206-571.000	GAS		236,165	353,000	403,000
0276-206-573.000	ELECTRICITY		1,359,326	1,528,008	1,677,652
0276-206-574.000	SEWAGE - WATER		127,427	165,143	175,143
0276-206-575.000	TELEPHONE		10,263	0	0
0276-206-576.000	REFUSE DISPOSAL		33,073	48,000	48,000
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TOTAL	PLANT UTILITIES		2,300,826	2,676,043	2,832,684
TOTAL	PLANT UTILITIES		2,300,826	2,676,043	2,832,684
ADMINISTRATION					
ADMINISTRATION					
0278-208-511.000	ADMIN. SALARIES		361,410	352,554	359,604
0278-208-512.000	PROF/TECH SALARIES		108,327	112,130	114,373
0278-208-516.000	OFFICE STAFF		39,204	41,309	42,162
0278-208-516.110	P.T. CLERICAL		49,899	46,174	47,102

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		OPERAT. & MAINT FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT. ADMINISTRATION ADMINISTRATION					
0278-208-519.021	PHONE STIPEND		4,985	4,920	4,800
0278-208-519.024	OVERTIME ALLOCATION		547	6,150	6,300
			-----	-----	-----
	SUBTOTAL SALARIES		564,372	563,237	574,341
0278-208-521.000	EMPLOYEE BENEFITS		171,277	170,922	174,094
0278-208-534.000	CNTR SVC MNT & REPRS		1,567	4,418	4,418
0278-208-541.000	OFFICE SUPPLIES		8,389	7,709	7,709
0278-208-546.000	PUBLICATIONS & DUES		2,185	3,000	3,000
0278-208-551.000	TRAVEL & MEETINGS		10,191	14,545	14,545
			-----	-----	-----
	TOTAL ADMINISTRATION		757,981	763,831	778,107
	TOTAL ADMINISTRATION		757,981	763,831	778,107
OTHER ENVIRONMENTAL HEALTH & SAFETY					
0279-109-511.000	ADMIN. SALARIES		68,693	71,316	72,742
0279-109-512.110	P.T. PROF TECH		0	41,350	33,124
0279-109-519.017	STAFF TRAINING/WORKSHOP		1,041	1,000	1,000
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	SUBTOTAL SALARIES		69,734	113,666	106,866
0279-109-521.000	EMPLOYEE BENEFITS		25,466	25,836	26,361
0279-109-532.000	CONTR SVC CONSULTAT		36,165	18,000	18,000
0279-109-541.000	OFFICE SUPPLIES		1,219	1,000	1,000
0279-109-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		5,734	7,618	7,618
0279-109-541.030	SUPPLIES - SAFETY		7,911	10,100	10,100
0279-109-546.000	PUBLICATIONS & DUES		901	800	800
0279-109-551.000	TRAVEL & MEETINGS		845	2,012	2,012
			-----	-----	-----
	TOTAL ENVIRONMENTAL HEALTH & SAFETY		147,975	179,032	172,757
	TOTAL OTHER		147,975	179,032	172,757

OPERAT. & MAINT FUND
EXPENSES

2014-15
ACTUAL

2015-16
BUDGET

2016-17
BUDGET

OPERATION & MAINT.
OTHER
ENVIRONMENTAL HEALTH & SAFETY

TOTAL	OPERATION & MAINT.	11,587,444	12,671,812	13,128,437
INSTITUT. EXPENSE				
INSTITUT. EXPENSE				
INSTITUTIONAL EXP				
0292-209-519.000	SALARIES-OTHER	0	70,000	0
		-----	-----	-----
SUBTOTAL	SALARIES	0	70,000	0
0292-209-542.010	PRNT XEROX CHRGS ALL	289	500	500
0292-209-551.011	PROFESSIONAL DEVEL.	3,994	4,973	4,973
0292-209-565.010	INSURANCE REPLACEMNT	4,281-	10,060	6,141
0292-209-566.000	LEASE/PURCHASE PAYMENTS	95-	0	0
0292-209-584.000	CAP OUTL.-BLDG REMOD	24,092	90,000	135,000
0292-209-710.003	TRNS BLDG&MAINT REST	3,775,000	2,675,000	2,775,000
		-----	-----	-----
TOTAL	INSTITUTIONAL EXP	3,798,999	2,850,533	2,921,614
TOTAL	INSTITUT. EXPENSE	3,798,999	2,850,533	2,921,614
CAMPUS SERVICES				
SWITCHBOARD & RECEIVING				
0293-113-512.000	PROF/TECH SALARIES	0	34,931	71,259
0293-113-516.000	OFFICE STAFF	36,454	38,480	39,270
0293-113-516.110	P.T. CLERICAL	17,096	18,590	34,018
0293-113-517.000	SERVICE STAFF	72,257	73,258	74,734
0293-113-517.110	SAL SERVICE/PART-TIME	17,445	18,088	18,452
0293-113-518.010	SAL-STU EMPLOYEES W/	24,485	25,400	25,900
0293-113-519.021	PHONE STIPEND	0	0	240
0293-113-519.024	OVERTIME ALLOCATION	0	1,600	1,650
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SUBTOTAL	SALARIES	167,737	210,347	265,523

		OPERAT. & MAINT FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT					
CAMPUS SERVICES					
SWITCHBOARD & RECEIVING					
0293-113-521.000	EMPLOYEE BENEFITS		25,614	39,124	52,729
0293-113-534.000	CNTR SVC MNT & REPRS		1,047	1,600	1,600
0293-113-541.000	OFFICE SUPPLIES		1,652	2,160	3,700
0293-113-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		1,387	1,991	1,991
0293-113-543.801	SUPPLIES-UNIFORMS		457	650	650
0293-113-547.000	ADVERTISING		0	0	500
0293-113-551.000	TRAVEL & MEETINGS		899	727	1,200
0293-113-562.000	RENTAL-EQUIPMENT		0	800	800
0293-113-585.000	EQUIPMENT-OFFICE		14,451	50,000	55,000
	TOTAL SWITCHBOARD & RECEIVING		213,244	307,399	383,693
TELECOMMUNICATIONS					
0293-114-575.000	TELEPHONE		108,082	135,276	135,276
0293-114-575.003	TELEPHONE CABLING		9,587	12,000	12,000
0293-114-575.004	TELEPHONE MAINTENANCE		58,154	77,980	77,980
0293-114-575.006	INTERNET DATA CIRCUIT		117,909	100,000	201,000
	TOTAL TELECOMMUNICATIONS		293,732	325,256	426,256
	TOTAL CAMPUS SERVICES		506,976	632,655	809,949
OTHER					
CONTINGENCY					
0299-199-600.000	CONTINGENCY		0	200,000	225,000
	TOTAL CONTINGENCY		0	200,000	225,000
	TOTAL OTHER		0	200,000	225,000
	TOTAL INSTITUT. SUPPORT		4,305,975	3,683,188	3,956,563
	TOTAL OPERAT. & MAINT FUND		15,893,419	16,355,000	17,085,000

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		OPER & MAINT RESTRCT REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
LOCAL GOVT SOURCES					
0392-315-411.000	CURRENT TAXES		1,081,383	0	0
0392-316-411.000	CURRENT TAXES		0	1,050,000	0
0392-317-411.000	CURRENT TAXES		0	0	1,040,000
0392-319-412.000	BACK TAXES		14,181	0	0
	TOTAL	LOCAL GOVT SOURCES	1,095,564	1,050,000	1,040,000
STATE GOVT SOURCES					
0319-973-421.046	ICCB CAPTIAL RENEWAL GRANT		432,843	26,100,000	26,100,000
0371-314-424.000	DEPT OF COMM & ECON OPPORTUNIT		12,600	0	0
	TOTAL	STATE GOVT SOURCES	445,443	26,100,000	26,100,000
STUDENT TUITION/FEES					
0300-000-442.050	CAPITAL ASSESSMENT FEE		5,633,607	5,628,000	5,493,000
	TOTAL	STUDENT TUITION/FEES	5,633,607	5,628,000	5,493,000
INTEREST ON INVSTMNT					
0300-000-470.000	INTEREST ON INVSTMNT		38	0	0
0379-008-470.000	INTEREST ON INVSTMNT		197	0	0
0379-009-470.000	INTEREST ON INVSTMNT		729	0	0
0379-013-470.000	INTEREST ON INVSTMNT		148,705	50,000	25,000
	TOTAL	INTEREST ON INVSTMNT	149,669	50,000	25,000
OTHER REVENUES					
0300-000-499.000	OTHER REVENUE		145,745	110,000	125,000
0371-312-499.000	OTHER REVENUE		0	40,000	0
0371-314-499.000	OTHER REVENUE		39,644	0	0
	TOTAL	OTHER REVENUES	185,389	150,000	125,000
TRANS FROM OTHER FUNDS					
0392-400-720.001	TRANS FROM ED FUND		3,190,000	0	0
0392-400-720.002	TRANS FRM OP,BLD,MN		3,775,000	2,675,000	2,775,000
	TOTAL	TRANS FROM OTHER FUNDS	6,965,000	2,675,000	2,775,000
	TOTAL	OPER & MAINT RESTRCT	14,474,672	35,653,000	35,558,000

		OPER & MAINT RESTRCT EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL					
GENERAL					
GENERAL					
0300-000-710.004	TRANSFER TO B & I		8,494,120	8,638,038	8,635,563
	TOTAL GENERAL		8,494,120	8,638,038	8,635,563
	TOTAL GENERAL		8,494,120	8,638,038	8,635,563
	TOTAL GENERAL		8,494,120	8,638,038	8,635,563
OTHER					
OTHER					
ICCB CAPITAL RENEWAL GRANT					
0319-973-584.000	CAP OUTL.-BLDG REMOD		432,843	26,100,000	26,100,000
	TOTAL ICCB CAPITAL RENEWAL GRANT		432,843	26,100,000	26,100,000
	TOTAL OTHER		432,843	26,100,000	26,100,000
	TOTAL INSTRUCTION		432,843	26,100,000	26,100,000
MAINTENANCE					
MAINTENANCE					
EXTERIOR WALL SYSTEMS					
0371-301-534.000	CNTR SVC MNT & REPRS		359,751	575,000	195,000
	TOTAL EXTERIOR WALL SYSTEMS		359,751	575,000	195,000
CONVEYING SYSTEMS					
0371-302-534.000	CNTR SVC MNT & REPRS		0	8,000	8,000
	TOTAL CONVEYING SYSTEMS		0	8,000	8,000
HEATING SYSTEMS					
0371-303-534.000	CNTR SVC MNT & REPRS		147,570	45,000	45,000
	TOTAL HEATING SYSTEMS		147,570	45,000	45,000

		OPER & MAINT RESTRCT EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT. MAINTENANCE					
ELECTRICAL SYSTEMS					
0371-304-534.000		CNTR SVC MNT & REPRS	51,489	20,000	120,000
	TOTAL	ELECTRICAL SYSTEMS	51,489	20,000	120,000
COOLING SYSTEMS					
0371-305-534.000		CNTR SVC MNT & REPRS	151,487	275,000	125,000
	TOTAL	COOLING SYSTEMS	151,487	275,000	125,000
ROOFING SYSTEMS					
0371-306-534.000		CNTR SVC MNT & REPRS	0	75,000	15,000
	TOTAL	ROOFING SYSTEMS	0	75,000	15,000
INTERIOR SYSTEMS					
0371-307-534.000		CNTR SVC MNT & REPRS	305,068	926,500	1,325,000
	TOTAL	INTERIOR SYSTEMS	305,068	926,500	1,325,000
ELECTRICAL LIGHTING					
0371-308-534.000		CNTR SVC MNT & REPRS	82,226	370,000	250,000
	TOTAL	ELECTRICAL LIGHTING	82,226	370,000	250,000
PLUMBING SYSTEMS					
0371-310-534.000		CNTR SVC MNT & REPRS	23,935	223,500	160,000
	TOTAL	PLUMBING SYSTEMS	23,935	223,500	160,000
SPECIALTY SYSTEMS					
0371-311-534.000		CNTR SVC MNT & REPRS	62,670	70,000	60,000
	TOTAL	SPECIALTY SYSTEMS	62,670	70,000	60,000
SITE WORK					
0371-312-534.000		CNTR SVC MNT & REPRS	458,976	907,000	1,298,000
	TOTAL	SITE WORK	458,976	907,000	1,298,000

		OPER & MAINT RESTRCT EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT. MAINTENANCE					
ENERGY EFFICIENCY PROJECTS					
0371-314-534.000	CNTR SVC MNT & REPRS		0	420,000	450,000
	TOTAL ENERGY EFFICIENCY PROJECTS		0	420,000	450,000
	TOTAL MAINTENANCE		1,643,172	3,915,000	4,051,000
OTHER					
2008 BOND PROJECTS					
0379-008-583.000	NEW BLDGS/ADDITIONS		860,973	1,720,000	0
	TOTAL 2008 BOND PROJECTS		860,973	1,720,000	0
REFERENDUM BOND PROJECTS					
0379-009-583.060	CULINARY ARTS/HOSPITALITY		1,237,839	6,300,000	0
	TOTAL REFERENDUM BOND PROJECTS		1,237,839	6,300,000	0
2013 BOND PROJECTS					
0379-013-583.070	ROMEOVILLE EXPANSION		379,388	22,300,000	17,050,000
0379-013-583.080	FIELD HOUSE		667,225	22,700,000	17,050,000
0379-013-584.000	CAP OUTL.-BLDG REMOD		38,459	0	0
	TOTAL 2013 BOND PROJECTS		1,085,072	45,000,000	34,100,000
	TOTAL OTHER		3,183,884	53,020,000	34,100,000
	TOTAL OPERATION & MAINT.		4,827,056	56,935,000	38,151,000
INSTITUT. EXPENSE					
INSTITUT. EXPENSE					
FYx2 LIFE SAFETY PROJECT					
0392-312-534.000	CNTR SVC MNT & REPRS		27,682-	0	0
	TOTAL FYx2 LIFE SAFETY PROJECT		27,682-	0	0

		OPER & MAINT RESTRCT EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
FYx4 LIFE SAFETY PROJECT					
0392-314-534.000	CNTR SVC MNT & REPRS		294,526	0	0
			-----	-----	-----
TOTAL	FYx4 LIFE SAFETY PROJECT		294,526	0	0
FYx5 LIFE SAFETY PROJECT					
0392-315-534.000	CNTR SVC MNT & REPRS		598,768	100,000	700,000
			-----	-----	-----
TOTAL	FYx5 LIFE SAFETY PROJECT		598,768	100,000	700,000
FYx6 LIFE SAFETY PROJECT					
0392-316-532.000	CONTR SVC CONSULTAT		0	1,050,000	345,000
			-----	-----	-----
TOTAL	FYx6 LIFE SAFETY PROJECT		0	1,050,000	345,000
FYx7 LIFE SAFETY PROJECT					
0392-317-584.000	CAP OUTL.-BLDG REMOD		0	0	1,040,000
			-----	-----	-----
TOTAL	FYx7 LIFE SAFETY PROJECT		0	0	1,040,000
FYx0 LIFE SAFETY PROJECT					
0392-320-584.000	CAP OUTL.-BLDG REMOD		0	100,000	0
			-----	-----	-----
TOTAL	FYx0 LIFE SAFETY PROJECT		0	100,000	0
FYx1 LIFE SAFETY PROJECT					
0392-321-534.000	CNTR SVC MNT & REPRS		0	200,000	0
			-----	-----	-----
TOTAL	FYx1 LIFE SAFETY PROJECT		0	200,000	0
MAJOR MAINT./MOD.					
0392-400-544.030	REPAIR MATERIALS & SUPPLIES		0	962	446,437
0392-400-582.000	SITE IMPROVEMENT		0	25,229,000	21,750,000
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TOTAL	MAJOR MAINT./MOD.		0	25,229,962	22,196,437
TOTAL	INSTITUT. EXPENSE		865,612	26,679,962	24,281,437
TOTAL	INSTITUT. SUPPORT		865,612	26,679,962	24,281,437

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JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 244

		OPER & MAINT RESTRCT EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
MAJOR MAINT./MOD.					
	TOTAL	OPER & MAINT RESTRCT	14,619,631	118,353,000	97,168,000

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		BOND & INTEREST FUND REVENUES		
		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
LOCAL GOVT SOURCES				
0479-009-411.000	CURRENT TAXES	5,947,394	6,261,000	6,552,000
0479-009-412.000	BACK TAXES	70,796	0	0
	TOTAL	6,018,190	6,261,000	6,552,000
FED GOVT SOURCES				
0479-009-439.000	OTHER FED. GOVT	1,666,275	1,616,613	1,595,380
	TOTAL	1,666,275	1,616,613	1,595,380
INTEREST ON INVSTMNT				
0479-008-470.000	INTEREST ON INVSTMNT	228,484	0	0
	TOTAL	228,484	0	0
TRANS FROM OTHER FUNDS				
0479-008-720.003	TRANS IN / O&M REST	6,171,500	6,314,913	6,312,438
0479-013-720.003	TRANS IN / O&M REST	2,322,620	2,323,125	2,323,125
	TOTAL	8,494,120	8,638,038	8,635,563
	TOTAL	16,407,069	16,515,651	16,782,943

		BOND & INTEREST FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OPERATION & MAINT. OTHER					
2008 BOND PROJECTS					
0479-008-563.000	DEBT PRINC RETIREMNT		2,475,000	2,745,000	2,890,000
0479-008-564.000	INTEREST		5,033,543	3,568,413	3,420,938
0479-008-594.002	BANK FEES		1,400	1,500	1,500
	TOTAL	2008 BOND PROJECTS	7,509,943	6,314,913	6,312,438
REFERENDUM BOND PROJECTS					
0479-009-563.000	DEBT PRINC RETIREMNT		2,180,000	2,495,000	2,845,000
0479-009-564.000	INTEREST		5,135,690	5,036,268	4,917,190
0479-009-594.002	BANK FEES		640	1,000	1,000
	TOTAL	REFERENDUM BOND PROJECTS	7,316,330	7,532,268	7,763,190
2013 BOND PROJECTS					
0479-013-564.000	INTEREST		2,322,125	2,322,125	2,322,125
0479-013-594.002	BANK FEES		495	1,000	1,000
	TOTAL	2013 BOND PROJECTS	2,322,620	2,323,125	2,323,125
	TOTAL	OTHER	17,148,893	16,170,306	16,398,753
	TOTAL	OPERATION & MAINT.	17,148,893	16,170,306	16,398,753
	TOTAL	BOND & INTEREST FUND	17,148,893	16,170,306	16,398,753

AUX. ENTERPRISES REVENUES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT TUITION/FEES				
0517-933-442.037	HEALTH CARE CONT. ED	49,315	66,700	66,000
0593-204-442.039	FINGERPRINT CHECK	3,252	3,000	3,000
0563-009-442.051	ART MATERIALS FEES	2,304	2,500	2,500
0563-023-442.051	ART MATERIALS FEES	950	2,287	2,287
0510-009-442.052	COURSE FEES	15,722	20,000	20,000
0510-501-442.052	COURSE FEES	63,042	60,000	50,000
0510-502-442.052	COURSE FEES	87,288	85,000	77,000
0510-503-442.052	COURSE FEES	77,590	70,000	65,000
0510-504-442.052	COURSE FEES	82,439	80,000	75,000
0510-505-442.052	COURSE FEES	19,397	20,000	20,000
0510-508-442.052	COURSE FEES	48,493	45,000	40,000
0510-509-442.052	COURSE FEES	252,166	260,000	255,000
0510-514-442.052	COURSE FEES	38,795	35,000	30,000
0510-515-442.052	COURSE FEES	257,015	250,000	220,000
0510-516-442.052	COURSE FEES	271,564	280,000	355,000
0510-517-442.052	COURSE FEES	174,576	180,000	151,000
0510-518-442.052	COURSE FEES	38,795	40,000	25,000
0510-519-442.052	COURSE FEES	29,096	30,000	30,000
0510-525-442.052	COURSE FEES	0	0	49,000
0521-102-442.052	COURSE FEES	48,493	50,000	40,000
0523-105-442.052	COURSE FEES	514,430	515,324	515,000
0539-311-442.052	COURSE FEES	13,578	14,000	10,000
0567-202-442.052	COURSE FEES	77,000	77,000	0
0595-116-442.058	TECHNOLOGY FEE	1,609,602	1,644,000	1,550,000
0518-113-442.059	REGISTRATION FEE	1,490	3,600	3,600
0523-104-442.080	JJC COMPASS RETEST	28,900	34,000	4,000
0523-104-442.081	CLEP TESTING FEES	3,010	2,000	3,000
0523-104-442.082	PROCTORING FEES	7,300	16,000	7,000
0523-104-442.083	TEAS PREP	5,230	5,000	6,000
0523-104-442.084	COMPASS SCORE REPORT	850	1,000	1,000
0523-104-442.085	PROMETRIC TESTING FEES	1,313	1,000	1,000
0523-104-442.086	ATI TESTING FEES (TEAS & STEP)	5,140	4,000	4,000
0523-104-442.087	PEARSON VUE TESTING FEES	30,667	20,000	35,000
0523-104-442.088	INNOVATIVE EXAMS FEES	822	1,000	2,000

AUX. ENTERPRISES REVENUES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT TUITION/FEES				
0523-104-442.089	ACT COMPASS REMOTE TESTING	8,295	1,000	5,000
0523-104-442.092	PN COMP PREDICT	530	0	6,000
0523-104-442.093	ISP MERIT BOARD TESTING FEES	0	0	2,000
0523-104-442.094	ACCUPLACER RETEST	0	0	15,000
0523-104-442.095	ALEKS RETEST	0	0	15,000
0517-912-442.256	PS-1 FEES, SEMINARS	253,530	375,000	300,000
0541-104-442.256	PS-1 FEES, SEMINARS	0	239,500	250,000
0517-913-442.260	LIFELONG LEARNING	311,907	210,000	257,000
0517-943-442.264	WS-3 FEES, WORKFORCE DEVELOPME	51,195	38,456	38,456
0517-911-442.272	ASSESSMENT	52,665	30,000	30,000
0517-914-442.275	CDL TRAINING FEES	325,625	427,529	319,600
0517-911-442.277	CONTRACT TRAINING FEES	690,126	425,000	443,154
0517-933-442.280	CPR FEES	37,068	57,000	52,000
0517-933-442.281	EXAM FEES	10,340	16,000	14,000
0517-933-442.282	CNA INSTRUCTOR SEMINAR FEES	450	20,000	20,000
0517-911-442.294	TRAFFIC SCHOOL	435,047	420,000	420,000
0517-915-442.300	ON-LINE SHORT-TERM TRNG FEE	42,790	150,000	50,000
0510-009-442.508	PERSONAL TRAINERS	43,027	57,700	62,500
0517-943-442.660	TESTING CENTER	0	3,885	3,885
0517-952-442.660	TESTING CENTER	8,838	3,000	3,000
0565-400-443.000	STUDENT SERVICE FEE	1,073,068	1,089,928	1,141,305
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TOTAL	STUDENT TUITION/FEES	7,204,125	7,481,409	7,165,287
SALES & SERVICE FEES				
0561-021-450.000	SALES & SERVICE FEES	2,322	500	1,500
0510-016-451.000	SALES-FOOD	66,495	40,000	72,150
0561-021-451.000	SALES-FOOD	1,259,772	1,524,678	1,489,107
0569-095-451.000	SALES-FOOD	3,686	4,200	2,000
0561-021-451.010	SALES - CATERING	213,520	220,000	230,000
0561-021-451.100	PEPSI VENDING CONTRACT	83,425	86,000	86,000
0567-202-451.400	SALES BNQTS TAX, OTHER	489	0	0
0567-202-451.401	SALES BNQTS TAX FRI-BALLROOM	8,870	0	0
0567-202-451.402	SALES BNQTS TAX SAT-BALLROOM	20,727	0	0
0567-202-451.403	SALES BNQTS TAX-SUND-BALLROOM	5,049	0	0

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		AUX. ENTERPRISES REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
SALES & SERVICE FEES					
0567-202-451.424	SALES MTG ROOM-VENETIAN		784	0	0
0567-202-451.427	SALES MEETING ROOM, BALLROOM		1,961	0	0
0567-202-451.433	SALES FOOD-DINING ROOM-TUESDAY		16,091	11,000	0
0567-202-451.440	FOOD SALES FRIDAY NIGHT DINNER		33,358	38,000	0
0567-202-451.441	FOOD SALES-BAKESHOP		1,729	1,500	0
0562-022-452.000	SALES-BOOKSTORE		3,397,753	6,317,925	6,318,000
0562-022-452.005	REVENUE-BOOKSTORE LOANS		1,946,348	0	0
0563-017-453.017	SALES-BLAZER		18,690	16,000	16,000
0518-108-456.000	PUBLICATIONS AND DUES		14,962	7,500	7,500
0569-069-459.001	CHILD CARE TUITION		42,431	50,000	50,000
0569-070-459.002	AUTOMOTIVE SERVICES		230,429	370,382	371,270
0514-512-459.012	VENDING MACHINE		518	1,544	1,544
0510-516-459.016	ICE CARVING REVENUE		100	0	0
0510-009-459.017	MEMBERSHIP FEE		13,580	23,000	20,000
0569-069-459.065	REGISTRATION		1,175	750	750
0569-069-459.066	IDHS PAYMENTS		15,467	0	0
0569-069-459.067	ISBE FOOD PAYMENTS		5,144	3,000	3,000
0569-090-459.090	GREENHOUSE		120,420	104,000	104,000
0567-202-459.302	SALES-BANQUET LIQUOR		17,722	0	0
	TOTAL	SALES & SERVICE FEES	7,543,017	8,819,979	8,772,821
FACILITIES REVENUE					
0510-002-463.002	LOCKR RNTL FN ARTS		0	125	125
0516-511-469.000	OTHER FACILITY RENTAL		4,810	6,000	7,000
0510-009-469.004	LOCKER RENTALS FITNESS CTR.		1,600	2,500	2,500
	TOTAL	FACILITIES REVENUE	6,410	8,625	9,625
NON-GOVT GIFTS, GRNT					
0541-104-481.000	NONGOVERNMENTAL GIFTS/GRTS		2,000	0	0
0569-069-489.000	GRANTS OTHER		2,500	0	0
	TOTAL	NON-GOVT GIFTS, GRNT	4,500	0	0

AUX. ENTERPRISES REVENUES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OTHER REVENUES				
0516-511-490.000	OTHER REV.	120	6,000	7,000
0519-202-490.000	OTHER REV.	0	0	5,000
0593-204-491.000	STUDENT FINES	50,147	30,000	30,000
0569-101-496.141	JJC FARM REV-CORN	33,685	31,820	41,000
0569-101-496.142	JJC FARM REV-SOYBEAN	13,881	27,500	20,000
0569-101-496.145	JJC FARM REVENUE--OTHER	304	8,300	9,000
0518-108-499.000	OTHER REVENUE	0	500	500
0531-301-499.000	OTHER REVENUE	3,475	6,500	6,500
0535-306-499.000	OTHER REVENUE	6,445	6,300	6,400
0549-323-499.000	OTHER REVENUE	8,387	14,617	10,000
0561-174-499.000	OTHER REVENUE	0	185	185
0561-175-499.000	OTHER REVENUE	6	2,000	2,000
0563-004-499.000	OTHER REVENUE	3,635	2,000	2,000
0563-013-499.000	OTHER REVENUE	1,274	1,000	1,000
0563-022-499.000	OTHER REVENUE	0	1,000	1,000
0569-120-499.000	OTHER REVENUE	3,919	3,000	3,000
0569-122-499.000	OTHER REVENUE	0	300	300
0510-504-499.018	CERTIFICATION FEES	4,835	1,000	1,000
0518-105-499.022	DEGREE/CERTIFICATE REPRINT FEE	95	0	0
0549-783-499.061	MISC REVENUE	2,028	4,000	4,000
0567-202-499.116	Misc. Revenue-Service Charge	466	0	0
0567-202-499.201	MISC REV JJC	22	0	0
0561-021-499.202	MISC REV-VEND. MACH.	15,372	20,000	16,000
0567-202-499.202	MISC REV-VEND. MACH.	356	1,500	0
0519-807-499.807	FISHING LIC. INCOME	4	0	0
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TOTAL	OTHER REVENUES	148,456	167,522	165,885
TRANS FROM OTHER FUNDS				
0561-021-720.001	TRANS FROM ED FUND	68,063	0	0
0567-202-720.005	TRANS FROM AUX ENT FUND	126,266	62,410	0
0569-069-720.005	TRANS FROM AUX ENT FUND	91,342	122,279	128,065
0569-090-720.005	TRANS FROM AUX ENT FUND	0	120,094	121,812
0569-101-720.005	TRANS FROM AUX ENT FUND	46,629	36,993	51,377
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TOTAL	TRANS FROM OTHER FUNDS	332,300	341,776	301,254

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JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 251

		AUX. ENTERPRISES REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
TRANS FROM OTHER FUNDS					
	TOTAL	AUX. ENTERPRISES	15,238,808	16,819,311	16,414,872

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
FINE ARTS					
0510-002-596.016		FINE ARTS REST-CLEAR	0	125	125
	TOTAL	FINE ARTS	0	125	125
NATURAL SCI & P.E.					
0510-009-512.000		PROF/TECH SALARIES	43,381	45,500	46,408
0510-009-512.110		P.T. PROF TECH	11,853	28,500	28,500
0510-009-519.001		OTHER PART TIME	11,137	0	0
	SUBTOTAL	SALARIES	66,371	74,000	74,908
0510-009-521.000		EMPLOYEE BENEFITS	25,283	25,500	26,092
0510-009-534.019		FTNSS CNTR REPAIRS	0	2,700	3,000
0510-009-543.317		FITNESS CENTER SUPP.	6,475	1,000	1,000
	TOTAL	NATURAL SCI & P.E.	98,129	103,200	105,000
CULINARY ARTS					
0510-016-512.110		P.T. PROF TECH	0	0	31,150
	SUBTOTAL	SALARIES	0	0	31,150
0510-016-541.778		MISC EXPENSE	12,991	16,500	16,500
0510-016-543.000		INSTRUCTIONAL SUPPLIES	100	5,000	5,000
0510-016-548.003		SUPPLIES-FOOD SERV.	1,526	17,000	17,000
0510-016-594.418		CRDIT CARD CHRGS	2,275	1,500	2,500
	TOTAL	CULINARY ARTS	16,892	40,000	72,150
AGRICULTURE COURSE FEES					
0510-501-543.000		INSTRUCTIONAL SUPPLIES	23,828	29,100	24,000
0510-501-544.018		COMPUTER SOFTWARE	2,787	4,900	5,000
0510-501-557.000		VISITATION & COORD.	19,461	12,000	10,000
0510-501-590.011		LIVESTOCK JUDGING CONTEST	14,269	14,000	11,000
	TOTAL	AGRICULTURE COURSE FEES	60,345	60,000	50,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
FINE ARTS COURSE FEES					
0510-502-539.000	CONT.SC-OTHER		10,939	12,400	11,000
0510-502-542.313	PRNT XEROX SPCH		1,949	3,000	1,000
0510-502-543.311	SUPPLIES ART		23,551	23,000	24,000
0510-502-543.312	SUPPLIES MUSIC		17,572	17,000	16,000
0510-502-543.313	SUPP. SPCH/THEATRE		21,424	23,000	21,000
0510-502-543.903	SUPPLIES INTER DESGN		4,500	4,600	2,000
0510-502-551.005	STUDENT TRAVEL		1,967	2,000	2,000
0510-502-586.000	EQUIP-INSTRUCTIONAL		4,990	0	0
	TOTAL	FINE ARTS COURSE FEES	86,892	85,000	77,000
BUSINESS COURSE FEES					
0510-503-543.000	INSTRUCTIONAL SUPPLIES		34,609	50,000	45,000
0510-503-543.017	INSTR SUPPLIES HOSPITALITY		16,135	20,000	20,000
	TOTAL	BUSINESS COURSE FEES	50,744	70,000	65,000
CIOS COURSE FEES					
0510-504-518.157	STUDENT INTERN		7,180	5,000	5,000
	SUBTOTAL	SALARIES	7,180	5,000	5,000
0510-504-543.000	INSTRUCTIONAL SUPPLIES		37,008	33,500	31,000
0510-504-544.018	COMPUTER SOFTWARE		12,047	30,000	30,000
0510-504-551.000	TRAVEL & MEETINGS		2,274	2,500	2,500
0510-504-551.003	OPEN HOUSE		433	1,500	1,500
0510-504-586.000	EQUIP-INSTRUCTIONAL		15,403	0	0
0510-504-599.082	WEB CONTEST		221	2,500	2,500
0510-504-599.083	HIM		0	3,000	1,000
0510-504-599.084	GAME DESIGN		325	1,500	1,000
0510-504-599.085	DIGITAL MEDIA		1,495	1,500	1,500
	TOTAL	CIOS COURSE FEES	76,386	81,000	76,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
ENGLISH/FR LANGUAGE COURSE FEES					
0510-505-543.000	INSTRUCTIONAL SUPPLIES		12,738	20,000	20,000
	TOTAL	ENGLISH/FR LANGUAGE COURSE FEE	12,738	20,000	20,000
MATH COURSE FEES					
0510-508-543.000	INSTRUCTIONAL SUPPLIES		37,047	45,000	40,000
	TOTAL	MATH COURSE FEES	37,047	45,000	40,000
NATURAL SCIENCE COURSE FEES					
0510-509-534.004	CADAVER PRO SECTION & MAINT		0	5,000	5,000
0510-509-541.022	CADAVER REPLACEMENT		4,395	11,000	11,000
0510-509-541.027	DEIONIZED WATER		0	2,500	2,500
0510-509-543.000	INSTRUCTIONAL SUPPLIES		100,579	166,500	161,500
0510-509-543.308	INSTR SUPPLIES CHEM		26,016	26,000	26,000
0510-509-543.309	INSTR SUPPLIES PHYSICS		4,439	4,500	4,500
0510-509-543.310	INSTR SUPPLIES GEOGRAPHY		1,566	3,000	3,000
0510-509-543.314	INSTR SUPPLIES BIO SCIENCE		39,444	39,500	39,500
0510-509-543.315	INSTR SUPPLIES PHYS. ED		1,898	2,000	2,000
	TOTAL	NATURAL SCIENCE COURSE FEES	178,337	260,000	255,000
SOCIAL SCIENCE COURSE FEES					
0510-514-543.000	INSTRUCTIONAL SUPPLIES		11,192	33,000	28,000
0510-514-543.044	SUPPLS CENTRL STORES		2,597	2,000	2,000
	TOTAL	SOCIAL SCIENCE COURSE FEES	13,789	35,000	30,000
TECHNICAL COURSE FEES					
0510-515-543.000	INSTRUCTIONAL SUPPLIES		158,371	190,000	175,000
0510-515-544.018	COMPUTER SOFTWARE		43,996	40,000	35,000
0510-515-551.005	STUDENT TRAVEL		16,067	20,000	10,000
	TOTAL	TECHNICAL COURSE FEES	218,434	250,000	220,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
CULINARY ARTS COURSE FEES					
0510-516-512.000	PROF/TECH SALARIES		0	0	22,000
0510-516-512.110	P.T. PROF TECH		99,228	82,000	83,600
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	SUBTOTAL SALARIES		99,228	82,000	105,600
0510-516-521.000	EMPLOYEE BENEFITS		0	0	26,000
0510-516-543.000	INSTRUCTIONAL SUPPLIES		193,545	198,000	223,400
0510-516-575.005	TELEPHONE-NEXTEL		224	0	0
0510-516-586.000	EQUIP-INSTRUCTIONAL		152-	0	0
			-----	-----	-----
	TOTAL CULINARY ARTS COURSE FEES		292,845	280,000	355,000
NURSING COURSE FEES					
0510-517-532.513	CONSULTING SER - ADJUNCTS		2,119	23,400	0
0510-517-541.097	COMPUTERIZED TESTING MATERIAL		71,866	83,600	110,000
0510-517-543.000	INSTRUCTIONAL SUPPLIES		17,467	10,000	10,000
0510-517-543.003	INSTR SUPPLIES/COURSE FEES		10,107	10,477	11,000
0510-517-543.024	INSTR.SUPPLIES-LAB.		22,487	20,000	20,000
0510-517-543.035	INSTR.SUPPLIES-RADIOLOGY		8,999	9,000	0
0510-517-543.036	INSTR.SUPPLIES-SONOGRAPHY		9,906	9,523	0
0510-517-543.321	INSTR SUPPLIES FSCI/EMS		13,847	14,000	0
0510-517-549.062	OTHER/LICENSES		30-	0	0
			-----	-----	-----
	TOTAL NURSING COURSE FEES		156,768	180,000	151,000
VET TECH COURSE FEES					
0510-518-534.000	CNTR SVC MNT & REPRS		9,230	10,000	5,000
0510-518-543.000	INSTRUCTIONAL SUPPLIES		17,574	30,000	20,000
0510-518-586.000	EQUIP-INSTRUCTIONAL		30,861	0	0
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	TOTAL VET TECH COURSE FEES		57,665	40,000	25,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
ACADEMIC COURSE FEES					
0510-519-543.000	INSTRUCTIONAL SUPPLIES		29,031	30,000	30,000
0510-519-586.000	EQUIP-INSTRUCTIONAL		64,352	0	0
			-----	-----	-----
	TOTAL ACADEMIC COURSE FEES		93,383	30,000	30,000
HEALTH & PUB SERV COURSE FEES					
0510-525-543.000	INSTRUCTIONAL SUPPLIES		0	0	30,000
0510-525-543.035	INSTR.SUPPLIES-RADIOLOGY		0	0	9,000
0510-525-543.036	INSTR.SUPPLIES-SONOGRAPHY		0	0	10,000
			-----	-----	-----
	TOTAL HEALTH & PUB SERV COURSE FEES		0	0	49,000
	TOTAL INSTRUCTION		1,450,394	1,579,325	1,620,275
EVENING SCHOOL					
ROMEOVILLE CAMPUS					
0514-512-599.012	VENDING MACHINE SUPPLIES		316	1,544	1,544
			-----	-----	-----
	TOTAL ROMEOVILLE CAMPUS		316	1,544	1,544
	TOTAL EVENING SCHOOL		316	1,544	1,544
SUMMER SCHOOL					
USDA FARMERS MARKET					
0516-511-512.110	P.T. PROF TECH		3,049	9,475	9,475
0516-511-518.010	SAL-STU EMPLOYEES W/		343	900	920
			-----	-----	-----
	SUBTOTAL SALARIES		3,392	10,375	10,395
0516-511-541.000	OFFICE SUPPLIES		110	425	425
0516-511-547.000	ADVERTISING		1,811	500	2,480
0516-511-551.000	TRAVEL & MEETINGS		0	400	400
0516-511-594.418	CRDIT CARD CHRGES		200	300	300
			-----	-----	-----
	TOTAL USDA FARMERS MARKET		5,513	12,000	14,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
USDA FARMERS MARKET					
	TOTAL	SUMMER SCHOOL	5,513	12,000	14,000
GENERAL STUDIES					
CORPORATE SERVICES					
0517-911-511.000		ADMIN. SALARIES	134,924	140,132	142,934
0517-911-512.000		PROF/TECH SALARIES	94,457	97,423	99,367
0517-911-513.105		SAL INST SEMINAR	196,475	126,670	129,203
0517-911-516.000		OFFICE STAFF	43,138	47,008	47,965
0517-911-516.110		P.T. CLERICAL	44,598	47,012	43,876
0517-911-519.021		PHONE STIPEND	600	600	600
	SUBTOTAL	SALARIES	514,192	458,845	463,945
0517-911-521.000		EMPLOYEE BENEFITS	127,279	128,250	130,850
0517-911-532.000		CONTR SVC CONSULTAT	145,042	90,000	90,000
0517-911-539.019		ADMIN FEES	89,200	75,000	75,000
0517-911-541.000		OFFICE SUPPLIES	4,238	5,000	5,000
0517-911-542.000		PRINTING	4,966	7,500	7,500
0517-911-543.044		SUPPLS CENTRL STORES	451	1,000	1,000
0517-911-543.089		SEMINAR SUPPLIES	86,207	87,249	97,703
0517-911-544.022		POSTAGE	8,944	8,000	8,000
0517-911-547.000		ADVERTISING	278	0	0
0517-911-548.000		RESALE SUPPLIES	8,256	5,206	5,206
0517-911-553.031		STAFF TRAVEL	6,575	7,000	7,000
0517-911-575.000		TELEPHONE	645	1,950	1,950
	TOTAL	CORPORATE SERVICES	996,273	875,000	893,154
PROFESSIONAL DEVELOPMENT					
0517-912-511.000		ADMIN. SALARIES	57,376	59,773	60,968
0517-912-513.105		SAL INST SEMINAR	35,230	45,777	46,693
0517-912-516.110		P.T. CLERICAL	20,478	21,938	0
	SUBTOTAL	SALARIES	113,084	127,488	107,661

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
GENERAL STUDIES					
PROFESSIONAL DEVELOPMENT					
0517-912-521.000	EMPLOYEE BENEFITS		25,436	25,697	26,217
0517-912-532.000	CONTR SVC CONSULTAT		92,596	100,000	86,377
0517-912-534.000	CNTR SVC MNT & REPRS		0	10,000	0
0517-912-539.019	ADMIN FEES		49,124	37,032	20,000
0517-912-541.000	OFFICE SUPPLIES		2,920	3,000	1,000
0517-912-542.000	PRINTING		10,172	14,000	14,000
0517-912-543.044	SUPPLS CENTRL STORES		401	1,500	0
0517-912-543.089	SEMINAR SUPPLIES		43,146	37,143	33,422
0517-912-544.022	POSTAGE		5,792	7,500	6,723
0517-912-547.000	ADVERTISING		58	5,000	2,000
0517-912-548.000	RESALE SUPPLIES		2,221	3,140	1,500
0517-912-553.031	STAFF TRAVEL		1,010	3,000	1,000
0517-912-575.000	TELEPHONE		10	500	100
	TOTAL	PROFESSIONAL DEVELOPMENT	345,970	375,000	300,000
LIFELONG LEARNING					
0517-913-511.000	ADMIN. SALARIES		52,300	59,773	60,968
0517-913-512.000	PROF/TECH SALARIES		0	0	42,914
0517-913-513.105	SAL INST SEMINAR		84,903	52,724	53,778
	SUBTOTAL	SALARIES	137,203	112,497	157,660
0517-913-521.000	EMPLOYEE BENEFITS		16,333	25,696	21,450
0517-913-532.000	CONTR SVC CONSULTAT		27,487	25,000	25,000
0517-913-539.019	ADMIN FEES		22,800	17,400	17,400
0517-913-541.000	OFFICE SUPPLIES		833	1,000	1,000
0517-913-542.000	PRINTING		600	1,829	1,829
0517-913-543.089	SEMINAR SUPPLIES		21,553	17,578	23,661
0517-913-544.022	POSTAGE		0	500	500
0517-913-547.000	ADVERTISING		499	1,000	1,000
0517-913-548.000	RESALE SUPPLIES		2,293	3,000	3,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
GENERAL STUDIES					
LIFELONG LEARNING					
0517-913-553.031		STAFF TRAVEL	251	3,000	3,000
0517-913-599.216		VOCATIONAL TRAINING	0	1,500	1,500
	TOTAL	LIFELONG LEARNING	----- 229,852	----- 210,000	----- 257,000
COMM'L DRIVER LICENSE TRNG.					
0517-914-512.000		PROF/TECH SALARIES	40,023	42,073	0
0517-914-512.110		P.T. PROF TECH	0	0	22,372
	SUBTOTAL	SALARIES	----- 40,023	----- 42,073	----- 22,372
0517-914-521.000		EMPLOYEE BENEFITS	10,188	10,410	0
0517-914-532.000		CONTR SVC CONSULTAT	265,361	353,760	280,000
0517-914-539.019		ADMIN FEES	9,000	9,000	9,000
0517-914-541.000		OFFICE SUPPLIES	1,168	368	368
0517-914-542.000		PRINTING	1,974	1,400	1,400
0517-914-543.089		SEMINAR SUPPLIES	4,354	8,518	6,460
0517-914-553.031		STAFF TRAVEL	0	2,000	0
0517-914-599.216		VOCATIONAL TRAINING	28,186	0	0
	TOTAL	COMM'L DRIVER LICENSE TRNG.	----- 360,254	----- 427,529	----- 319,600
ON-LINE SHORT-TERM TRAINING					
0517-915-516.000		OFFICE STAFF	143	18,075	18,450
0517-915-516.110		P.T. CLERICAL	186	0	0
	SUBTOTAL	SALARIES	----- 329	----- 18,075	----- 18,450
0517-915-521.000		EMPLOYEE BENEFITS	1	0	100
0517-915-532.000		CONTR SVC CONSULTAT	38,126	127,512	30,450
0517-915-539.019		ADMIN FEES	4,413	4,413	1,000
	TOTAL	ON-LINE SHORT-TERM TRAINING	----- 42,869	----- 150,000	----- 50,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
GENERAL STUDIES					
PROFESSIONAL SERVICES HEALTH					
0517-933-511.000	ADMIN. SALARIES		29,914	31,075	31,696
0517-933-513.105	SAL INST SEMINAR		12,843	34,539	27,530
0517-933-519.000	SALARIES-OTHER		3,150	3,500	3,570
			-----	-----	-----
	SUBTOTAL SALARIES		45,907	69,114	62,796
0517-933-521.000	EMPLOYEE BENEFITS		11,452	11,619	11,845
0517-933-532.000	CONTR SVC CONSULTAT		150	400	400
0517-933-532.003	CONTR SVC STIPEND		0	500	5,304
0517-933-532.105	CONTRACTUAL SERVICE		17,355	30,000	25,000
0517-933-534.000	CNTR SVC MNT & REPRS		0	300	300
0517-933-539.016	BACKGROUND CHECK		8,730	16,000	14,000
0517-933-541.000	OFFICE SUPPLIES		1,667	2,000	2,000
0517-933-542.000	PRINTING		0	500	500
0517-933-543.000	INSTRUCTIONAL SUPPLIES		10,313	15,000	15,000
0517-933-543.044	SUPPLS CENTRL STORES		582	400	400
0517-933-543.089	SEMINAR SUPPLIES		10,708	13,000	13,588
0517-933-544.022	POSTAGE		0	100	100
0517-933-547.000	ADVERTISING		318	467	467
0517-933-551.000	TRAVEL & MEETINGS		250	300	300
			-----	-----	-----
	TOTAL PROFESSIONAL SERVICES HEALTH		107,432	159,700	152,000
WORKFORCE SERV/WDC					
0517-943-513.105	SAL INST SEMINAR		1,022	3,600	2,701
			-----	-----	-----
	SUBTOTAL SALARIES		1,022	3,600	2,701
0517-943-532.000	CONTR SVC CONSULTAT		20,000	0	0
0517-943-543.089	SEMINAR SUPPLIES		49	900	900
0517-943-547.000	ADVERTISING		4,110	1,000	1,899
0517-943-549.100	ASSESSMENT SUPPLIES		22,311	28,641	28,641
0517-943-553.031	STAFF TRAVEL		13,715	7,300	7,300

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
GENERAL STUDIES					
WORKFORCE SERV/WDC					
0517-943-559.000		OTHR CONFR & MTNG EX	133	900	900
0517-943-585.000		EQUIPMENT-OFFICE	5,116	0	0
	TOTAL	WORKFORCE SERV/WDC	-----	-----	-----
			66,456	42,341	42,341
GRUNDY EDUCATION CENTER					
0517-952-541.000		OFFICE SUPPLIES	356	100	100
0517-952-542.000		PRINTING	4	400	400
0517-952-547.000		ADVERTISING	1,909	200	200
0517-952-549.100		ASSESSMENT SUPPLIES	3,019	1,400	1,400
0517-952-553.031		STAFF TRAVEL	1,616	900	900
	TOTAL	GRUNDY EDUCATION CENTER	-----	-----	-----
			6,904	3,000	3,000
	TOTAL	GENERAL STUDIES	2,156,010	2,242,570	2,017,095
ADMINISTRATION					
PHI THETA KAPPA					
0518-108-546.011		MEMBERSHIP DUES	14,065	5,000	5,000
0518-108-551.000		TRAVEL & MEETINGS	2,095	3,000	3,000
	TOTAL	PHI THETA KAPPA	-----	-----	-----
			16,160	8,000	8,000
DEAN, ACAD EXCELLENCE/SUPPORT					
0518-113-559.111		MTG/WKSHP EXPNSE	432	3,600	3,600
	TOTAL	DEAN, ACAD EXCELLENCE/SUPPORT	-----	-----	-----
			432	3,600	3,600
	TOTAL	ADMINISTRATION	16,592	11,600	11,600
OTHER					
MUSICA VIVA					
0519-202-590.000		OTHER EXPENDITURES	0	0	5,000
	TOTAL	MUSICA VIVA	-----	-----	-----
			0	0	5,000
	TOTAL	OTHER	0	0	5,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION OTHER MUSICA VIVA	TOTAL	INSTRUCTION	3,628,825	3,847,039	3,669,514
LIBRARY CENTER LIBRARY CENTER LIBRARY					
0521-102-518.010		SAL-STU EMPLOYEES W/	5,982	9,000	9,000
	SUBTOTAL	SALARIES	5,982	9,000	9,000
0521-102-542.000		PRINTING	179	300	300
0521-102-543.000		INSTRUCTIONAL SUPPLIES	399	400	400
0521-102-543.115		SUPPLIES LIBRARY	23,240	25,000	15,000
0521-102-544.018		COMPUTER SOFTWARE	13,578	15,000	15,000
0521-102-551.000		TRAVEL & MEETINGS	289	300	300
	TOTAL	LIBRARY	43,667	50,000	40,000
	TOTAL	LIBRARY CENTER	43,667	50,000	40,000
COMMUNICATION CENTER ACADEMIC SKILLS CNTR					
0523-104-512.110		P.T. PROF TECH	3,298	10,000	10,000
0523-104-516.110		P.T. CLERICAL	12,729	35,000	21,504
0523-104-518.010		SAL-STU EMPLOYEES W/	0	10,000	5,000
0523-104-519.417		TUTORS SALARY ACAD. SKILLS	2,640	5,000	5,000
	SUBTOTAL	SALARIES	18,667	60,000	41,504
0523-104-541.000		OFFICE SUPPLIES	24,285	25,000	64,496
	TOTAL	ACADEMIC SKILLS CNTR	42,952	85,000	106,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
ACADEMIC SUPPORT					
COMMUNICATION CENTER					
iCAMPUS					
0523-105-512.000	PROF/TECH SALARIES		47,080	51,552	52,583
0523-105-519.058	OTHER-WEB BASED SAL		5,650	21,800	21,800
			-----	-----	-----
	SUBTOTAL SALARIES		52,730	73,352	74,383
0523-105-521.000	EMPLOYEE BENEFITS		10,270	25,500	10,732
0523-105-532.105	CONTRACTUAL SERVICE		266,823	300,000	365,082
0523-105-542.114	PRINTING XEROX SS		732	300	1,000
0523-105-543.000	INSTRUCTIONAL SUPPLIES		29,327	71,212	8,458
0523-105-543.044	SUPPLS CENTRL STORES		36	200	200
0523-105-544.018	COMPUTER SOFTWARE		89,972	12,000	15,285
0523-105-546.000	PUBLICATIONS & DUES		2,777	4,185	10,185
0523-105-551.000	TRAVEL & MEETINGS		7,192	9,900	11,000
0523-105-551.011	PROFESSIONAL DEVEL.		12,165	18,675	18,675
			-----	-----	-----
	TOTAL iCAMPUS		472,024	515,324	515,000
	TOTAL COMMUNICATION CENTER		514,976	600,324	621,000
	TOTAL ACADEMIC SUPPORT		558,643	650,324	661,000
ADMISSIONS & RECORDS					
ADMISSIONS & RECORDS					
REGISTRATION & RECORDS					
0531-300-539.021	CNTR SC GRDUATION		28,350	29,768	29,500
0531-300-592.100	PETITION REF. SCHOL.		0	0	10,000
			-----	-----	-----
	TOTAL REGISTRATION & RECORDS		28,350	29,768	39,500
ADMISSIONS					
0531-301-541.000	OFFICE SUPPLIES		4,748	5,000	5,000
0531-301-599.093	COLLEGE NIGHT		0	1,500	1,500
			-----	-----	-----
	TOTAL ADMISSIONS		4,748	6,500	6,500

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
ADMISSIONS & RECORDS					
ADMISSIONS					
	TOTAL	ADMISSIONS & RECORDS	33,098	36,268	46,000
COUNSELING & TESTING					
OFFICE STUD RIGHTS & RESPONSIB					
	0532-301-532.000	CONTR SVC CONSULTAT	685	3,500	3,500
	TOTAL	OFFICE STUD RIGHTS & RESPONSIB	685	3,500	3,500
	TOTAL	COUNSELING & TESTING	685	3,500	3,500
CAREER SERVICES					
CAREER SERVICES/JOB FAIR					
	0535-306-541.000	OFFICE SUPPLIES	112	150	785
	0535-306-542.010	PRNT XEROX CHRGS ALL	841	800	990
	0535-306-543.044	SUPPLS CENTRL STORES	0	50	50
	0535-306-547.000	ADVERTISING	0	1,700	2,075
	0535-306-551.000	TRAVEL & MEETINGS	6,720	3,600	2,500
	TOTAL	CAREER SERVICES/JOB FAIR	7,673	6,300	6,400
CAREER PLANNING					
	0535-309-543.000	INSTRUCTIONAL SUPPLIES	254	0	0
	0535-309-551.000	TRAVEL & MEETINGS	61	0	0
	TOTAL	CAREER PLANNING	315	0	0
	TOTAL	CAREER SERVICES	7,988	6,300	6,400
STUDENT ACTIVITIES					
STUDENT SERVICES & ACTIVITIES					
	0536-306-519.000	SALARIES-OTHER	120	90	90
	SUBTOTAL	SALARIES	120	90	90
	0536-306-530.000	CONTRACTUAL SERVICE	15,476	15,000	15,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
STUDENT ACTIVITIES					
STUDENT SERVICES & ACTIVITIES					
0536-306-542.000	PRINTING		998	1,000	1,000
0536-306-549.999	SUPPLIES/OTHER		500	500	500
0536-306-594.770	SPECIAL PROJECTS		2,959	3,410	3,410
			-----	-----	-----
TOTAL	STUDENT SERVICES & ACTIVITIES		20,053	20,000	20,000
TOTAL	STUDENT ACTIVITIES		20,053	20,000	20,000
OTHER					
STUDENT SERVICES/OTHER GSD					
0539-311-542.010	PRNT XEROX CHRGS ALL		535	1,000	1,000
0539-311-543.000	INSTRUCTIONAL SUPPLIES		11,703	12,600	8,600
0539-311-551.000	TRAVEL & MEETINGS		0	400	400
			-----	-----	-----
TOTAL	STUDENT SERVICES/OTHER GSD		12,238	14,000	10,000
TOTAL	OTHER		12,238	14,000	10,000
TOTAL	STUDENT SERVICES		74,062	80,068	85,900
COMMUNITY SERVICES					
COMMUNITY SERVICES					
CED ANCILLARY PROJECTS					
0541-104-516.000	OFFICE STAFF		23,040	18,075	18,450
0541-104-516.110	P.T. CLERICAL		0	0	24,164
			-----	-----	-----
SUBTOTAL	SALARIES		23,040	18,075	42,614
0541-104-521.000	EMPLOYEE BENEFITS		238	12,800	1,161
0541-104-539.000	CONT.SC-OTHER		4,500	25,000	27,600
0541-104-544.022	POSTAGE		54,938	54,000	54,000
0541-104-547.000	ADVERTISING		80,735	99,625	99,625
0541-104-586.000	EQUIP-INSTRUCTIONAL		27,298	30,000	25,000
			-----	-----	-----
TOTAL	CED ANCILLARY PROJECTS		190,749	239,500	250,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
CED ANCILLARY PROJECTS					
	TOTAL	COMMUNITY SERVICES	190,749	239,500	250,000
OTHER					
SBDC PROGRAM INCOME 08					
	0549-323-513.105	SAL INST SEMINAR	1,785	2,067	1,940
			-----	-----	-----
	SUBTOTAL	SALARIES	1,785	2,067	1,940
	0549-323-532.000	CONTR SVC CONSULTAT	0	500	0
	0549-323-541.000	OFFICE SUPPLIES	542	500	500
	0549-323-542.000	PRINTING	1,368	1,000	1,742
	0549-323-544.111	POSTAGE - GRANT	0	331	0
	0549-323-547.000	ADVERTISING	2,622	2,000	2,599
	0549-323-548.000	RESALE SUPPLIES	457	1,000	1,000
	0549-323-553.000	TRAVEL	272	7,219	2,219
			-----	-----	-----
	TOTAL	SBDC PROGRAM INCOME 08	7,046	14,617	10,000
MADRIGAL DINNER					
	0549-783-599.061	MISC EXPENSE	1,713	4,000	4,000
			-----	-----	-----
	TOTAL	MADRIGAL DINNER	1,713	4,000	4,000
EPICUREAN FESTIVAL OF FOOD & WINE TASTING					
	0549-784-551.047	TRAVEL/MTGS INSTRUCTOR 11	750-	0	0
	0549-784-551.048	TRAVEL/MTGS INSTRUCTOR 10	251-	0	0
	0549-784-551.050	TRAVEL/MTGS INSTRUCTOR 8	750-	0	0
	0549-784-551.051	TRAVEL/MTGS INSTRUCTOR 1	1,780	0	0
	0549-784-551.052	TRAVEL/MTGS INSTRUCTOR 2	245-	0	0
	0549-784-551.054	TRAVEL/MTGS INSTRUCTOR 4	200-	0	0
	0549-784-551.055	TRAVEL/MTGS INSTRUCTOR 5	491-	0	0
	0549-784-551.057	TRAVEL/MTGS INSTRUCTOR 7	750-	0	0
			-----	-----	-----
	TOTAL	EPICUREAN FESTIVAL OF FOOD & W	1,657-	0	0

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
OTHER					
EPICUREAN FESTIVAL OF FOOD & WINE TASTING					
	TOTAL	OTHER	7,102	18,617	14,000
	TOTAL	PUBLIC SERVICES	197,851	258,117	264,000
FOOD SERVICE					
FOOD SERVICE					
FOOD SERVICE					
0561-021-511.000		ADMIN. SALARIES	79,417	82,255	83,900
0561-021-512.000		PROF/TECH SALARIES	0	61,450	62,679
0561-021-512.110		P.T. PROF TECH	48,062	26,530	27,062
0561-021-516.110		P.T. CLERICAL	4,245	0	0
0561-021-517.000		SERVICE STAFF	447,266	527,531	499,709
0561-021-518.010		SAL-STU EMPLOYEES W/	5,585	13,020	12,600
0561-021-519.024		OVERTIME ALLOCATION	17,634	12,330	12,000
			-----	-----	-----
	SUBTOTAL	SALARIES	602,209	723,116	697,950
0561-021-521.000		EMPLOYEE BENEFITS	186,242	224,000	213,315
0561-021-522.000		EMP. BENEFITS- MEALS	17,131	16,500	22,655
0561-021-534.000		CNTR SVC MNT & REPRS	17,174	21,800	32,387
0561-021-541.000		OFFICE SUPPLIES	1,928	2,000	2,000
0561-021-543.015		FOOD SVC MNTNC SUPPL	2,985	4,000	4,000
0561-021-543.044		SUPPLS CENTRL STORES	46	150	150
0561-021-543.801		SUPPLIES-UNIFORMS	3,562	3,800	4,000
0561-021-546.000		PUBLICATIONS & DUES	910	760	780
0561-021-548.003		SUPPLIES-FOOD SERV.	649,753	683,000	675,200
0561-021-549.208		LINENS AND UNIFORMS	9,114	8,000	9,000
0561-021-549.999		SUPPLIES/OTHER	70,551	82,500	77,250
0561-021-551.000		TRAVEL & MEETINGS	327	300	1,000
0561-021-561.000		RENTAL-FACILITIES	38,950	38,950	38,950
0561-021-575.000		TELEPHONE	56	100	100
0561-021-585.000		EQUIPMENT-OFFICE	0	3,902	3,500

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT.					
FOOD SERVICE					
FOOD SERVICE					
0561-021-594.001	BANK CHARGES		282	300	370
0561-021-594.418	CRDIT CARD CHRGES		41,253	38,000	40,000
	TOTAL FOOD SERVICE		1,642,473	1,851,178	1,822,607
CULINARY ARTS SPECIAL PROJECTS					
0561-174-540.000	SUPPLIES		0	185	185
	TOTAL CULINARY ARTS SPECIAL PROJECTS		0	185	185
CULINARY ARTS/RESALE ITEMS					
0561-175-599.061	MISC EXPENSE		6,988	2,000	2,000
	TOTAL CULINARY ARTS/RESALE ITEMS		6,988	2,000	2,000
	TOTAL FOOD SERVICE		1,649,461	1,853,363	1,824,792
BOOKSTORE					
BOOKSTORE					
0562-022-511.000	ADMIN. SALARIES		9,400	76,730	70,068
0562-022-512.000	PROF/TECH SALARIES		96,424	100,636	102,648
0562-022-516.000	OFFICE STAFF		141,175	145,288	148,283
0562-022-516.110	P.T. CLERICAL		241,890	367,878	375,236
0562-022-519.024	OVERTIME ALLOCATION		408	0	0
	SUBTOTAL SALARIES		489,297	690,532	696,235
0562-022-521.000	EMPLOYEE BENEFITS		111,357	138,480	141,185
0562-022-539.204	CONTRACTUAL SERVICES		31,378	21,454	41,454
0562-022-541.000	OFFICE SUPPLIES		3,639	5,970	5,970
0562-022-544.000	MATERIALS		2,397	6,322	6,322
0562-022-546.000	PUBLICATIONS & DUES		1,330	1,330	1,330
0562-022-547.000	ADVERTISING		121	4,500	4,500
0562-022-548.000	RESALE SUPPLIES		4,268,432	4,944,140	4,923,804
0562-022-551.000	TRAVEL & MEETINGS		470	4,000	4,000

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT.					
BOOKSTORE					
BOOKSTORE					
0562-022-561.000	RENTAL-FACILITIES		49,500	49,500	49,500
0562-022-575.000	TELEPHONE		116	500	500
0562-022-590.000	OTHER EXPENDITURES		0	200	200
0562-022-594.001	BANK CHARGES		90	1,000	1,000
0562-022-594.418	CRDIT CARD CHRGES		39,835	50,000	50,000
0562-022-710.001	TRANSFER TO ED		173,244	180,500	218,811
0562-022-710.005	TRANS TO AUX FUND		172,895	219,497	173,189
			-----	-----	-----
TOTAL	BOOKSTORE		5,344,101	6,317,925	6,318,000
TOTAL	BOOKSTORE		5,344,101	6,317,925	6,318,000
CULTURAL SERIES					
GUEST ARTISTS					
0563-004-530.000	CONTRACTUAL SERVICE		1,800	2,000	2,000
			-----	-----	-----
TOTAL	GUEST ARTISTS		1,800	2,000	2,000
STUDENT FEES					
0563-006-534.001	EMERGENCY NOTIFICATION SYSTEM		17,000	20,000	20,000
0563-006-710.005	TRANS TO AUX FUND		91,342	122,279	128,065
			-----	-----	-----
TOTAL	STUDENT FEES		108,342	142,279	148,065
FINE ARTS/ART CLAY					
0563-009-543.311	SUPPLIES ART		2,338	2,500	2,500
			-----	-----	-----
TOTAL	FINE ARTS/ART CLAY		2,338	2,500	2,500
MUSICAL ENSEMBLES					
0563-012-539.005	MUS ENS LIC AGREEMTS		7,493	8,250	8,250
0563-012-551.000	TRAVEL & MEETINGS		7,999	8,000	8,000
			-----	-----	-----
TOTAL	MUSICAL ENSEMBLES		15,492	16,250	16,250

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT. CULTURAL SERIES MUSIC USAGE					
0563-013-596.020		MISCELLANEOUS EXPENSES	0	1,000	1,000
	TOTAL	MUSIC USAGE	0	1,000	1,000
WORDEATER					
0563-016-512.000		PROF/TECH SALARIES	2,542	2,320	2,366
0563-016-518.010		SAL-STU EMPLOYEES W/	1,599	1,650	1,700
	SUBTOTAL	SALARIES	4,141	3,970	4,066
0563-016-521.000		EMPLOYEE BENEFITS	15	22	20
0563-016-532.000		CONTR SVC CONSULTAT	27	500	500
0563-016-541.000		OFFICE SUPPLIES	621	900	900
0563-016-542.000		PRINTING	4,280	5,000	5,478
0563-016-551.000		TRAVEL & MEETINGS	2,458	2,626	2,148
0563-016-592.001		SCHLRSHPS OTHR AWRDS	625	600	600
	TOTAL	WORDEATER	12,167	13,618	13,712
BLAZER					
0563-017-512.000		PROF/TECH SALARIES	10,728	9,800	9,996
0563-017-518.010		SAL-STU EMPLOYEES W/	13,565	7,550	7,700
	SUBTOTAL	SALARIES	24,293	17,350	17,696
0563-017-521.000		EMPLOYEE BENEFITS	59	94	50
0563-017-530.000		CONTRACTUAL SERVICE	5,370	9,505	9,505
0563-017-543.000		INSTRUCTIONAL SUPPLIES	0	875	875
0563-017-551.000		TRAVEL & MEETINGS	1,707	3,060	3,060
0563-017-575.000		TELEPHONE	0	20	20
0563-017-590.017		OTHER/COMMISSIONS	3,450	5,500	5,500
	TOTAL	BLAZER	34,879	36,404	36,706

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT. CULTURAL SERIES					
ART-GUEST ARTIST 0563-022-530.000	CONTRACTUAL SERVICE		0	1,000	1,000
			-----	-----	-----
TOTAL	ART-GUEST ARTIST		0	1,000	1,000
ART-JEWELRY METALSMITHING					
0563-023-548.000	RESALE SUPPLIES		1,897	2,287	2,287
			-----	-----	-----
TOTAL	ART-JEWELRY METALSMITHING		1,897	2,287	2,287
TOTAL	CULTURAL SERIES		176,915	217,338	223,520
ATHLETICS ATHLETICS ADMINISTR.					
0564-088-511.000	ADMIN. SALARIES		89,619	92,661	94,514
0564-088-512.000	PROF/TECH SALARIES		100,496	101,408	99,350
0564-088-512.110	P.T. PROF TECH		114,289	118,429	120,798
0564-088-516.000	OFFICE STAFF		32,355	33,790	35,194
0564-088-519.021	PHONE STIPEND		1,720	720	1,320
			-----	-----	-----
SUBTOTAL	SALARIES		338,479	347,008	351,176
0564-088-521.000	EMPLOYEE BENEFITS		65,170	66,223	57,430
0564-088-532.000	CONTR SVC CONSULTAT		20,000	20,000	25,000
0564-088-538.000	INSTRTCNL SVC CONTRA		40,467	39,101	40,101
0564-088-539.000	CONT.SC-OTHER		21,526	22,449	23,000
0564-088-542.010	PRNT XEROX CHRGS ALL		1,379	3,497	1,997
0564-088-543.000	INSTRUCTIONAL SUPPLIES		16,239	20,304	22,502
0564-088-543.044	SUPPLS CENTRL STORES		731	900	900
0564-088-546.000	PUBLICATIONS & DUES		9,575	9,575	13,435
0564-088-551.060	POST-SEASON TRAVEL		36,834	50,000	50,000
0564-088-575.000	TELEPHONE		78	3,832	1,832
			-----	-----	-----
TOTAL	ATHLETICS ADMINISTR.		550,478	582,889	587,373

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT.					
ATHLETICS					
ATHLETICS					
0564-564-543.000		INSTRUCTIONAL SUPPLIES	29,463	27,104	28,406
0564-564-551.000		TRAVEL & MEETINGS	65,196	60,089	68,410
	TOTAL	ATHLETICS	----- 94,659	----- 87,193	----- 96,816
	TOTAL	ATHLETICS	645,137	670,082	684,189
STUDENT ORGANIZATION					
STUDENT CLUBS					
0565-400-519.000		SALARIES-OTHER	300	0	2,050
	SUBTOTAL	SALARIES	----- 300	----- 0	----- 2,050
0565-400-521.000		EMPLOYEE BENEFITS	2	0	0
0565-400-594.437		STUDENT AFFAIRS	2,593	3,050	2,550
0565-400-594.456		STU LOCKER RENTAL	1,175-	0	0
0565-400-594.530		STUDENT LEADERSHIP	11,914	11,050	11,050
0565-400-594.531		STUDENT GOVERNMENT	5,066	5,000	5,000
0565-400-594.532		CROSS CULTURAL PROGRAMMING	43,581	45,900	43,850
0565-400-594.533		COLLEGIATE COUNCIL	41,095	41,383	42,183
0565-400-594.755		COLLEGE BOWL	0	1,000	700
0565-400-594.770		SPECIAL PROJECTS	4,224	4,000	4,000
	TOTAL	STUDENT CLUBS	----- 107,600	----- 111,383	----- 111,383
	TOTAL	STUDENT ORGANIZATION	107,600	111,383	111,383
L J RENAISSANCE CNTR					
214 N. OTTAWA/RESTAURANT					
0567-202-512.000		PROF/TECH SALARIES	68,207	34,931	0
0567-202-512.110		P.T. PROF TECH	30,407	30,324	0
0567-202-517.000		SERVICE STAFF	8,783	3,500	0
0567-202-517.204		SALARIES-COOKS	9,982	2,000	0
0567-202-517.205		SAL-KITCHEN UTILITY	16,959	7,500	0

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT.					
L J RENAISSANCE CNTR					
214 N. OTTAWA/RESTAURANT					
0567-202-517.206	SAL-HOSTESS CASHIER		99	0	0
0567-202-517.207	SAL-TIPPED REST WAIT STAFF		2,802	3,500	0
0567-202-517.208	SAL-TIPPED BANQUET WAIT STAFF		1,269	2,500	0
0567-202-517.210	SAL-BANQUET BUS STAFF		192	2,000	0
0567-202-517.211	SAL-NONTIP REST WAIT STAFF		1,842	0	0
0567-202-517.212	SAL-BARTENDERS		2,364	2,000	0
0567-202-517.230	GRATUITY		884	0	0
0567-202-519.035	STIPEND		1,750	0	0
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	SUBTOTAL SALARIES		145,540	88,255	0
0567-202-521.000	EMPLOYEE BENEFITS		25,473	12,910	0
0567-202-534.201	MAINT. SC-EQUIPMENT		4,702	5,250	0
0567-202-539.000	CONT.SC-OTHER		1,165	3,480	0
0567-202-539.201	OTHER CONT.-LICENSES		6,788	3,500	0
0567-202-541.000	OFFICE SUPPLIES		836	1,000	0
0567-202-543.044	SUPPLS CENTRL STORES		108	200	0
0567-202-543.215	NON FOOD SERVICE SUPPLIES		19,197	16,000	0
0567-202-547.000	ADVERTISING		1,640	2,225	0
0567-202-548.000	RESALE SUPPLIES		71,178	48,040	0
0567-202-548.001	COST OF SALES		3,484	0	0
0567-202-548.005	COST OF BEVERAGE SALES		5,317	0	0
0567-202-548.204	RESALE SUP-BEER/WINE		3,293	3,000	0
0567-202-548.205	RESALE SUP.-SODA/MIX		0	750	0
0567-202-569.202	DEPRECIATION		13,870	0	0
0567-202-569.206	OTH FX CHG-LINEN RNT		6,247	5,000	0
0567-202-575.000	TELEPHONE		40	100	0
0567-202-594.000	FIN CHRGS & ADJSTMTS		6	100	0
0567-202-594.001	BANK CHARGES		82	100	0
0567-202-594.418	CRDIT CARD CHRGES		1,922	1,500	0
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	TOTAL	214 N. OTTAWA/RESTAURANT	310,888	191,410	0

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT. L J RENAISSANCE CNTR 214 N. OTTAWA/RESTAURANT					
	TOTAL	L J RENAISSANCE CNTR	310,888	191,410	0
OTHER					
EARLY CHILDHOOD CENTER					
0569-069-512.000		PROF/TECH SALARIES	46,089	55,181	56,285
0569-069-512.110		P.T. PROF TECH	45,454	45,705	48,512
0569-069-516.110		P.T. CLERICAL	13,428	15,670	15,980
0569-069-517.001		SERVICE STAFF PT	9,573	9,200	9,200
0569-069-518.010		SAL-STU EMPLOYEES W/	3,255	5,200	5,200
0569-069-519.024		OVERTIME ALLOCATION	100	1,350	1,380
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	SUBTOTAL	SALARIES	117,899	132,306	136,557
0569-069-521.000		EMPLOYEE BENEFITS	25,304	25,640	26,175
0569-069-541.000		OFFICE SUPPLIES	307	700	1,000
0569-069-542.010		PRNT XEROX CHRGS ALL	221	150	300
0569-069-543.000		INSTRUCTIONAL SUPPLIES	2,729	1,160	1,160
0569-069-546.000		PUBLICATIONS & DUES	455	542	1,092
0569-069-549.509		SUPP. CHILD CARE FOO	9,920	13,400	13,400
0569-069-551.000		TRAVEL & MEETINGS	1,195	2,100	2,100
0569-069-575.000		TELEPHONE	29	31	31
			-----	-----	-----
	TOTAL	EARLY CHILDHOOD CENTER	158,059	176,029	181,815
AUTO SHOP TECHNOLOGY					
0569-070-512.000		PROF/TECH SALARIES	42,772	44,382	45,270
0569-070-519.024		OVERTIME ALLOCATION	122	0	0
			-----	-----	-----
	SUBTOTAL	SALARIES	42,894	44,382	45,270
0569-070-541.050		SHOP VEHICLE PARTS	2,851	5,000	5,000
0569-070-541.056		SUPPLIES/SMALL TOOLS	13,423	15,000	15,000
0569-070-543.203		SERVICE SUPPLIES	41,707	90,000	90,000

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT. OTHER					
AUTO SHOP TECHNOLOGY					
0569-070-543.301	AUTO WARRANTY PARTS		752	5,000	5,000
0569-070-547.000	ADVERTISING		0	1,000	1,000
0569-070-548.000	RESALE SUPPLIES		152,104	210,000	210,000
	TOTAL	AUTO SHOP TECHNOLOGY	----- 253,731	----- 370,382	----- 371,270
OUTSIDE TRANSPORTATION					
0569-073-599.316	TRANSPORTATION		5,000	5,000	5,000
	TOTAL	OUTSIDE TRANSPORTATION	----- 5,000	----- 5,000	----- 5,000
GREENHOUSE					
0569-090-512.000	PROF/TECH SALARIES		58,274	59,896	61,094
0569-090-518.010	SAL-STU EMPLOYEES W/		27,640	34,500	34,500
0569-090-519.024	OVERTIME ALLOCATION		259	0	0
	SUBTOTAL	SALARIES	----- 86,173	----- 94,396	----- 95,594
0569-090-521.000	EMPLOYEE BENEFITS		25,390	25,698	26,218
0569-090-534.000	CNTR SVC MNT & REPRS		366	4,000	4,000
0569-090-543.105	INSTR SUPPLIES FUEL		71	600	600
0569-090-548.000	RESALE SUPPLIES		69,448	99,400	99,400
	TOTAL	GREENHOUSE	----- 181,448	----- 224,094	----- 225,812
HILLS STUDENT VET FEEDING PROG					
0569-095-543.025	FACILITY SUPPLIES		2,333	4,200	2,000
	TOTAL	HILLS STUDENT VET FEEDING PROG	----- 2,333	----- 4,200	----- 2,000
JJC FARMLAND LAB					
0569-101-512.101	FARM OPER. MANAGER		56,477	58,602	59,774
	SUBTOTAL	SALARIES	----- 56,477	----- 58,602	----- 59,774
0569-101-521.000	EMPLOYEE BENEFITS		10,304	10,611	26,203

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INDEPENDENT OPERAT. OTHER					
JJC FARMLAND LAB					
0569-101-534.103		MACHINE REPAIR AND PARTS	5,297	7,100	7,100
0569-101-539.102		CNTR SVC MCHN LEASE	4,400	3,500	3,000
0569-101-540.000		SUPPLIES	200	200	300
0569-101-543.101		INSTR SUPPLIES FERTL	14,508	20,000	20,000
0569-101-543.105		INSTR SUPPLIES FUEL	579	1,800	1,800
0569-101-552.101		JJC FARM TRAVEL	1,628	1,500	1,700
0569-101-565.101		JJC FARM INSURANCE	1,105	1,300	1,500
	TOTAL	JJC FARMLAND LAB	94,498	104,613	121,377
STUDENT ID'S					
0569-120-516.110		P.T. CLERICAL	21,873	22,372	22,820
0569-120-518.010		SAL-STU EMPLOYEES W/	11,813	13,264	13,500
	SUBTOTAL	SALARIES	33,686	35,636	36,320
0569-120-540.000		SUPPLIES	18,752	19,908	19,900
0569-120-544.018		COMPUTER SOFTWARE	5,000	5,000	5,000
0569-120-551.000		TRAVEL & MEETINGS	17	100	100
0569-120-587.000		EQUIPMENT-SERVICE	0	0	20,680
	TOTAL	STUDENT ID'S	57,455	60,644	82,000
FAX SERVICE-LIBRARY					
0569-122-540.000		SUPPLIES	0	260	260
0569-122-575.000		TELEPHONE	12	40	40
	TOTAL	FAX SERVICE-LIBRARY	12	300	300
	TOTAL	OTHER	752,536	945,262	989,574
	TOTAL	INDEPENDENT OPERAT.	8,986,638	10,306,763	10,151,458

		AUX. ENTERPRISES EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
MAJOR MAINT./MOD.					
0592-400-584.000	CAP OUTL.-BLDG REMOD		159,518	0	0
0592-400-586.000	EQUIP-INSTRUCTIONAL		50,148	0	0
			-----	-----	-----
TOTAL	MAJOR MAINT./MOD.		209,666	0	0
TOTAL	INSTITUT. EXPENSE		209,666	0	0
CAMPUS SERVICES					
CAMP SERV-PRKNG FINE					
0593-204-539.016	BACKGROUND CHECK		2,500	3,000	3,000
0593-204-587.000	EQUIPMENT-SERVICE		32,000	0	0
0593-204-599.491	STU PARKING FINE EXP		29,827	30,000	30,000
			-----	-----	-----
TOTAL	CAMP SERV-PRKNG FINE		64,327	33,000	33,000
TOTAL	CAMPUS SERVICES		64,327	33,000	33,000
DATA PROCESSING					
TECHNOLOGY ACTION PLAN					
0595-116-534.058	CONTRACTUAL-NEW INITIATIVES		376,476	202,686	0
0595-116-541.358	COMPUTERS		388,496	630,208	630,208
0595-116-541.558	DISASTER RECOVERY		75,550	68,428	143,418
0595-116-544.018	COMPUTER SOFTWARE		53,947	136,928	147,524
0595-116-544.058	PROJECTORS		35,846	35,850	45,850
0595-116-553.010	TRAINING		2,048	4,000	4,000
0595-116-575.006	INTERNET DATA CIRCUIT		68,182	57,000	57,000
0595-116-584.558	EQUIPMENT		451,211	508,900	522,000
			-----	-----	-----
TOTAL	TECHNOLOGY ACTION PLAN		1,451,756	1,644,000	1,550,000
TOTAL	DATA PROCESSING		1,451,756	1,644,000	1,550,000
TOTAL	INSTITUT. SUPPORT		1,725,749	1,677,000	1,583,000
TOTAL	AUX. ENTERPRISES		15,171,768	16,819,311	16,414,872

		RESTRICT. PURP. FUND REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STATE GOVT SOURCES					
0616-517-421.000	ICCB STATE GRANTS		363,025	363,025	363,025
0616-518-421.000	ICCB STATE GRANTS		131,649	131,649	131,649
0616-519-421.000	ICCB STATE GRANTS		549,139	549,139	549,139
0619-932-421.000	ICCB STATE GRANTS		66,185	66,185	66,185
0634-314-421.000	ICCB STATE GRANTS		1,384,930	0	0
0613-513-423.001	I.S.B.E. VOC. EDU. REV.		14,000	0	0
0619-948-423.935	PROG IMPROVEMENT REV		49,680	47,200	0
0641-334-424.000	DEPT OF COMM & ECON OPPORTUNIT		100,000	0	0
0642-424-424.000	DEPT OF COMM & ECON OPPORTUNIT		65,500	0	0
0641-323-426.317	SBDC STATE REVENUE		47,500	0	0
0641-324-426.317	SBDC STATE REVENUE		51,117	47,500	0
0611-043-429.000	OTHER STATE SOURCES		14,235	0	0
0619-995-429.000	OTHER STATE SOURCES		7,337	0	0
0642-476-429.000	OTHER STATE SOURCES		46,760	46,760	46,760
0674-207-429.000	OTHER STATE SOURCES		312,752	0	0
0699-800-429.000	OTHER STATE SOURCES		21,968,330	10,000,000	20,000,000
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	TOTAL STATE GOVT SOURCES		25,172,139	11,251,458	21,156,758
FED GOVT SOURCES					
0614-950-431.000	DEPT OF EDUCATION		6,359	0	0
0616-513-431.000	DEPT OF EDUCATION		488,409	488,409	527,906
0616-516-431.000	DEPT OF EDUCATION		34,924	34,924	39,446
0616-523-431.000	DEPT OF EDUCATION		10,000	0	0
0619-032-431.000	DEPT OF EDUCATION		81,759	93,043	0
0619-035-431.000	DEPT OF EDUCATION		0	0	126,541
0619-958-431.000	DEPT OF EDUCATION		0	0	426,316
0634-305-431.305	DOE INCOME - PELL		12,096,971	15,000,000	15,000,000
0634-306-431.306	DOE INCOME - SEOG		185,275	182,000	187,836
0634-308-431.308	DIRECT LOAN REVENUE		5,707,411	10,000,000	10,000,000
0619-556-431.528	PROJ ADV REV		68,875	0	0
0619-557-431.528	PROJ ADV REV		321,410	0	0
0619-558-431.528	PROJ ADV REV		0	378,361	0
0619-559-431.528	PROJ ADV REV		0	0	378,361
0614-949-431.949	PERKINS REVENUE		481,917	458,000	477,770

RESTRICT. PURP. FUND REVENUES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
FED GOVT SOURCES				
0642-480-432.509	DEPT OF LABOR WIA REVENUE	68,004	33,200	0
0642-481-432.509	DEPT OF LABOR WIA REVENUE	22,886	0	0
0642-503-432.509	DEPT OF LABOR WIA REVENUE	222,450	172,800	175,200
0642-505-432.509	DEPT OF LABOR WIA REVENUE	328,823	333,460	323,000
0642-616-432.509	DEPT OF LABOR WIA REVENUE	177,257	184,788	184,788
0642-629-432.509	DEPT OF LABOR WIA REVENUE	165,388	177,153	0
0642-630-432.509	DEPT OF LABOR WIA REVENUE	143,800	163,130	0
0642-631-432.509	DEPT OF LABOR WIA REVENUE	408,904	453,774	1,493,993
0634-301-433.001	FEDERAL WORK STUDY	17,307	40,000	20,000
0634-303-433.001	FEDERAL WORK STUDY	167,693	145,000	165,000
0641-110-433.300	REVENUE DEPT OF HUMAN SERVICES	137,060	158,667	158,667
0641-208-433.300	REVENUE DEPT OF HUMAN SERVICES	30,661	0	0
0641-209-433.300	REVENUE DEPT OF HUMAN SERVICES	6,545	0	0
0641-210-433.300	REVENUE DEPT OF HUMAN SERVICES	98,781	18,328	0
0616-510-439.000	OTHER FED. GOVT	1,877	0	0
0616-511-439.000	OTHER FED. GOVT	25,418	0	0
0616-512-439.000	OTHER FED. GOVT	12,041	0	0
0632-308-439.000	OTHER FED. GOVT	86,348	90,000	80,200
0642-441-439.000	OTHER FED. GOVT	112,744	82,900	0
0619-027-439.010	NATL. SCIENCE FOUND.--REV.	51,640	148,900	68,357
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TOTAL	FED GOVT SOURCES	21,768,937	28,836,837	29,833,381
NON-GOVT GIFTS, GRNT				
0610-965-481.000	NONGOVERNMENTAL GIFTS/GRTS	0	30,000	30,000
		-----	-----	-----
TOTAL	NON-GOVT GIFTS, GRNT	0	30,000	30,000
OTHER REVENUES				
0663-075-499.000	OTHER REVENUE	4,800	0	0
0610-001-499.017	FNDS FOR EXCELLENCE FNDTN	3,153	0	0
0610-002-499.017	FNDS FOR EXCELLENCE FNDTN	2,099	0	0
0610-005-499.017	FNDS FOR EXCELLENCE FNDTN	8,252	0	0
0610-009-499.017	FNDS FOR EXCELLENCE FNDTN	13,528	0	0
0617-913-499.017	FNDS FOR EXCELLENCE FNDTN	4,285	0	0
0618-110-499.017	FNDS FOR EXCELLENCE FNDTN	5,763	0	0

		RESTRICT. PURP. FUND REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
OTHER REVENUES					
0635-305-499.017		FNDS FOR EXCELLENCE FNDTN	5,180	0	0
0669-069-499.017		FNDS FOR EXCELLENCE FNDTN	5,000	0	0
0674-204-499.017		FNDS FOR EXCELLENCE FNDTN	426	0	0
0682-112-499.063		COLLECTIONS-MISC. REVENUE	8,052	20,000	20,000
	TOTAL	OTHER REVENUES	60,538	20,000	20,000
TRANS FROM OTHER FUNDS					
0619-028-720.001		TRANS FROM ED FUND	510,000	0	0
0696-963-720.001		TRANS FROM ED FUND	384,172	405,694	443,983
	TOTAL	TRANS FROM OTHER FUNDS	894,172	405,694	443,983
	TOTAL	RESTRICT. PURP. FUND	47,895,786	40,543,989	51,484,122

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
INSTRUCTION					
AGRICULTURE					
0610-001-519.000		SALARIES-OTHER	500	0	0
			-----	-----	-----
	SUBTOTAL	SALARIES	500	0	0
0610-001-539.023		CONT SRV/FNDS FOR EXCELLENCE	1,500	0	0
0610-001-543.027		SUPPLIES-FNDS FOR EXCELLENCE	1,153	0	0
			-----	-----	-----
	TOTAL	AGRICULTURE	3,153	0	0
FINE ARTS					
0610-002-539.023		CONT SRV/FNDS FOR EXCELLENCE	1,200	0	0
0610-002-543.027		SUPPLIES-FNDS FOR EXCELLENCE	899	0	0
			-----	-----	-----
	TOTAL	FINE ARTS	2,099	0	0
ENGLISH FR. LANGUAGE					
0610-005-551.028		CONF/MTG FUNDS FOR EXCELL	3,252	0	0
0610-005-599.317		AWARDS FOR EXCELLENCE	5,000	0	0
			-----	-----	-----
	TOTAL	ENGLISH FR. LANGUAGE	8,252	0	0
NATURAL SCI & P.E.					
0610-009-551.028		CONF/MTG FUNDS FOR EXCELL	920	0	0
0610-009-599.317		AWARDS FOR EXCELLENCE	12,608	0	0
			-----	-----	-----
	TOTAL	NATURAL SCI & P.E.	13,528	0	0
ART&VERA SMITH ENDOW/T-BDG EQPT					
0610-965-541.158		TPC NON-CAPITAL EQUIP/TECH FEE	0	30,000	30,000
			-----	-----	-----
	TOTAL	ART&VERA SMITH ENDOW/T-BDG EQP	0	30,000	30,000
	TOTAL	INSTRUCTION	27,032	30,000	30,000

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
BACCAL-ORIENT TRNSFR					
IL COOPERATIVE WORK STUDY FY14					
0611-043-518.157	STUDENT INTERN		4,801	0	0
			-----	-----	-----
	SUBTOTAL SALARIES		4,801	0	0
0611-043-531.111	AUDIT SVC GRANT		500	0	0
0611-043-532.003	CONTR SVC STIPEND		8,934	0	0
			-----	-----	-----
	TOTAL IL COOPERATIVE WORK STUDY FY14		14,235	0	0
	TOTAL BACCAL-ORIENT TRNSFR		14,235	0	0
GENERAL STUDIES					
GAST FY15					
0613-513-539.401	STUDENT STIPENDS		9,700	0	0
0613-513-543.000	INSTRUCTIONAL SUPPLIES		300	0	0
0613-513-592.000	HONORS SCHOLARSHIP		4,000	0	0
			-----	-----	-----
	TOTAL GAST FY15		14,000	0	0
	TOTAL GENERAL STUDIES		14,000	0	0
EVENING SCHOOL					
SURS CLEARING					
0614-001-596.520	SURS CLRNG GRNT PERS		0	140,000	140,000
0614-001-599.000	INDIRECT COST-LOCAL		0	140,000-	140,000-
			-----	-----	-----
	TOTAL SURS CLEARING		0	0	0
CARL PERKINS					
0614-949-511.016	F.T. ADMIN GRNT/SURS		0	7,215	14,714
0614-949-512.116	P.T. PROF TECH GRNT/SURS		33,939	39,000	0
0614-949-512.126	PT SUPPORT LAB ASST		31,107	36,000	14,750
0614-949-515.126	COUNSELOR PART TIME FALL/SP GR		8,797	25,000	17,500
0614-949-518.010	SAL-STU EMPLOYEES W/		4,788	10,000	9,000
0614-949-518.157	STUDENT INTERN		6,718	9,000	9,000

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
EVENING SCHOOL					
CARL PERKINS					
	SUBTOTAL	SALARIES	85,349	126,215	64,964
0614-949-521.000		EMPLOYEE BENEFITS	6,366	15,700	13,018
0614-949-532.414		CONTR SVC - CHILD CARE	0	0	15,000
0614-949-539.201		OTHER CONT.-LICENSES	51,500	25,000	38,550
0614-949-541.005		SUPPLIES/NON-CAPITAL EQUIPMENT	247,748	28,000	147,800
0614-949-544.022		POSTAGE	59	0	0
0614-949-552.590		TRAVEL FOOD EXP	4,027	6,500	5,500
0614-949-553.020		TRAVEL - ADMIN	4,306	8,000	8,320
0614-949-586.000		EQUIP-INSTRUCTIONAL	82,563	248,585	184,618
	TOTAL	CARL PERKINS	481,918	458,000	477,770
CTE AO/ICAPS GRANT					
0614-950-514.016		INSTR PT GRANT/SURS	5,386	0	0
	SUBTOTAL	SALARIES	5,386	0	0
0614-950-521.000		EMPLOYEE BENEFITS	642	0	0
0614-950-551.000		TRAVEL & MEETINGS	332	0	0
	TOTAL	CTE AO/ICAPS GRANT	6,360	0	0
	TOTAL	EVENING SCHOOL	488,278	458,000	477,770
SUMMER SCHOOL					
SARE-URBAN AGRICULTURE SUMMER					
0616-510-532.003		CONTR SVC STIPEND	500	0	0
0616-510-541.056		SUPPLIES/SMALL TOOLS	1,377	0	0
	TOTAL	SARE-URBAN AGRICULTURE SUMMER	1,877	0	0

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
USDA FARMERS MARKET					
0616-511-512.116	P.T. PROF TECH GRNT/SURS		7,628	0	0
0616-511-518.010	SAL-STU EMPLOYEES W/		2,410	0	0
	SUBTOTAL SALARIES		10,038	0	0
0616-511-541.000	OFFICE SUPPLIES		8,000	0	0
0616-511-547.000	ADVERTISING		4,166	0	0
0616-511-551.000	TRAVEL & MEETINGS		658	0	0
0616-511-590.000	OTHER EXPENDITURES		246	0	0
0616-511-599.000	INDIRECT COST-LOCAL		2,311	0	0
	TOTAL USDA FARMERS MARKET		25,419	0	0
USDA SPECA GRANT					
0616-512-513.016	INSTRUCTOR GRANT/SURS		3,642	0	0
	SUBTOTAL SALARIES		3,642	0	0
0616-512-521.000	EMPLOYEE BENEFITS		298	0	0
0616-512-539.000	CONT.SC-OTHER		2,000	0	0
0616-512-539.401	STUDENT STIPENDS		4,000	0	0
0616-512-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		375	0	0
0616-512-551.000	TRAVEL & MEETINGS		1,727	0	0
	TOTAL USDA SPECA GRANT		12,042	0	0
ADULT BASIC EDUC FEDERAL SOFT					
0616-513-512.006	PROF/TECH GUIDANCE		23,753	24,757	25,253
0616-513-513.014	INSTR SUPPORT SOCIAL WORK		0	27,114	0
0616-513-513.016	INSTRUCTOR GRANT/SURS		52,307	0	55,312
0616-513-513.019	INSTRUCTIONAL SUPPORT		0	27,114	0
0616-513-514.011	INSTR SALARIES P.T.		311,669	323,656	375,086
0616-513-516.110	P.T. CLERICAL		0	11,910	0
0616-513-516.116	P.T. CLERICAL GRNT SURS		3,823	0	12,145

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT BASIC EDUC FEDERAL SOFT					
0616-513-519.001	OTHER PART TIME		9,075	11,343	11,343
0616-513-519.017	STAFF TRAINING/WORKSHOP		0	750	0
SUBTOTAL SALARIES			400,627	426,644	479,139
0616-513-521.000	EMPLOYEE BENEFITS		23,086	0	1,522
0616-513-521.014	FRINGE BENEFITS SOCIAL WORK		0	12,374	12,579
0616-513-521.102	FRINGE BENEFITS ASSESS/TESTING		0	12,374	12,579
0616-513-521.103	FRINGE BENEFITS GUIDANCE		0	4,840	3,355
0616-513-543.111	INSTR SUPPLIES GRNT		51,421	16,951	5,000
0616-513-549.999	SUPPLIES/OTHER		1,987	1,957	1,957
0616-513-551.007	STUDENT TRANSPORTATION		44	1,275	1,275
0616-513-551.011	PROFESSIONAL DEVEL.		745	1,494	0
0616-513-561.000	RENTAL-FACILITIES		10,500	10,500	10,500
TOTAL ADULT BASIC EDUC FEDERAL SOFT			488,410	488,409	527,906
ICCB EL/CIVICS GRANT					
0616-516-513.016	INSTRUCTOR GRANT/SURS		7,472	7,747	7,902
0616-516-513.100	P.T. FAC - FALL/SPRG		23,680	20,400	26,950
SUBTOTAL SALARIES			31,152	28,147	34,852
0616-516-521.000	EMPLOYEE BENEFITS		2,672	3,535	3,594
0616-516-543.111	INSTR SUPPLIES GRNT		918	3,035	1,000
0616-516-551.011	PROFESSIONAL DEVEL.		182	207	0
TOTAL ICCB EL/CIVICS GRANT			34,924	34,924	39,446
ADULT BASIC EDUC PERFORMANCE					
0616-517-512.005	PROF/TECH LITERACY SERVICES		14,812	18,199	18,563
0616-517-512.015	PROF/TECH DATA/INFORMATION		44,337	46,295	47,221
0616-517-516.000	OFFICE STAFF		14,829	16,451	16,783
0616-517-516.015	OFFICE STAFF DATA/INFORMATION		40,403	42,303	42,305

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT BASIC EDUC PERFORMANCE					
0616-517-518.010	SAL-STU EMPLOYEES W/		4,508	14,400	14,400
0616-517-519.000	SALARIES-OTHER		4,920	5,875	5,875
0616-517-519.001	OTHER PART TIME		0	5,049	5,049
0616-517-519.017	STAFF TRAINING/WORKSHOP		5,863	8,000	8,000
	SUBTOTAL SALARIES		129,672	156,572	158,196
0616-517-521.000	EMPLOYEE BENEFITS		57,037	0	0
0616-517-521.015	FRINGE BENEFITS DATA/INFO		0	50,525	51,543
0616-517-521.105	FRINGE BENEFITS LITERACY SERV		0	10,118	10,323
0616-517-543.000	INSTRUCTIONAL SUPPLIES		118,404	78,986	76,139
0616-517-549.999	SUPPLIES/OTHER		3,011	3,000	3,000
0616-517-551.007	STUDENT TRANSPORTATION		24,382	25,000	25,000
0616-517-551.011	PROFESSIONAL DEVEL.		6,341	2,070	2,070
0616-517-590.000	OTHER EXPENDITURES		24,178	26,754	26,754
0616-517-599.470	TUITION EXPENSE		0	10,000	10,000
	TOTAL ADULT BASIC EDUC PERFORMANCE		363,025	363,025	363,025
ADULT BASIC PUBLIC ASSISTANCE					
0616-518-514.011	INSTR SALARIES P.T.		105,565	100,933	100,933
	SUBTOTAL SALARIES		105,565	100,933	100,933
0616-518-543.111	INSTR SUPPLIES GRNT		19,010	18,021	18,021
0616-518-590.000	OTHER EXPENDITURES		6,983	10,595	10,595
0616-518-599.470	TUITION EXPENSE		90	2,100	2,100
	TOTAL ADULT BASIC PUBLIC ASSISTANCE		131,648	131,649	131,649

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT BASIC ED INSTRUCTIONAL					
0616-519-512.007	PROF/TECH GUIDANCE		23,753	24,757	25,253
0616-519-513.000	INSTRUCTIONAL (F.T.)		13,849	14,438	14,727
0616-519-513.004	INSTR SUPPORT GEN ADMIN		26,024	27,045	27,585
0616-519-513.014	INSTR SUPPORT SOCIAL WORK		13,849	14,438	14,727
0616-519-514.011	INSTR SALARIES P.T.		337,169	371,688	371,576
0616-519-519.001	OTHER PART TIME		11,286	18,345	18,345
0616-519-519.017	STAFF TRAINING/WORKSHOP		238	3,675	3,675
SUBTOTAL SALARIES			426,168	474,386	475,888
0616-519-521.000	EMPLOYEE BENEFITS		21,536	0	0
0616-519-521.014	FRINGE BENEFITS SOCIAL WORK		0	6,345	6,473
0616-519-521.102	FRINGE BENEFITS ASSESS/TESTING		0	6,345	6,473
0616-519-521.103	FRINGE BENEFITS GUIDANCE		0	187	190
0616-519-521.106	FRINGE BENEFITS GEN ADM		0	12,147	10,386
0616-519-543.111	INSTR SUPPLIES GRNT		50,601	18,669	18,669
0616-519-549.999	SUPPLIES/OTHER		1,929	2,000	2,000
0616-519-551.011	PROFESSIONAL DEVEL.		3,116	4,400	4,400
0616-519-561.000	RENTAL-FACILITIES		15,640	16,660	16,660
0616-519-590.000	OTHER EXPENDITURES		27,094	0	0
0616-519-599.470	TUITION EXPENSE		3,056	8,000	8,000
TOTAL ADULT BASIC ED INSTRUCTIONAL			549,140	549,139	549,139
ADULT ED AO/ICAPS GRANT					
0616-523-514.011	INSTR SALARIES P.T.		2,318	0	0
0616-523-514.016	INSTR PT GRANT/SURS		1,248	0	0
SUBTOTAL SALARIES			3,566	0	0
0616-523-551.000	TRAVEL & MEETINGS		2,908	0	0
0616-523-590.000	OTHER EXPENDITURES		2,265	0	0
0616-523-599.000	INDIRECT COST-LOCAL		1,261	0	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
SUMMER SCHOOL					
ADULT ED AO/ICAPS GRANT					
	TOTAL	ADULT ED AO/ICAPS GRANT	10,000	0	0
	TOTAL	SUMMER SCHOOL	1,616,485	1,567,146	1,611,165
GENERAL STUDIES					
LIFELONG LEARNING					
	0617-913-549.023	SUPS/FUNDS FOR EXCELLENCE	4,285	0	0
	TOTAL	LIFELONG LEARNING	4,285	0	0
	TOTAL	GENERAL STUDIES	4,285	0	0
ADMINISTRATION					
NISTS RESEARCH					
	0618-109-541.000	OFFICE SUPPLIES	30	0	0
	TOTAL	NISTS RESEARCH	30	0	0
DEAN, ARTS & SCIENCES					
	0618-110-549.023	SUPS/FUNDS FOR EXCELLENCE	488	0	0
	0618-110-599.317	AWARDS FOR EXCELLENCE	5,275	0	0
	TOTAL	DEAN, ARTS & SCIENCES	5,763	0	0
	TOTAL	ADMINISTRATION	5,793	0	0
OTHER					
NSF-ATE					
	0619-027-512.116	P.T. PROF TECH GRNT/SURS	5,076	12,800	6,097
	0619-027-513.016	INSTRUCTOR GRANT/SURS	12,039	33,800	15,223
	SUBTOTAL	SALARIES	17,115	46,600	21,320
	0619-027-521.000	EMPLOYEE BENEFITS	7,303	20,300	7,883
	0619-027-532.000	CONTR SVC CONSULTAT	3,700	13,500	4,500

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
NSF-ATE					
0619-027-532.004	CONTR SVC MENTORS		0	1,500	500
0619-027-532.114	THIRD PARTY EVALUATR		0	8,000	4,000
0619-027-539.022	CONTR SERVICES OTHER		3,750	12,000	4,000
0619-027-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		1,721	4,000	4,000
0619-027-542.000	PRINTING		330	3,250	3,847
0619-027-551.000	TRAVEL & MEETINGS		6,955	14,000	4,189
0619-027-552.590	TRAVEL FOOD EXP		0	750	375
0619-027-599.000	INDIRECT COST-LOCAL		10,768	25,000	13,743
	TOTAL NSF-ATE		51,642	148,900	68,357
ACADEMIC & ADM EQUIP					
0619-028-710.001	TRANSFER TO ED		0	510,000	0
	TOTAL ACADEMIC & ADM EQUIP		0	510,000	0
STRENGTHENING INT'L STUDIES					
0619-032-513.016	INSTRUCTOR GRANT/SURS		3,309	6,618	0
0619-032-519.019	SUBSTITUTE PAY		0	4,500	0
0619-032-519.046	SALARY OTHER/SURS		2,060	9,010	0
0619-032-519.408	SALARY SILP TUTORS		0	600	0
0619-032-519.913	SALARY CASH MATCH		3,799	15,138	0
0619-032-519.914	JJC SALARY MATCH		3,799-	15,138-	0
	SUBTOTAL SALARIES		5,369	20,728	0
0619-032-520.013	FRIN BENE CASH MATCH		430	860	0
0619-032-520.014	JJC FRINGE MATCH		430-	860-	0
0619-032-521.000	EMPLOYEE BENEFITS		657	3,468	0
0619-032-539.410	CONTR SVC - HONORARIUM		0	2,000	0
0619-032-541.000	OFFICE SUPPLIES		350	534	0
0619-032-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		638	130	0
0619-032-542.010	PRNT XEROX CHRGS ALL		0	417	0
0619-032-544.022	POSTAGE		0	84	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
STRENGTHENING INT'L STUDIES					
0619-032-551.000	TRAVEL & MEETINGS		32,819	19,383	0
0619-032-552.014	JJC TRAVEL MATCH		803-	1,000-	0
0619-032-552.023	TRAVEL--CASH MATCH		803	1,000	0
0619-032-553.319	EXTERNAL EVALUATOR TRAVEL		0	900	0
0619-032-590.000	OTHER EXPENDITURES		17,857	18,463	0
0619-032-592.001	SCHLRSHPS OTHR AWRDS		18,014	18,000	0
0619-032-599.000	INDIRECT COST-LOCAL		6,056	8,936	0
0619-032-599.023	OTHER CASH MATCH		791	500	0
0619-032-599.024	JJC OTHER MATCH		791-	500-	0
0619-032-599.033	IN-KIND MATCH		15,193	17,873	0
0619-032-599.035	MATCH - CARL SANDBURG COLLEGE		5,384-	5,884-	0
0619-032-599.036	MATCH - PARKLAND COLLEGE		9,809-	11,989-	0
0619-032-599.122	INDIRECT COSTS-COST SHARING		0	2,830	0
0619-032-599.124	JJC INDIRECT COST-COST SHARING		0	2,830-	0
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	TOTAL STRENGTHENING INT'L STUDIES		81,760	93,043	0
STRENGTH INTL STUDIES YR 3					
0619-035-513.016	INSTRUCTOR GRANT/SURS		0	0	7,021
0619-035-516.116	P.T. CLERICAL GRNT SURS		0	0	10,456
0619-035-519.019	SUBSTITUTE PAY		0	0	4,500
0619-035-519.046	SALARY OTHER/SURS		0	0	11,260
0619-035-519.913	SALARY CASH MATCH		0	0	15,541
0619-035-519.914	JJC SALARY MATCH		0	0	15,541-
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	SUBTOTAL SALARIES		0	0	33,237
0619-035-520.013	FRIN BENE CASH MATCH		0	0	913
0619-035-520.014	JJC FRINGE MATCH		0	0	913-
0619-035-521.000	EMPLOYEE BENEFITS		0	0	3,609
0619-035-539.410	CONTR SVC - HONORARIUM		0	0	2,000
0619-035-541.000	OFFICE SUPPLIES		0	0	251
0619-035-542.010	PRNT XEROX CHRGS ALL		0	0	167

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
STRENGTH INTL STUDIES YR 3					
0619-035-544.022	POSTAGE		0	0	167
0619-035-551.000	TRAVEL & MEETINGS		0	0	39,479
0619-035-552.014	JJC TRAVEL MATCH		0	0	1,000-
0619-035-552.023	TRAVEL--CASH MATCH		0	0	1,000
0619-035-553.319	EXTERNAL EVALUATOR TRAVEL		0	0	900
0619-035-590.000	OTHER EXPENDITURES		0	0	19,358
0619-035-592.001	SCHLRSHPS OTHR AWRDS		0	0	18,000
0619-035-599.000	INDIRECT COST-LOCAL		0	0	9,373
0619-035-599.023	OTHER CASH MATCH		0	0	500
0619-035-599.024	JJC OTHER MATCH		0	0	500-
0619-035-599.033	IN-KIND MATCH		0	0	20,021
0619-035-599.035	MATCH - CARL SANDBURG COLLEGE		0	0	8,032-
0619-035-599.036	MATCH - PARKLAND COLLEGE		0	0	11,989-
0619-035-599.122	INDIRECT COSTS-COST SHARING		0	0	3,038
0619-035-599.124	JJC INDIRECT COST-COST SHARING		0	0	3,038-
	TOTAL STRENGTH INTL STUDIES YR 3		0	0	126,541
PLUS 50 COMPLETION					
0619-103-513.105	SAL INST SEMINAR		88	0	0
	SUBTOTAL SALARIES		88	0	0
0619-103-541.000	OFFICE SUPPLIES		0	0	0
	TOTAL PLUS 50 COMPLETION		88	0	0
PROJ ACHIEVE FY14					
0619-556-511.016	F.T. ADMIN GRNT/SURS		11,583	0	0
0619-556-512.016	F.T. PROF TECH GRNT/SURS		8,528	0	0
0619-556-512.116	P.T. PROF TECH GRNT/SURS		5,896	0	0
0619-556-516.016	F.T. CLERICAL GRNT SURS		8,346	0	0
0619-556-519.016	F.T. TUTOR SALARIES GRANT		8,342	0	0
	SUBTOTAL SALARIES		42,695	0	0

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
PROJ ACHIEVE FY14					
0619-556-521.000	EMPLOYEE BENEFITS		19,384	0	0
0619-556-532.000	CONTR SVC CONSULTAT		1,169	0	0
0619-556-541.000	OFFICE SUPPLIES		339	0	0
0619-556-542.010	PRNT XEROX CHRGS ALL		80	0	0
0619-556-543.111	INSTR SUPPLIES GRNT		76	0	0
0619-556-546.011	MEMBERSHIP DUES		120	0	0
0619-556-551.111	TRVL/MTG-GRANT		4,989	0	0
0619-556-575.111	TELEPHONE EXP.-GRANT		22	0	0
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	TOTAL PROJ ACHIEVE FY14		68,874	0	0
PROJ ACHIEVE FY15					
0619-557-511.016	F.T. ADMIN GRNT/SURS		48,650	0	0
0619-557-512.016	F.T. PROF TECH GRNT/SURS		38,931	0	0
0619-557-512.116	P.T. PROF TECH GRNT/SURS		33,119	0	0
0619-557-516.016	F.T. CLERICAL GRNT SURS		36,317	0	0
0619-557-519.016	F.T. TUTOR SALARIES GRANT		39,816	0	0
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	SUBTOTAL SALARIES		196,833	0	0
0619-557-521.000	EMPLOYEE BENEFITS		94,715	0	0
0619-557-541.000	OFFICE SUPPLIES		440	0	0
0619-557-542.010	PRNT XEROX CHRGS ALL		453	0	0
0619-557-543.111	INSTR SUPPLIES GRNT		666	0	0
0619-557-546.011	MEMBERSHIP DUES		2,950	0	0
0619-557-551.111	TRVL/MTG-GRANT		11,231	0	0
0619-557-575.111	TELEPHONE EXP.-GRANT		123	0	0
0619-557-599.227	STUDENT SUPPLEMENTAL		14,000	0	0
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	TOTAL PROJ ACHIEVE FY15		321,411	0	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
PROJ ACHIEVE FY16					
0619-558-511.016	F.T. ADMIN GRNT/SURS		0	62,898	0
0619-558-512.016	F.T. PROF TECH GRNT/SURS		0	50,583	0
0619-558-512.116	P.T. PROF TECH GRNT/SURS		0	25,719	0
0619-558-516.016	F.T. CLERICAL GRNT SURS		0	45,786	0
0619-558-519.016	F.T. TUTOR SALARIES GRANT		0	51,704	0
SUBTOTAL SALARIES			0	236,690	0
0619-558-521.000	EMPLOYEE BENEFITS		0	118,521	0
0619-558-532.000	CONTR SVC CONSULTAT		0	2,500	0
0619-558-541.000	OFFICE SUPPLIES		0	250	0
0619-558-542.010	PRNT XEROX CHRGS ALL		0	400	0
0619-558-543.111	INSTR SUPPLIES GRNT		0	1,500	0
0619-558-546.011	MEMBERSHIP DUES		0	3,000	0
0619-558-551.111	TRVL/MTG-GRANT		0	7,350	0
0619-558-575.111	TELEPHONE EXP.-GRANT		0	150	0
0619-558-599.227	STUDENT SUPPLEMENTAL		0	8,000	0
TOTAL PROJ ACHIEVE FY16			0	378,361	0
PROJ ACHIEVE FY17					
0619-559-511.016	F.T. ADMIN GRNT/SURS		0	0	64,154
0619-559-512.016	F.T. PROF TECH GRNT/SURS		0	0	51,594
0619-559-516.016	F.T. CLERICAL GRNT SURS		0	0	45,788
0619-559-519.016	F.T. TUTOR SALARIES GRANT		0	0	61,440
SUBTOTAL SALARIES			0	0	222,976
0619-559-521.000	EMPLOYEE BENEFITS		0	0	105,774
0619-559-532.000	CONTR SVC CONSULTAT		0	0	5,000
0619-559-541.000	OFFICE SUPPLIES		0	0	950
0619-559-542.010	PRNT XEROX CHRGS ALL		0	0	400
0619-559-543.111	INSTR SUPPLIES GRNT		0	0	900

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION					
OTHER					
PROJ ACHIEVE FY17					
0619-559-544.111	POSTAGE - GRANT		0	0	75
0619-559-546.011	MEMBERSHIP DUES		0	0	3,000
0619-559-551.111	TRVL/MTG-GRANT		0	0	7,500
0619-559-575.111	TELEPHONE EXP.-GRANT		0	0	150
0619-559-590.000	OTHER EXPENDITURES		0	0	23,536
0619-559-599.227	STUDENT SUPPLEMENTAL		0	0	8,100
TOTAL PROJ ACHIEVE FY17			0	0	378,361
EARLY SCH LEAVERS					
0619-932-512.110	P.T. PROF TECH		0	6,463	6,463
0619-932-514.011	INSTR SALARIES P.T.		18,665	19,388	18,655
0619-932-516.110	P.T. CLERICAL		18,228	11,910	12,145
0619-932-519.007	COORDINATORS SALARIES		16,619	17,326	17,672
SUBTOTAL SALARIES			53,512	55,087	54,935
0619-932-521.000	EMPLOYEE BENEFITS		7,611	7,615	7,767
0619-932-543.000	INSTRUCTIONAL SUPPLIES		1,760	201	201
0619-932-551.007	STUDENT TRANSPORTATION		2,391	2,432	2,432
0619-932-551.011	PROFESSIONAL DEVEL.		911	850	850
TOTAL EARLY SCH LEAVERS			66,185	66,185	66,185
PROGRAM IMPROVEMENT					
0619-948-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		20,575	0	0
0619-948-586.000	EQUIP-INSTRUCTIONAL		29,105	47,200	0
TOTAL PROGRAM IMPROVEMENT			49,680	47,200	0
TITLE III PROGRESSIVE PATH YR2					
0619-958-512.016	F.T. PROF TECH GRNT/SURS		0	0	136,242
0619-958-513.016	INSTRUCTOR GRANT/SURS		0	0	52,100
0619-958-516.116	P.T. CLERICAL GRNT SURS		0	0	23,862
SUBTOTAL SALARIES			0	0	212,204

RESTRICT. PURP. FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTRUCTION				
OTHER				
TITLE III PROGRESSIVE PATH YR2				
0619-958-521.000	EMPLOYEE BENEFITS	0	0	87,825
0619-958-532.111	CONT SVC CONSULTANT	0	0	85,500
0619-958-532.114	THIRD PARTY EVALUATR	0	0	8,000
0619-958-541.000	OFFICE SUPPLIES	0	0	12,532
0619-958-549.101	ASSESSMENT FEE	0	0	14,255
0619-958-551.000	TRAVEL & MEETINGS	0	0	6,000
TOTAL TITLE III PROGRESSIVE PATH YR2		0	0	426,316
NGA-IDVA VETERANS' LIC & CERT				
0619-995-513.000	INSTRUCTIONAL (F.T.)	7,300	0	0
SUBTOTAL SALARIES		7,300	0	0
0619-995-521.000	EMPLOYEE BENEFITS	37	0	0
TOTAL NGA-IDVA VETERANS' LIC & CERT		7,337	0	0
TOTAL OTHER		646,977	1,243,689	1,065,760
TOTAL INSTRUCTION		2,817,085	3,298,835	3,184,695
COUNSELING & TESTING				
COUNSELING & TESTING				
DOJ-OWV CAMPUS PROGRAM				
0632-308-512.116	P.T. PROF TECH GRNT/SURS	33,385	10,134	9,500
0632-308-517.216	SAL	8,257	12,000	12,000
SUBTOTAL SALARIES		41,642	22,134	21,500
0632-308-521.000	EMPLOYEE BENEFITS	4,900	3,000	2,800
0632-308-532.000	CONTR SVC CONSULTAT	27,700	51,000	19,000
0632-308-542.000	PRINTING	700	500	300

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
COUNSELING & TESTING					
DOJ-OVW CAMPUS PROGRAM					
0632-308-546.000		PUBLICATIONS & DUES	0	3,000	7,700
0632-308-547.000		ADVERTISING	0	1,000	3,000
0632-308-549.000		OTHER SUPPLIES	1,188	3,376	6,900
0632-308-551.000		TRAVEL & MEETINGS	10,218	5,990	19,000
	TOTAL	DOJ-OVW CAMPUS PROGRAM	86,348	90,000	80,200
	TOTAL	COUNSELING & TESTING	86,348	90,000	80,200
FINANCIAL AID					
SCHOLARSHIPS					
0634-100-592.176		STU SERV RECOG AWARD	1,850	0	0
0634-100-592.178		THEATRE	3,527-	0	0
0634-100-592.203		INVESTMENT PROCEEDS	1,515	0	0
0634-100-592.537		STUDENT GOVNMNT BOOK SCHOLRSHP	1,213	0	0
0634-100-592.658		LINCOLN CHALLENGE SCHLP	472-	0	0
0634-100-592.779		JJC MUSIC TALENT SCHLP.	4,012-	0	0
0634-100-592.981		GENERAL SCHOLARSHIP FUND	2,288-	0	0
	TOTAL	SCHOLARSHIPS	5,721-	0	0
FED WK STUDY AMERICA READS					
0634-301-518.020		SAL COLLEGE W.S.	17,307	40,000	20,000
	TOTAL	FED WK STUDY AMERICA READS	17,307	40,000	20,000
FEDERAL WORK STUDY					
0634-303-518.020		SAL COLLEGE W.S.	149,236	126,660	147,246
	SUBTOTAL	SALARIES	149,236	126,660	147,246
0634-303-592.505		ADMIN EXP 5%	18,457	18,340	17,754
	TOTAL	FEDERAL WORK STUDY	167,693	145,000	165,000

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
FINANCIAL AID					
PELL GRANT					
	0634-305-592.574	PRIOR YEAR EXPENSE	180,061	0	0
	0634-305-592.575	CURRENT YEAR EXPENSE	11,916,910	15,000,000	15,000,000
			-----	-----	-----
	TOTAL	PELL GRANT	12,096,971	15,000,000	15,000,000
SEOG INIT. & CONTIN.					
	0634-306-592.504	SEOG PRIOR YR EXPENSES	12,352	0	0
	0634-306-592.506	SEOG EXP	172,923	182,000	187,836
			-----	-----	-----
	TOTAL	SEOG INIT. & CONTIN.	185,275	182,000	187,836
DIRECT LOAN					
	0634-308-597.574	PRIOR YEAR EXPENSE	341,392	0	0
	0634-308-597.575	CURRENT YEAR EXPENSE	5,366,019	10,000,000	10,000,000
			-----	-----	-----
	TOTAL	DIRECT LOAN	5,707,411	10,000,000	10,000,000
MAP RECEIVABLE					
	0634-314-592.001	SCHLRSHPS OTHR AWRDS	1,384,930	0	0
			-----	-----	-----
	TOTAL	MAP RECEIVABLE	1,384,930	0	0
STUDENT EMERGENCY					
	0634-330-545.000	SUPPLIES - BOOKS	2,403	0	0
	0634-330-552.590	TRAVEL FOOD EXP	829	0	0
			-----	-----	-----
	TOTAL	STUDENT EMERGENCY	3,232	0	0
	TOTAL	FINANCIAL AID	19,557,098	25,367,000	25,372,836
CAREER SERVICES					
CAREER SERVICES					
	0635-305-539.023	CONT SRV/FNDS FOR EXCELLENCE	7,143	0	0
			-----	-----	-----
	TOTAL	CAREER SERVICES	7,143	0	0
	TOTAL	CAREER SERVICES	7,143	0	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
STUDENT SERVICES					
CAREER SERVICES					
CAREER SERVICES					
	TOTAL	STUDENT SERVICES	19,650,589	25,457,000	25,453,036
COMMUNITY SERVICES					
COMMUNITY SERVICES					
TANF JOB PLACEMENT					
0641-110-512.016		F.T. PROF TECH GRNT/SURS	43,870	46,300	47,226
0641-110-512.116		P.T. PROF TECH GRNT/SURS	14,091	14,758	11,970
0641-110-513.016		INSTRUCTOR GRANT/SURS	20,130	20,869	10,193
0641-110-516.116		P.T. CLERICAL GRNT SURS	4,970	5,484	5,594
			-----	-----	-----
	SUBTOTAL	SALARIES	83,061	87,411	74,983
0641-110-521.000		EMPLOYEE BENEFITS	18,519	21,321	17,066
0641-110-541.000		OFFICE SUPPLIES	2,529	4,000	4,000
0641-110-542.000		PRINTING	0	950	950
0641-110-543.000		INSTRUCTIONAL SUPPLIES	0	10,859	5,000
0641-110-543.006		WORKSHOP SUPPLIES	0	1,500	1,500
0641-110-551.000		TRAVEL & MEETINGS	433	1,000	1,000
0641-110-590.000		OTHER EXPENDITURES	12,974	23,217	23,217
0641-110-599.000		INDIRECT COST-LOCAL	19,543	8,409	30,951
			-----	-----	-----
	TOTAL	TANF JOB PLACEMENT	137,059	158,667	158,667
HEALTHCARE BRIDGE YR#4					
0641-208-512.016		F.T. PROF TECH GRNT/SURS	14,013	0	0
0641-208-519.913		SALARY CASH MATCH	7,921	0	0
0641-208-519.914		JJC SALARY MATCH	7,921-	0	0
			-----	-----	-----
	SUBTOTAL	SALARIES	14,013	0	0
0641-208-520.013		FRIN BENE CASH MATCH	1,261	0	0
0641-208-520.014		JJC FRINGE MATCH	1,261-	0	0
0641-208-521.000		EMPLOYEE BENEFITS	4,215	0	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
HEALTHCARE BRIDGE YR#4					
0641-208-541.000		OFFICE SUPPLIES	200	0	0
0641-208-543.000		INSTRUCTIONAL SUPPLIES	9,534	0	0
0641-208-549.100		ASSESSMENT SUPPLIES	2,501	0	0
0641-208-551.007		STUDENT TRANSPORTATION	198	0	0
	TOTAL	HEALTHCARE BRIDGE YR#4	30,661	0	0
HPOG IMPACT EVALUATION					
0641-209-512.116		P.T. PROF TECH GRNT/SURS	4,515	0	0
	SUBTOTAL	SALARIES	4,515	0	0
0641-209-521.000		EMPLOYEE BENEFITS	529	0	0
	TOTAL	HPOG IMPACT EVALUATION	5,044	0	0
HEALTHCARE BRIDGE YR 5					
0641-210-512.016		F.T. PROF TECH GRNT/SURS	38,036	14,013	0
0641-210-512.116		P.T. PROF TECH GRNT/SURS	12,584	0	0
	SUBTOTAL	SALARIES	50,620	14,013	0
0641-210-521.000		EMPLOYEE BENEFITS	13,634	4,315	0
0641-210-542.000		PRINTING	29	0	0
0641-210-543.000		INSTRUCTIONAL SUPPLIES	10,223	0	0
0641-210-544.011		POSTAGE LOCAL	1	0	0
0641-210-551.000		TRAVEL & MEETINGS	200	0	0
0641-210-551.007		STUDENT TRANSPORTATION	1,437	0	0
0641-210-599.470		TUITION EXPENSE	22,638	0	0
	TOTAL	HEALTHCARE BRIDGE YR 5	98,782	18,328	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
SBDC STATE CY14					
0641-323-511.110	P.T. ADMIN SALARY		36,003	0	0
0641-323-516.000	OFFICE STAFF		11,321	0	0
0641-323-516.110	P.T. CLERICAL		176	0	0
0641-323-519.913	SALARY CASH MATCH		33,976	0	0
0641-323-519.914	JJC SALARY MATCH		33,976-	0	0
	SUBTOTAL SALARIES		47,500	0	0
0641-323-520.013	FRIN BENE CASH MATCH		8,060	0	0
0641-323-520.014	JJC FRINGE MATCH		8,060-	0	0
0641-323-599.023	OTHER CASH MATCH		15,528	0	0
0641-323-599.024	JJC OTHER MATCH		15,528-	0	0
	TOTAL SBDC STATE CY14		47,500	0	0
SBDC CY15					
0641-324-511.110	P.T. ADMIN SALARY		38,442	34,965	0
0641-324-519.913	SALARY CASH MATCH		26,596	26,000	0
0641-324-519.914	JJC SALARY MATCH		26,596-	26,000-	0
	SUBTOTAL SALARIES		38,442	34,965	0
0641-324-520.013	FRIN BENE CASH MATCH		2,973	3,150	0
0641-324-520.014	JJC FRINGE MATCH		2,973-	3,150-	0
0641-324-521.000	EMPLOYEE BENEFITS		12,675	12,535	0
0641-324-599.023	OTHER CASH MATCH		9,471	6,475	0
0641-324-599.024	JJC OTHER MATCH		9,471-	6,475-	0
	TOTAL SBDC CY15		51,117	47,500	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
COMMUNITY SERVICES					
ROMEOVILLE HVAC CONTROLS					
0641-334-534.011	CONTRACTUAL SVC GRT		100,000	0	0
	TOTAL	ROMEOVILLE HVAC CONTROLS	100,000	0	0
	TOTAL	COMMUNITY SERVICES	470,163	224,495	158,667
CONTINUING EDUCATION					
E-TIP FY14					
0642-424-539.019	ADMIN FEES		59,546	0	0
0642-424-590.000	OTHER EXPENDITURES		5,954	0	0
	TOTAL	E-TIP FY14	65,500	0	0
FY 2014 VEHICLE SAFETY TRAIN					
0642-441-590.526	TUITION		112,744	82,900	0
0642-441-599.023	OTHER CASH MATCH		28,186	20,725	0
0642-441-599.024	JJC OTHER MATCH		28,186-	20,725-	0
	TOTAL	FY 2014 VEHICLE SAFETY TRAIN	112,744	82,900	0
SOS LITERACY					
0642-476-512.005	PROF/TECH LITERACY SERVICES		27,308	27,299	27,845
	SUBTOTAL	SALARIES	27,308	27,299	27,845
0642-476-521.000	EMPLOYEE BENEFITS		11,210	15,176	15,484
0642-476-541.000	OFFICE SUPPLIES		6,241	0	0
0642-476-543.000	INSTRUCTIONAL SUPPLIES		2,518	1,500	1,070
0642-476-549.999	SUPPLIES/OTHER		2,306	1,525	1,101
0642-476-551.111	TRVL/MTG-GRANT		947	1,260	1,260
	TOTAL	SOS LITERACY	50,530	46,760	46,760

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
iNAM-TRADE ADJ ASST TRAINING					
0642-480-511.016	F.T. ADMIN GRNT/SURS		24,108	15,200	0
SUBTOTAL SALARIES			24,108	15,200	0
0642-480-521.000	EMPLOYEE BENEFITS		9,917	6,000	0
0642-480-541.005	SUPPLIES/NON-CAPITAL EQUIPMENT		31,982	10,000	0
0642-480-551.000	TRAVEL & MEETINGS		1,998	2,000	0
TOTAL iNAM-TRADE ADJ ASST TRAINING			68,005	33,200	0
TITLE 1B NAT'L EMERGENCY GRANT					
0642-481-532.000	CONTR SVC CONSULTAT		18,586	0	0
0642-481-590.526	TUITION		4,300	0	0
TOTAL TITLE 1B NAT'L EMERGENCY GRANT			22,886	0	0
WIA WORK READINESS					
0642-503-511.016	F.T. ADMIN GRNT/SURS		31,023	32,268	32,913
0642-503-512.016	F.T. PROF TECH GRNT/SURS		24,503	25,742	24,069
0642-503-513.105	SAL INST SEMINAR		70,176	36,640	36,640
SUBTOTAL SALARIES			125,702	94,650	93,622
0642-503-521.000	EMPLOYEE BENEFITS		34,370	35,233	34,291
0642-503-541.000	OFFICE SUPPLIES		735	2,400	1,329
0642-503-543.089	SEMINAR SUPPLIES		10,761	9,432	5,580
0642-503-544.022	POSTAGE		436	1,500	500
0642-503-549.100	ASSESSMENT SUPPLIES		24,598	20,000	16,478
0642-503-551.007	STUDENT TRANSPORTATION		14,682	4,500	18,000
0642-503-553.031	STAFF TRAVEL		115	885	0
0642-503-590.526	TUITION		6,420	4,200	5,400
TOTAL WIA WORK READINESS			217,819	172,800	175,200

RESTRICT. PURP. FUND EXPENSES		2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES				
CONTINUING EDUCATION				
GRUNDY WIA TITLE 1B				
0642-505-511.016	F.T. ADMIN GRNT/SURS	32,301	34,655	42,565
0642-505-512.016	F.T. PROF TECH GRNT/SURS	19,185	20,832	18,888
0642-505-512.116	P.T. PROF TECH GRNT/SURS	32,259	36,554	38,777
0642-505-518.015	SAL-STU EMPLOYEES ADULT	0	0	11,893
0642-505-518.017	SAL-STU EMPLOYEES DWAC	0	0	8,507
	SUBTOTAL SALARIES	----- 83,745	----- 92,041	----- 120,630
0642-505-521.000	EMPLOYEE BENEFITS	36,097	39,369	41,015
0642-505-541.000	OFFICE SUPPLIES	2,225	4,000	3,025
0642-505-542.000	PRINTING	1,161	1,500	1,500
0642-505-543.059	CLIENT SUPPLIES	8,307	12,000	6,900
0642-505-543.609	DWAC INSTR SUPPLY	1,654	14,000	9,653
0642-505-544.022	POSTAGE	245	200	200
0642-505-546.000	PUBLICATIONS & DUES	1,316	350	350
0642-505-547.000	ADVERTISING	5,882	6,000	3,000
0642-505-553.031	STAFF TRAVEL	4,235	5,000	3,000
0642-505-590.529	ADULT TUITION	83,949	75,000	77,963
0642-505-590.530	DWAC TUITION	100,006	84,000	55,764
	TOTAL GRUNDY WIA TITLE 1B	----- 328,822	----- 333,460	----- 323,000
GRUNDY WIA YOUTH				
0642-616-511.016	F.T. ADMIN GRNT/SURS	35,845	46,209	54,530
0642-616-512.016	F.T. PROF TECH GRNT/SURS	19,185	20,832	18,888
0642-616-518.010	SAL-STU EMPLOYEES W/	29,828	30,000	30,000
	SUBTOTAL SALARIES	----- 84,858	----- 97,041	----- 103,418
0642-616-521.000	EMPLOYEE BENEFITS	33,061	39,147	42,835
0642-616-539.401	STUDENT STIPENDS	4,900	3,000	3,000
0642-616-541.000	OFFICE SUPPLIES	992	1,000	1,000
0642-616-542.000	PRINTING	257	500	500

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
GRUNDY WIA YOUTH					
0642-616-543.060	YOUTH SUPPLIES		271	500	500
0642-616-543.061	SUPPLIES OUT OF SCHOOL YOUTH		5,370	2,500	2,500
0642-616-544.022	POSTAGE		98	100	100
0642-616-546.000	PUBLICATIONS & DUES		288	300	300
0642-616-547.000	ADVERTISING		1,438	1,200	1,200
0642-616-551.532	TRAVEL OUT OF SCHOOL YOUTH		2,707	3,000	3,000
0642-616-552.114	TRAVEL - STAFF		1,999	2,000	2,000
0642-616-590.531	YOUTH TUITION		770	1,500	1,500
0642-616-590.532	TUITION OUT OF SCHOOL YOUTH		40,248	33,000	22,935
TOTAL GRUNDY WIA YOUTH			177,257	184,788	184,788
WILL CO YOUTH GED					
0642-629-511.016	F.T. ADMIN GRNT/SURS		24,320	25,245	0
0642-629-512.016	F.T. PROF TECH GRNT/SURS		72,063	77,581	0
SUBTOTAL SALARIES			96,383	102,826	0
0642-629-521.000	EMPLOYEE BENEFITS		61,118	63,227	0
0642-629-541.000	OFFICE SUPPLIES		861	1,000	0
0642-629-542.000	PRINTING		160	2,000	0
0642-629-543.089	SEMINAR SUPPLIES		5,693	5,600	0
0642-629-553.031	STAFF TRAVEL		1,174	2,500	0
TOTAL WILL CO YOUTH GED			165,389	177,153	0
WILL CO YOUTH WORK READINESS					
0642-630-511.016	F.T. ADMIN GRNT/SURS		24,320	25,245	0
0642-630-512.016	F.T. PROF TECH GRNT/SURS		38,957	47,246	0
0642-630-512.116	P.T. PROF TECH GRNT/SURS		27,291	30,324	0
SUBTOTAL SALARIES			90,568	102,815	0
0642-630-521.000	EMPLOYEE BENEFITS		35,107	40,205	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES					
CONTINUING EDUCATION					
WILL CO YOUTH WORK READINESS					
0642-630-541.000	OFFICE SUPPLIES		477	500	0
0642-630-542.000	PRINTING		197	200	0
0642-630-543.089	SEMINAR SUPPLIES		4,910	6,410	0
0642-630-549.100	ASSESSMENT SUPPLIES		12,165	11,000	0
0642-630-553.031	STAFF TRAVEL		375	2,000	0
	TOTAL	WILL CO YOUTH WORK READINESS	143,799	163,130	0
WILL CO MY FUTURE-YOUTH					
0642-631-511.016	F.T. ADMIN GRNT/SURS		79,129	82,461	183,812
0642-631-512.016	F.T. PROF TECH GRNT/SURS		85,913	90,823	202,362
0642-631-512.116	P.T. PROF TECH GRNT/SURS		0	0	55,885
0642-631-518.010	SAL-STU EMPLOYEES W/		5,486	0	90,000
	SUBTOTAL	SALARIES	170,528	173,284	532,059
0642-631-521.000	EMPLOYEE BENEFITS		65,400	68,090	203,648
0642-631-532.000	CONTR SVC CONSULTAT		1,107	10,000	62,500
0642-631-539.401	STUDENT STIPENDS		0	0	25,500
0642-631-541.000	OFFICE SUPPLIES		771	650	4,000
0642-631-542.000	PRINTING		290	250	3,000
0642-631-543.000	INSTRUCTIONAL SUPPLIES		26,906	45,000	234,966
0642-631-543.089	SEMINAR SUPPLIES		0	0	9,220
0642-631-544.011	POSTAGE LOCAL		1	100	500
0642-631-547.000	ADVERTISING		0	0	15,000
0642-631-549.100	ASSESSMENT SUPPLIES		7,655	10,000	17,100
0642-631-551.000	TRAVEL & MEETINGS		4,271	2,400	10,000
0642-631-551.007	STUDENT TRANSPORTATION		4,532	9,000	45,000
0642-631-599.470	TUITION EXPENSE		127,443	135,000	331,500
	TOTAL	WILL CO MY FUTURE-YOUTH	408,904	453,774	1,493,993
	TOTAL	CONTINUING EDUCATION	1,761,655	1,647,965	2,223,741

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
PUBLIC SERVICES CONTINUING EDUCATION WILL CO MY FUTURE-YOUTH					
TOTAL	PUBLIC SERVICES		2,231,818	1,872,460	2,382,408
CULTURAL SERIES CULTURAL SERIES JAAEYC/CHILDHOOD CENTER 0663-075-518.157		STUDENT INTERN	4,747	0	0
SUBTOTAL		SALARIES	4,747	0	0
TOTAL		JAAEYC/CHILDHOOD CENTER	4,747	0	0
TOTAL		CULTURAL SERIES	4,747	0	0
TOTAL		INDEPENDENT OPERAT.	4,747	0	0
CAMPUS SECURITY CAMPUS SECURITY CAMPUS POLICE 0674-204-543.027 0674-204-549.023		SUPPLIES-FNDS FOR EXCELLENCE SUPS/FUNDS FOR EXCELLENCE	304- 730	0 0	0 0
TOTAL		CAMPUS POLICE	426	0	0
SCHOOL & CAMPUS SAFETY GRANT 0674-207-532.005 0674-207-532.006 0674-207-532.007		CONTR SVC SECURITY - MC CONTR SVC SECURITY - CC CONTR SVC SECURITY - RC	279,843 11,904 21,005	0 0 0	0 0 0
TOTAL		SCHOOL & CAMPUS SAFETY GRANT	312,752	0	0
TOTAL		CAMPUS SECURITY	313,178	0	0
TOTAL		OPERATION & MAINT.	313,178	0	0

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT.					
BUSINESS OFFICE					
FINANCIAL SERVICES					
0682-112-535.000	LEGAL SERVICES		10,331	20,000	20,000
	TOTAL FINANCIAL SERVICES		10,331	20,000	20,000
	TOTAL BUSINESS OFFICE		10,331	20,000	20,000
	TOTAL GENERAL ADMINISTRAT.		10,331	20,000	20,000
INSTITUT. ADVANCEMNT					
INSTITUT. ADVANCEMNT					
RESOURCE DEVELOPMENT					
0696-963-511.000	ADMIN. SALARIES		110,277	118,231	120,596
0696-963-512.000	PROF/TECH SALARIES		140,368	139,213	157,731
0696-963-519.024	OVERTIME ALLOCATION		289	0	0
	SUBTOTAL SALARIES		250,934	257,444	278,327
0696-963-521.000	EMPLOYEE BENEFITS		86,627	87,884	105,290
0696-963-534.201	MAINT. SC-EQUIPMENT		16,378	18,324	18,324
0696-963-539.000	CONT.SC-OTHER		2,500	3,000	3,000
0696-963-541.000	OFFICE SUPPLIES		4,399	3,221	3,221
0696-963-542.000	PRINTING		10,455	16,735	16,735
0696-963-542.010	PRNT XEROX CHRGS ALL		672	2,300	2,300
0696-963-544.022	POSTAGE		3,441	5,500	5,500
0696-963-546.000	PUBLICATIONS & DUES		2,985	1,036	1,036
0696-963-547.000	ADVERTISING		1,819	2,850	2,850
0696-963-551.000	TRAVEL & MEETINGS		3,765	5,900	5,900
0696-963-575.000	TELEPHONE		197	1,500	1,500
	TOTAL RESOURCE DEVELOPMENT		384,172	405,694	443,983
	TOTAL INSTITUT. ADVANCEMNT		384,172	405,694	443,983

05/31/16 02:15PM

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 308

		RESTRICT. PURP. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT OTHER RETIREMENT COMMITMENTS/SURS 0699-800-590.000	OTHER EXPENDITURES		21,968,330	10,000,000	20,000,000
	TOTAL	RETIREMENT COMMITMENTS/SURS	21,968,330	10,000,000	20,000,000
	TOTAL	OTHER	21,968,330	10,000,000	20,000,000
	TOTAL	INSTITUT. SUPPORT	22,352,502	10,405,694	20,443,983
	TOTAL	RESTRICT. PURP. FUND	47,380,250	41,053,989	51,484,122

05/31/16 02:15PM

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 309

		2014-15	2015-16	2016-17
		ACTUAL	BUDGET	BUDGET
INTEREST ON INVSTMNT 0700-000-470.000	INTEREST ON INVSTMNT	21,528	75,000	75,000
		-----	-----	-----
	TOTAL INTEREST ON INVSTMNT	21,528	75,000	75,000
	TOTAL WORKING CASH FUND	21,528	75,000	75,000

05/31/16 02:15PM

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 310

		AUDIT FUND REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
LOCAL GOVT SOURCES					
1100-000-411.000	CURRENT TAXES		102,272	92,000	72,000
1100-000-412.000	BACK TAXES		1,278	0	0
	TOTAL LOCAL GOVT SOURCES		----- 103,550	----- 92,000	----- 72,000
TOTAL	AUDIT FUND		103,550	92,000	72,000

05/31/16 02:15PM

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 311

		AUDIT FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT					
INSTITUT. EXPENSE					
AUDIT SERVICES					
1192-610-531.000	CONTR SVC AUDIT SVC		86,734	92,000	82,000
	TOTAL	AUDIT SERVICES	86,734	92,000	82,000
	TOTAL	INSTITUT. EXPENSE	86,734	92,000	82,000
OTHER					
CONTINGENCY					
1199-199-600.000	CONTINGENCY		0	115,000	115,000
	TOTAL	CONTINGENCY	0	115,000	115,000
	TOTAL	OTHER	0	115,000	115,000
	TOTAL	INSTITUT. SUPPORT	86,734	207,000	197,000
	TOTAL	AUDIT FUND	86,734	207,000	197,000

05/31/16 02:15PM

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 312

		L. P. & S. FUND REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
LOCAL GOVT SOURCES					
1200-000-411.000	CURRENT TAXES		558,367	560,000	570,000
1200-000-412.000	BACK TAXES		11,594	6,000	6,000
	TOTAL LOCAL GOVT SOURCES		----- 569,961	----- 566,000	----- 576,000
TOTAL	L. P. & S. FUND		569,961	566,000	576,000

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		L. P. & S. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT.					
BUSINESS OFFICE					
FINANCIAL SERVICES					
1282-112-511.000	ADMIN. SALARIES		33,599	38,010	38,771
1282-112-512.000	PROF/TECH SALARIES		18,835	19,524	19,915
			-----	-----	-----
	SUBTOTAL SALARIES		52,434	57,534	58,686
1282-112-521.000	EMPLOYEE BENEFITS		12,863	13,466	14,314
			-----	-----	-----
	TOTAL FINANCIAL SERVICES		65,297	71,000	73,000
	TOTAL BUSINESS OFFICE		65,297	71,000	73,000
	TOTAL GENERAL ADMINISTRAT.		65,297	71,000	73,000
INSTITUT. EXPENSE					
INSTITUT. EXPENSE					
TORT LIABILITY					
1292-612-535.000	LEGAL SERVICES		84,253	100,000	100,000
1292-612-565.100	TORT LIABILITY		381,092	450,000	460,000
1292-612-565.113	INSURANCE SETTLEMENT		0	5,000	5,000
1292-612-565.188	TORT LIABILIIY-ATHLETICS		36,129	37,000	45,000
			-----	-----	-----
	TOTAL TORT LIABILITY		501,474	592,000	610,000
UNEMPLOYMENT LIA.					
1292-613-526.000	UNEMPLYMNT INS		83,978	100,000	100,000
			-----	-----	-----
	TOTAL UNEMPLOYMENT LIA.		83,978	100,000	100,000
	TOTAL INSTITUT. EXPENSE		585,452	692,000	710,000

05/31/16 02:15PM

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

PAGE 314

		L. P. & S. FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INSTITUT. SUPPORT					
OTHER					
CONTINGENCY					
1299-199-600.000	CONTINGENCY		0	1,153,000	1,143,000
			-----	-----	-----
TOTAL	CONTINGENCY		0	1,153,000	1,143,000
TOTAL	OTHER		0	1,153,000	1,143,000
TOTAL	INSTITUT. SUPPORT		585,452	1,845,000	1,853,000
TOTAL	L. P. & S. FUND		650,749	1,916,000	1,926,000

JOLIET JUNIOR COLLEGE
BUDGET BOOKLET

		SELF INSURANCE FUND REVENUES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
INTEREST ON INVSTMNT					
2300-000-470.000		INTEREST ON INVSTMNT	6,853	0	0
2380-901-470.000		INTEREST ON INVSTMNT	8	7,500	7,500
			-----	-----	-----
	TOTAL	INTEREST ON INVSTMNT	6,861	7,500	7,500
OTHER REVENUES					
2380-901-499.000		OTHER REVENUE	12,048,353	12,500,000	12,900,000
2300-000-499.100		DENTAL INSURANCE BUY-UP	58,045	50,000	50,000
2380-901-499.105		EMPLOYEE CONTRIBUTIONS	522,123	550,000	525,000
2380-901-499.999		MISCELLANEOUS REVENUE	32,257	30,000	10,000
			-----	-----	-----
	TOTAL	OTHER REVENUES	12,660,778	13,130,000	13,485,000
	TOTAL	SELF INSURANCE FUND	12,667,639	13,137,500	13,492,500

		SELF INSURANCE FUND EXPENSES	2014-15 ACTUAL	2015-16 BUDGET	2016-17 BUDGET
GENERAL ADMINISTRAT.					
GENERAL ADMINISTRAT.					
HEALTH CLAIMS ADMINISTRATION					
2380-901-521.000	EMPLOYEE BENEFITS		7,694,294	8,856,000	9,115,500
2380-901-521.020	REINSURANCE PREMIUMS		480,245	560,000	500,000
2380-901-521.021	TRS RETIREE PREMIUMS		165,344-	100,000	100,000
2380-901-521.022	DRUG PLAN CLAIMS		1,961,115	2,250,000	2,400,000
2380-901-521.023	VISION		90,270	120,000	125,000
2380-901-532.000	CONTR SVC CONSULTAT		42,000	60,000	65,000
2380-901-532.920	ADMINISTRATIVE FEE		407,604	440,000	440,000
2380-901-541.778	MISC EXPENSE		750	2,000	2,000
	TOTAL HEALTH CLAIMS ADMINISTRATION		10,510,934	12,388,000	12,747,500
	TOTAL GENERAL ADMINISTRAT.		10,510,934	12,388,000	12,747,500
	TOTAL GENERAL ADMINISTRAT.		10,510,934	12,388,000	12,747,500
NON-OPERATING					
NON-OPERATING					
WORKERS COMPENSATION ADMIN					
2397-400-523.000	WORKERS COMPENSATION		22,255	612,000	600,000
2397-400-523.001	WORKERS COMP/POLICY PREMIUM		80,865	97,500	105,000
2397-400-524.000	MEDICAL EXAM FEES		21,953	40,000	40,000
	TOTAL WORKERS COMPENSATION ADMIN		125,073	749,500	745,000
	TOTAL NON-OPERATING		125,073	749,500	745,000
	TOTAL INSTITUT. SUPPORT		125,073	749,500	745,000
	TOTAL SELF INSURANCE FUND		10,636,007	13,137,500	13,492,500

Main Campus

1215 Houbolt Road
Joliet, IL 60431
(815) 729-9020

City Center Campus

214 North Ottawa Street
Joliet, IL 60432
(815) 727-6544

Romeoville Campus

1125 West Romeo Road (135th Street)
Romeoville, IL 60446
(815) 886-3000

Morris Education Center

1715 North Division
Morris, IL 60450
(815) 942-1552

**Weitendorf Agricultural
Education Center**

17840 Laraway Road
Joliet, IL 60433
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